

EUROPEAN NEWS

Ryzhkov takes conservative line on economy

BY PATRICK COCKBURN IN MOSCOW

SOME SOVIET ministries are only now starting construction work on projects originally designed as long ago as 20 years. Mr Nikolai Ryzhkov, the Soviet Prime Minister, told the Communist party congress in Moscow yesterday during his outline of the country's next five-year plan.

He complained about the "fragmentation of financial resources" on some 300,000 construction projects around the country. This, he said, was "an unpermissible number."

Mr Ryzhkov's speech, however, surprised diplomats by its strong conservative tone, with little of the economic radicalism displayed by Mr Mikhail Gorbachev, the Soviet leader, of the start of the congress.

While he strongly criticised the disorganisation, low technology and dispersal of resources in recent years, he gave few hints of structural reform. In particular, he did not follow Mr Gorbachev in suggesting greater flexibility on prices, increased use of co-operatives and extension of economic experiments.

His outline of the five-year plan dealt mainly with tightening up existing procedures. He singled out for criticism:

• Failure to introduce high technology or employ it when it is installed. In some factories "digital operated machine tools are used only for one shift a day." Production of computers is to be increased by 230 per cent by 1990 from the present

very low level.

• Slowness in applying research to industry. Ministries "buy technology from abroad that could be developed at home." An example of sluggishness in introducing new materials is the production of plastics. This is to be speeded up. Scientists and research workers are to be better paid.

• Capital construction is to be reorganised. There are to be restrictions on big new construction schemes and an acceleration of the completion time.

Mr Ryzhkov mentioned some economic changes contemplated, but gave sparse detail. He said there must be more cost accounting at all levels, but made no mention of price changes to bring wholesale and retail prices more into line with production costs.

He stressed five major areas for change in economic management: individual enterprises to have their own development budget; an end to unprofitable plants being subsidised by the profit; greater use of contracts; less outside interference in enterprises; and more individual incentives.

The average industrial wage is to be raised from Rubles 150 (£172) a month today to Rubles 220 in 1990. Mr Ryzhkov also said that the introduction of one year's paid leave for mothers after giving birth had had a favourable impact on the Soviet Union's previously declining birth rate and was to be extended to 18 months.

SOVIET PLANS AND RESULTS (Annual average % change)

	1981-5 plan	1985 actual	1986-90 plan
National income utilised	3.4	2.2	15.4
Gross industrial output	4.7	2.7	19.4
Industrial labour productivity	2.6	3.2	4.2-4.6
Gross agricultural output*	2.5	1.2 (est)	2.7-3.0
Total investment*	2.0	3.4	34.3

* Average rise between five-year periods.

Source: Dr Philip Rendall, Birmingham University, 1986

West sees gap between superpowers widening

BY DAVID BUCHAN

THE CURRENT Kremlin obsession with higher growth rates, stressed yesterday by Prime Minister Nikolai Ryzhkov, is implicit acknowledgement that the Soviet economy has been slipping behind the West's, and that in the US in particular.

Official figures on Soviet actual economic performance (see table), even in the sluggish early 1980s, may strike many in the West as creditable. But they do not reflect concealed inflation which, if properly taken account of, would reduce the annual growth rate in real Soviet national income by about one percentage point, according to Western economists.

According to CIA estimates, the economic gap between the superpowers has widened recently. While the Soviet estimated gross national product rose to 57.8 per cent of US GNP

by 1975, it fell to 55.7 per cent by 1983.

According to Dr Philip Hanson, a British expert on the Soviet economy, Soviet GNP is now probably below 54 per cent, while the official Soviet estimate of its net material product (a narrower definition of national wealth that excludes services) has stayed unchanged since 1975 at 67 per cent of US GNP.

The ambitious goals, reaffirmed by Mr Ryzhkov yesterday, for doubling national income and industrial output by the year 2000 are to be achieved chiefly by big increases in capital investment and a 2.5-fold increase in labour productivity.

But can Soviet leaders raise productivity by an average 6.6 per cent a year by the end of this century, while limiting the annual average real increase in per capita income to 3.6 per cent?

Security cloud falls over SDI participants

By Peter Marsh

THE PENTAGON is investigating whether European companies working on the US Strategic Defence Initiative may have to be subjected to security procedures to stop technologies leaking out to the Soviet bloc.

Such procedures could impede efforts by European companies with Star Wars contracts to commercialise techniques such as optics, materials and electronics and may raise doubts about the consequences of European participation in the \$26bn research programme.

Capital construction is to be restricted. There are to be restrictions on big new construction schemes and an acceleration of the completion time.

A team of contractors employed by the Defence Department to do the study is roughly half way through a four-week tour of Western Europe, taking in Italy, West Germany, France, Belgium, the Netherlands and Britain.

The team of five, headed by Mr Clarence Robinson, a consultant specialising in Star Wars

The lack of progress in the nuclear disarmament talks is unlikely to prevent a summit between Mr Mikhail Gorbachev and President Ronald Reagan later this year, according to Dr George Arbatov, an influential Kremlin adviser and head of the USA and Canada Institute, writes Patrick Cockburn in Moscow. The two sides had agreed at Geneva that substantive progress needed to be made at the next summit and this understanding still stood.

It is believed that the UK part of the visit is due to start in the next few days.

Britain's Defence Ministry said yesterday it was unaware of the visit. It is contacting the Pentagon as a matter of urgency to demand details.

Mr Denis Healey, the UK Labour Party's spokesman on foreign affairs, called the tour "sinister" and said it would hinder the commercial development of technologies by British companies interested in Star Wars.

The study of European companies is being conducted for the Pentagon by two co-contractors — BR Dynamics of Rockville, Maryland, and the Institute of Defense Analysis of Alexandria, Virginia. The companies are working for Col Thomas O'Connor, the Pentagon's acting assistant deputy under-secretary for defence in charge of technology transfer.

Among the responsibilities of staff under Col O'Connor are to keep lists of sensitive technologies which may have to be classified to stop technical ideas transferring to the East bloc.

Such classification pro-

cedures, which can interfere with companies' plans to export technologies, may be instituted by decree of the US Government alone or by agreement with other Western nations via the Paris-based CoCom organisation. CoCom, composed of all Nato countries except Ireland plus Japan, and the East-West alliance to reduce the risk of technologies flowing to the Communist countries.

Cyprus road loan

Cyprus has secured a loan of \$20m (£13.4m) from the World

Hilary Barnes reports on the trends underlying the EEC referendum Denmark signals political change

ALTHOUGH Denmark has endorsed its membership of the European Community in the referendum held last week, the vote has signalled the existence of bitter conflicts over foreign and defence policies.

In the past, the likelihood seemed slight that parties of the left including the fringe left Socialists with five seats in the referendum field last week, the vote has signalled the existence of bitter conflicts over foreign and defence policies.

A fundamental realignment appears to be taking place in Danish politics which are becoming polarised along the left-right axis, apparently strengthening the neutralist or semi-neutralist views of the Danish left. The change is rooted in the history of Danish politics.

Since the 1980s the Social Democratic Party (SDP) has been dominant. Led since 1972 by Mr Aage Jørgensen, it is a centre-left party with a strong hold on the voters. Its electoral support peaked at around 42 per cent in the early 1980s and since then it has been the largest single party.

But the party's ability to play one party of the right against another and so to divide and rule seems recently to have ended. Under Mr Jørgensen the party's electoral support slumped to 31.6 per cent in the 1984 election and to under 30 per cent in recent opinion polls.

Hence the humiliating need to go into direct competition with parties to its left, particularly the Socialist People's Party (SPP), which disapproves of membership of both Nato and the EEC.

The leader of the SDP, Mr Gert Petersen, is one of the country's most colourful politicians with a considerable oratorical gift. His party obtained 11.5 per cent of the votes in 1984 and recent opinion polls give it about 15 per cent. About 30 per cent of young people aged between 20 and 30 support it, according to opinion polls.

If this trend is confirmed at

Poll forecasts Spain will stay in Nato

BY PAUL CHEESERIGHT IN BRUSSELS

A MAJORITY of Spaniards will vote in favour of Spain staying in the North Atlantic Treaty Organisation (Nato) in a referendum on March 12, according to an opinion poll released yesterday. Better results

The Gallup poll published today in the weekly *Epocha* forecasts that 54 per cent of voters would uphold Spain's 1982 membership and 29 per cent would oppose it. A further 32 per cent would abstain and 5 per cent would cast blank ballots.

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Cyprus road loan

Cyprus has secured a loan of \$20m (£13.4m) from the World

Bank to partly finance the fourth road development scheme of Cyprus. The scheme, expected to begin next year and to be completed in four years, will help to reduce the risk of technologies flowing to the Communist countries.

He said he had never belonged to the Nazi party or to any of its affiliated organisations. A statement from his campaign office said Dr Waldheim had served in a cavalry regiment of the German army and was discharged for injuries but that he had never taken part in any activities violating

human rights

DR KURT WALDHEIM, former United Nations Secretary General and a candidate in Austria's presidential election, firmly denied a Press report yesterday that he had been a member of the Nazi paramilitary militia, the SA.

The allegations could seriously damage his bid for the presidency. Dr Waldheim is standing as an independent with the support of the conservative opposition People's Party. The election is due on May 12. Until now, he has been consistently ahead of his Socialist

Opponent, Dr Kurt Steyrer, in the opinion polls.

A Socialist party spokesman said yesterday that Dr Waldheim's position would have to be seen in a new light if the allegations were proved correct. However, they have been greeted with some scepticism here. Mr Simon Wiesenthal, the veteran Nazi hunter, expressed doubt about the claims that neither the Soviet Union nor Israel would have agreed to Dr Waldheim becoming UN Secretary General if there had been any evidence suggesting he had been linked with the Nazis.

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securities, foreign exchange, precious metals. For people who appreciate the reassuring feel of Swiss perfection at work for them.

W. German inflation rate at 18-year low

By Rupert Cornwell in Bonn

RETAIL PRICES fell by 0.2 per cent in West Germany between January and February, bringing the year-on-year inflation rate down to just 0.7 per cent, the lowest level for more than 18 years.

The jokers in the Danish pack are the radical Liberal Party. For most of this century, as today, they have held the balance in the Folketing and presently throw their weight behind Mr Schleiter's coalition. But they support the coalition's economic policy only, voting with the left on foreign and defence policy, and opposing the EEC reforms in the referendum.

The radicals can be counted on to continue to support the present coalition until the next election is due in late 1987, but if the Socialist parties were then to emerge with more seats, they might well change sides.

Social Democrats have been outmanoeuvred by the EEC reforms by the Prime Minister's decision to call a referendum, they have no intention of calling off the battle.

They will indeed vote for the ratification of the EEC reforms agreement but, according to Mr Ivan Noergaard, Minister of State for Economic Affairs spokesman, they will not rubber stamp the Commission's 314 directives for implementing the internal market. Each one, he says, will be examined on its merits.

At the same time, according to the party's foreign policy spokesman, the party will pursue with renewed vigour its non-nuclear policies in relation to Nato. Life after the referendum will be no bed of roses either for Mr Schleiter or his Foreign Minister.

Assuming no change in the current trends, and moderate settlements in the forthcoming round of pay negotiations, some experts feel that West Germany could achieve absolute price stability in the near future.

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Jeff in 1986

OVERSEAS NEWS

Malaysian deputy PM urged to stay on

By Wong Sulong in Kuala Lumpur
MALAYSIA'S RULING United Malays National Organisation (UMNO), which is facing one of its worst crises in 40 years history with the resignation last Thursday of Datuk Musa Hitam, the deputy Prime Minister, has decided to send a delegation to meet him in London next week to try to persuade him to withdraw his resignation.

However, senior party officials admit that the absence of significant concessions from Dr Mahathir Mohamed, the Prime Minister, there is little hope that Datuk Musa will change his mind.

The two men are astute politicians, with independent power bases, and it has been known for some time that they had clashed on major policy issues, including the management of the economy, and the Federal Government's handling of the problem in the East Malaysian state of Sabah, where a Christian dominated opposition party, unexpectedly swept to power in last April's state elections.

But the real and unspoken issue is when Dr Mahathir is prepared to step down and allow Datuk Musa to take over.

The Malaysian Prime Minister feels his deputy is impulsive and suspects he is working to undermine his leadership, while Datuk Musa's supporters interpret Dr Mahathir's action of placing his confidantes in strategic positions in the Government and party, and his recent nationwide political tour as unmistakable signs that he intends to remain in office for a long while.

Meanwhile, Mr Daim Zainuddin, the influential Finance Minister, and a close confidante of Dr Mahathir, has denied allegations that he harbours ambitions of taking over from Datuk Musa.

Datuk Musa quit the Cabinet and the post of Deputy President of UMNO last Thursday, citing "irreconcilable differences" with the Prime Minister had questioned his loyalty and ignored him in policy decisions, he was leaving to allow Dr Mahathir to appoint someone who has confidence in him.

The UMNO delegation, comprising four state ministers, will make a last ditch effort to press Dr Mahathir to withdraw his allegations on his deputy's loyalty.

Andrew Whitley in Tel Aviv explains how time is running out for a revival of the peace process

Israeli plans stymied by West Bank mayor's death

WHEN King Hussein of Jordan severed relations with the leadership of the Palestine Liberation Organisation (PLO), which is facing one of its worst crises in 40 years history with the resignation last Thursday of Datuk Musa Hitam, the deputy Prime Minister, has decided to send a delegation to meet him in London next week to try to persuade him to withdraw his resignation.

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Violent demonstration erupted in a large Palestinian refugee camp outside the West Bank city of Nablus yesterday, as thousands of mourners attended the funeral of Mr Zafir al-Masri, the city's former mayor, assassinated on Sunday.

One Palestinian youth was shot and killed and another injured when demonstrators began to stone Israeli military vehicles. Slogans were shouted against King Hussein of Jordan who recently broke off negotiations with the Palestine Liberation Organisation on a common front in possible Middle East peace talks.

Launched last month, was that it would improve the quality of life in the occupied territories and maintain a sense of movement in the peace process.

But it is hard to escape the feeling that Mr Shimon Peres's underlying purpose was to wean local Palestinians away from their declared allegiance to the PLO and its more radical offshoots.

The rationale given in public



Israeli troops guard Arab youths in Nablus on Sunday following the killing of Mayor Zafir al-Masri.

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Mr Zafir al-Masri was the

self of the PLO," as Mr Yitzhak Rabin, the Defence Minister, put it, appeared to be bearing fruit. In Ramallah, there was competition among candidates vying for the mayorship and talks were at an advanced stage in two other towns.

For years the Israelis have argued that if it were not for intimidation by those opposed to any form of contact with Israel, finding alternative Palestinian leaders on the West Bank and in Gaza who were prepared to negotiate whether or not in association with Jordan, would not be difficult.

The death of Mr Masri, an apolitical figure until after much hesitation and consultation, he took up the Mayoralty of Nablus, emphasising the dangers of being branded a collaborator. It also again means that the cherished Israeli belief will not be put to the test.

In Jerusalem the pressure is on to get the ball rolling on the West Bank before this October's planned rotation of premiership with the hardline Likud party. Under Likud, talk of negotiations is likely to be

abandoned in favour of a straightforward annexation—a course of action that Mr Ariel Sharon, now the Industry Minister, proposed again on Sunday.

Bitterly disappointed by King Hussein's rift with the PLO, West Bankers are also anxious to restart negotiations. Delegations have made their way to Amman in an attempt to persuade the King to try again with Mr Arafat, the PLO chairman.

But West Bank leaders have not so far picked up the Jordanian monarch's suggestion that they put pressure on the PLO to modify its stand on the inclusion of the Palestinian self-determination question in any peace talks.

As far as Israel is concerned, time is running out. A close aide to Mr Peres admitted privately the other day that as from May, the Prime Minister will be, in effect, a lame duck. Eight months away from the planned rotation of premiership with the hardline Likud party. Under Likud, talk of negotiations is likely to be

S. Africa business boycott planned

By Michael Holman
A BLACK consumer boycott of white businesses in South Africa will be launched "very soon," a prominent anti-apartheid activist announced in London yesterday.

Mr Mkhuleni Jack, speaking at the publication of a book entitled *South Africa in the 1980s: State of Emergency*, would not disclose the precise date on which such a boycott would begin, but said that it would develop into a national campaign backed by trade unions.

Mr Jack was the organiser of successful black consumer boycotts in Port Elizabeth and the Eastern Cape region last year. He is also the spokesman for the Port Elizabeth Youth Congress (Peyco), and a founder of Cosas, the national black student body which was banned last July when the country's state of emergency was declared.

Mr Jack said that the consumer boycott would be in support of three main demands: the immediate release of political prisoners, including Mr Nelson Mandela, head of the banned African National Congress (ANC); the lifting of the ban on proscribed parties and individuals; and a guarantee of safe return for political exiles.

Should the South African Government meet these demands, said Mr Jack, it could create the right atmosphere for round table talks "to map out a future for all South Africans."

Seven suspected ANC guerrillas were shot dead by police in the black township of Guguletu near Cape Town yesterday morning after police received a tip-off from informers that the ANC planned a raid on a police vehicle. The tip-off allowed the police to prepare an ambush for the armed men who police said, planned to intercept a van taking policemen to work at Guguletu police station.

According to the police one of the seven men threw a grenade and others opened fire before the police in hiding opened fire killing all seven. Two policemen were slightly wounded.

South Africa in the 1980s: State of Emergency, Catholic Institute for International Relations, 22 Coleman Fields, London N1, £3.25.

Kurdish guerrillas back Iran on second front in Gulf war

By KATHY EVANS IN DUBAI

IRAN and Iraq reported heavy overnight fighting in the northern sector of the Gulf war yesterday as Kurdish guerrillas on the Iranian side started playing a bigger part in the northern sector.

The Kurdish guerrillas,

Iranian communiques said yesterday that their forces now control 130 square miles of territory in the northern region since it launched the "dawn 9" offensive a week ago.

However, the Kurdish community is aware of the dangers of becoming political pawns and the consequences it might suffer from the Iraqis if the Iranian advance is halted.

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However, the Kurdish community is aware of the dangers of becoming political pawns and the consequences it might suffer from the Iraqis if the Iranian advance is halted.

Kurdistan will determine whether Iran will launch yet another offensive, observers say. Although the Iraqi advance in the south is progressing only slowly, the Iranians may opt for another diversionary tactic to further dent Iraq's military structure and alleviate pressure on their forces in Faw.

Iraq claimed yesterday to

Chinese fired after visit to Japanese shrine

By ROBERT THOMSON IN PEKING

A SENIOR Chinese official has been dismissed from his positions and expelled from the Communist Party for cultivating a "corrupt" lifestyle, and for visiting the controversial Yasukuni war shrine during a stay in Japan.

Zhou Erfu, vice president of the Chinese People's Association for Friendship with Foreign

Countries, "tarnished the national integrity of a socialist country" by visiting the shrine late last year, according to a report by the Communist Party's discipline inspection commission, which is conducting a campaign against corruption in high places.

A visit to the shrine last August, by the Japanese Prime Minister, Mr Yasuhiro

Nakasone, created serious problems for Sino-Japanese relations as the Chinese Government accused the Japanese leader of paying homage to "war criminals."

Mr Nakasone's visit was the first to the shrine by a prime minister in his official capacity and, following the strong Chinese opposition to the visit and a rise of anti-Japanese feelings

Cairo riot link claimed

THE semi-official Cairo newspaper *al Akhbar*, yesterday reported that it claims it is linking the group of looters near the pyramids on the western fringes of Cairo.

The paper did not name the man, whom it said was detained in 1984 at the time of the Sadat assassination, and later freed. Two policemen were slightly wounded.

The paper said a lawyer connected with the proscribed Al-Jihad (religious struggles) organisation, held responsible for the assassination of Presi-

dent Anwar Sadat, was arrested leading a group of looters near the pyramids on the western fringes of Cairo.

Chinese sources said the paramount leader, Deng Xiaoping, expressed his personal disgust on hearing of the exploit of Zhou, who is also a well-known author, and who apparently procured a pornographic videotape while in Tokyo.

AMERICAN NEWS

NEW YORK MAYOR AT BAY**Claims of corruption take toll on Koch**

By TERRY DODSWORTH IN NEW YORK



Mr Koch: reputation for integrity

Philadelphia mayor accused of negligence

By Our New York Staff

THE POLITICAL career of Mayor Wilson Goode, the head of the Philadelphia city administration and one of the leading black mayors in the US, has received a severe setback over his handling of a violent confrontation with a radical group last year.

In a report on the incident, in which a police bomb caused a fire storm that ran through an entire neighbourhood, Mayor Goode and senior officials were found "grossly negligent." Mayor Goode was additionally accused of allowing racism to influence his actions, which would have been different, the report suggested, if the area involved had been a white neighbourhood.

The commission, appointed by the mayor, condemned virtually every step of the city officials in their attempt to evict the radical group, called MOVE, from a house in the city. Action against the group, described as an "antihuman, violence-threatening cult," went wrong when police officers dropped a bomb on the roof of the MOVE house, starting a fire that went on to kill six adults and five children, as well as destroying 61 homes.

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He has also promised action wherever necessary, taken "responsibility" for the Administration's shortcomings, and neatly presented himself as a man misled by overconfidence in his subordinates. He has also taken strong action to cancel city contracts where he thinks there are rooms for suspicion of corruption, and appointed a commissioner to look into the scandals.

All this, along with his continuing cry of *mea culpa*, have helped to win him widespread approval.

The technique of admitting error but insisting that things would go on as normal was evident at the Inner Circle Show, where one fellow Democrat, Mr Denny Farrel, who ran against Mr Koch for the Democratic nomination last year, said admiringly that the mayor, as usual, had forced reluctant admiration out of his detractors. "I have to hand it to him," he said.

Sarita Kendall in Quito looks at the impact of falling oil prices**Ecuador puts on a brave smile**

THE ECUADORAN Government is putting on a remarkable display of confidence in the face of plunging oil prices. Having admitted that this is probably the worst crisis of the century, President Leon Febres Cordero last week set his economic team to reassure the country that everything will be all right.

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planned. Last December an agreement to reschedule \$4.6bn of debt was signed.

To be optimistic with these figures in hand is quite an achievement. It is easy to see how Mr Carlos Julio Emanuel, the president of the central bank, inspires credibility.

Ecuador has rallied through previous boom and bust cycles, but the heavy dependence on oil income, combined with total uncertainty about the future of the oil market, makes this a tougher prospect.

Oil accounted for two thirds of export earnings in 1985, and it usually contributes about 50 per cent of tax revenue. Over the last three years the energy ministry has increased crude production and exports to offset lower prices, and output is now about 300,000 b/d.

Following the commission's report, the oil ministry has been critical of this refusal to abide by the country's 185,000 b/d production quota, but the Government argues that Ecuador needs to be allowed to drop its oil production to 150,000 b/d.

It is proved necessary, there would be no difficulty in negotiating loans with commercial banks, and lower interest rates should also help.

According to Mr Emanuel further devaluations can be ruled out even though the free market rate is running at about 150 to the dollar compared with the official exchange rate of 110.

Devaluation, the removal of subsidies and other IMF style measures tend to bring demonstrators out on to the streets, and trade union leaders have already warned that the workers should not have to

suffer because of the oil outlook.

Exactly who will bear the burden is uncertain and seems unlikely to be clarified before the June congressional elections. President Febres Cordero is to call a referendum on a change to the constitution, probably at the same time. Opposi-

tion parties say this should benefit pro-government candidates as the reform — which would allow independents to take part in elections without the sponsorship of political parties — will probably be approved.

However, the balance of forces in Congress could well be upset making it difficult for the President to forge another right-wing coalition out of the numerous parties and splinter groups. So far he has been successful in keeping the opposition in confusion.

The oil crisis has come at a particularly bad moment for Ecuador. Only a few weeks ago the President returned from Washington where he dangled the US Government and business community with the image of an economically solid and politically stable democratic nation.

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WORLD TRADE NEWS

Fresh delay in \$1bn Egyptian plant deal

BY TONY WALKER IN CAIRO

EGYPT HAS asked international consortia, bidding for a nuclear power plant project valued at over \$1bn, to extend the validity of their bids until June 31 this year.

This is yet another delay in the selection process for a nuclear plant to be built on Egypt's coast 160 km west of Alexandria. The bid validity period had previously been extended to mid February.

Companies on the short list, including Kraftwerk Union of West Germany, Westinghouse of the US and Framatome of France, have been asked to resubmit bids in what amounts to a last chance to improve their offers for the el Dabaa project.

News of the latest delay was conveyed to representatives of the consortia on February 19 by Dr. Ali el Saiedi, chairman of the Nuclear Power Plant Authority (NPPA). Dr el Saiedi indicated that bidders would receive a letter in mid March asking them to provide a "final offer" for the project.

A technical evaluation committee, reporting last year is

understood to have recommended KWW for the 1,000 megawatts power plant, but a committee presided over by Government ministers, was unable to make a final decision.

KWW's offer of about \$1bn based on 1983 prices was considerably lower than its main competitor Westinghouse.

The US-led consortium, which includes Mitsubishi Heavy Industries of Japan, is said, however, to have improved its offer to make it competitive with KWW.

Framatome at the head of a Franco-Italian consortium, submitted a bid for twin 1,000 megawatts reactors. This proposal was almost certainly out of the question given Egypt's strained financial circumstances.

A strengthening of the D-mark and a weakening of the dollar may help Westinghouse to improve its bid further than is possible for KWW. Political considerations such as Egypt's close commercial and strategic ties to the US may also be a factor in the final decision.

Asea wins SKr 900m power order from India

BY DAVID BROWN IN STOCKHOLM

ASEA, the Swedish electrical engineering and electronics group, has won an order valued at SKr 900m (\$86m) to provide a complete high-voltage direct current power distribution system to Indian authorities.

The equipment, to be financed with Swedish credits and development aid funds, includes transmission systems from the coalfields to the major cities like New Delhi, Bombay and Calcutta.

Asea says it has won orders worth SKr 2.5bn from Indian customers in the past two years, including an SKr 850m coal-fired power station, transmission equipment and a number of electric locomotives.

Mr Arne Bennborn, Asea's

Spain calls for controls to stem steel imports

BY PAUL CHEESERIGHT IN BRUSSELS

SPAIN has called for European Community controls to stem a surge of steel shipments on to its market. The European Commission is expected to settle the details of a safeguard system tomorrow.

Community industry ministers were told yesterday that the request had been formally placed with the Commission which has the power to accept or reject the application.

Steel shipments to the Spanish market from Community countries climbed sharply as soon as Spain formally joined the EEC on January 1.

The reasons are not fully clear, but some of the shipments relate to orders placed before Spain joined the Community. The main sources of the shipments are thought to be

the Benelux countries and Germany.

According to Madrid, between January 1 and February 10, 261,000 tonnes of steel went from the rest of the Community to Spain - between two and three times the average 1985 monthly level. There was a four-fold rise in some products, such as hot-rolled coils.

The Commission has to decide what is the normal level of imports, which means taking a reference period and settling a 1986 quota based on the level of shipments for that period. Mr Karl-Heinz Narjes, the commissioner for industry, has indicated that the reference period will not cover the whole of 1985.

Mr Narjes would like Spain to enter the Community system of production quotas from next year and will propose this.

Romania pushes exports

BY LESLIE COLITT IN BUCHAREST

ROMANIA is continuing its export drive to the West without let-up in order to reduce the country's debt to western banks.

Trade officials in Bucharest said Romania was aiming to achieve a \$2bn hard currency trade surplus this year to help pay 30 per cent of the country's western debt.

This was stipulated by President Nicolae Ceausescu recently when he indicated the debt had been reduced within five years to \$4bn from \$16bn.

Western commercial sources said

Matsushita to build two plants in W. Germany

By Carla Rapoport in Tokyo

MATSUSHITA ELECTRIC, Japan's largest consumer electronics company, yesterday said it plans to expand in West Germany this year in two deals worth about DM 37.5m (\$11.7m).

In the first deal, Matsushita plans to build a plant in Peine, Niedersachsen, which will make components for videotape recorders. This plant, which is expected to be completed this summer, will initially produce 30,000 components, called mechanism blocks, monthly.

The facility, which will cost DM 25m, is expected to have an eventual output of 500,000 blocks a year.

Matsushita has about 20 per cent of the European VTR market.

In the second deal, Matsushita says it will build a plant in Lüneburg, Niedersachsen which will initially make high-voltage and low-voltage transformers. The plant will cost about DM 12.5m.

India near to deal on UK carrier

By John Elliott in New Delhi

NEGOTIATIONS are at an advanced stage for India to buy the Hermes aircraft carrier from the UK in a deal believed to be worth about £60m. The deal will include spares and a refit in the UK.

The Hermes would be used to carry Sea Harrier jump jets and Sea King helicopters which are being bought by the Indian Navy from the UK and would, the British Government hopes, lead to more aircraft orders in future years.

India has only one aircraft carrier, the Vikrant, but it is likely to need a third.

Negotiations between the two countries on some major projects are still being held, including discussions over the activities of Sikh extremists in the UK, but the Hermes deal might be finalised within a few weeks to allow the Devonport refit to go ahead.

A memorandum of understanding is being completed and a detailed sales agreement is to be drawn up soon.

India is pressing for reductions in the price of the deal, arguing that the UK has no other potential customer for the ship which led the British fleet in the Falklands action four years ago. However, the negotiating stance is balanced by there being no other aircraft carrier on offer to India.

John Griffiths reports on the Soviet carmaker's renewed battle with Hyundai

Lada launches a comeback in Canada

SOME CANADIAN owners of Russian-built Lada cars are unlikely to forget September 1 1983. Smashed windows or sledgehammered body panels symbolised the outrage felt at the Soviet shooting down of a South Korean airliner, killing all on board.

In the immediate aftermath Lada's monthly sales in Canada plummeted from between 650 and 700 to around 50. In an effort to avoid a Soviet stigma first felt with the invasion of Afghanistan, the then-importers changed both the name of their company and that of the car.

Four months ago, the importer, Peter Dennis Motor Corporation (PDMC) went into receivership, following a disastrous year spearheaded by competition from the Pony model made by Hyundai. Many Canadians perceive a satisfying irony in the success of South Korea's principal car producer at the expense of the Soviet model.

Hyundai's sales performance in Canada has been spectacular since its arrival at the start of 1984. Last year, it expected its 50 dealers to sell 5,000 cars. Instead, 79,072 were sold - a record for any importer - and its dealers now total 190.

Many were deserters from the Lada franchise. With Hyundai's first car, the Pony, pitched head-on against Ladas in the C\$6,000-C\$7,000 (\$5,000-\$2,500) bracket, the Russian cars have been seen as the main victims of the Korean onslaught. From year to year, it expects to be able to achieve this by:

• A renewed marketing effort for the Signet, sold elsewhere as the Lada Riva and based on an old Fiat design, the 124 in saloon and estate forms;

• The launch, hopefully in mid-year, of an all-new front wheel drive 2108 hatchback which has been partly developed for Lada by Porsche;

• The resumed sale and assembly in Halifax, Nova Scotia, of Lada's Niva four-wheel-drive leisure vehicle, from partly knocked-down kits.

Together, says Mr Hunt, these three vehicles should capture about 1 per cent of the

Canadian new car market, which totalled 1.13m units last year.

Mr Hunt believes that perceptions about reasons for the company's failure are at least partly wrong. People believe wrongly that it was brought about directly by Hyundai. Mr Hunt says: "It was caused mainly by a diversification into sectors which had nothing to do with the motor industry - bulk oils, commodities trading, satellite communications," he stresses.

The car's operation was trading profitably when the receivers, Toronto-based accountants Clinton Gordon, moved into PDMC's headquarters at nearby Ajax, Ontario, on October 10.

Lada Canada's new president says that the investment to relaunch Lada is "very substantial". It includes \$C4.5m for PDMC's stocks of parts to service some 50,000 existing Ladas. One hard investor is another former PDMC executive, Mr Arthur Beatty, now vice-president, the third partner remains anonymous. A holding company, Trans-Globe Trade, of which Mr Hunt is also president, has been formed.

Mr Hunt claims that the revival is already well under way. Currently, there are 87 dealers, with a total of 100 planned.

The fightback against Hyundai will be mainly price based. Current Lada models sell for around C\$1,000 less than the Korean cars. But their basic

peak sales of 14,000 in 1982, Lada slumped to 3,847 last year.

Mr David Hunt, deputy chairman of the failed importer, and formerly managing director of Satra Motors, the UK Lada importer, believes Lada still has a future in Canada. He and two fellow investors have formed a new company, using the assets of the collapsed venture both to import and assemble Ladas, and have debranded Lada's name.

The company has set a target of an annual sales rate of 10,000 cars by the end of this year. It expects to be able to achieve this by:

• A renewed marketing effort for the Signet, sold elsewhere as the Lada Riva and based on an old Fiat design, the 124 in saloon and estate forms;

• The launch, hopefully in mid-year, of an all-new front wheel drive 2108 hatchback which has been partly developed for Lada by Porsche;

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UK NEWS

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MARCH 12-13-14

ATTENTION: HOLDERS OF CABLE AND WIRELESS PARTLY-PAID SHARES

SECOND INSTALMENT REMINDER

This is a notice to those holding partly-paid shares in Cable and Wireless plc. If you hold partly-paid shares in Cable and Wireless plc, whether acquired in the December 1985 share sale or since, you are reminded that the second and final instalment of 287p per share is due shortly.

You should ensure that your cheque or bankers' draft arrives not later than 3.00 pm (London time) on 7th March, 1986. If your payment is for £10,000 or more, it must arrive sufficiently early to be cleared by that time.

All cheques or bankers' drafts should be made payable to "National Westminster Bank" and should be crossed "C and W Offer."

You should send your cheque or bankers' draft and the letter of acceptance for your shares to the address shown on page 3 of your letter of acceptance.

Please remember that failure to pay the second and final instalment may result in the relevant shares being forfeited and the allocation being cancelled.



Cable and Wireless plc

Issued by J. Henry Schroder Wagstaff & Co. Limited on behalf of H.M. Government and Kilmort, Benson Limited on behalf of Cable and Wireless plc.

Hugh Carnegy describes the ugly mood on Northern Ireland's day of protest

Angry show of Unionist strength

"I CHARGE Mrs Thatcher with the murder of democracy. How do you find her? Guilty or not guilty?" roared Mr Peter Robinson, deputy leader of the Democratic Unionist Party and leading light of yesterday's day of action in Northern Ireland.

"Guilty" came the resounding reply from about 3,000 Loyalists gathered at midday outside Belfast's imposing City Hall, scene of many an angry Unionist show of strength over the years.

Like many of the various protest actions across the province, most attending the rally commemorating "the death of democracy" as signified by the hated Anglo-Irish agreement, were young. Their attention was soon diverted by a puff of smoke from a side street. Here was a sniff of action.

Thousands ran off to the scene as two cars were overturned and set on fire, several plate glass windows were smashed and Bosco's Disco went up in flames. The platform speakers were left standing to lend attention to the last post and a curiously harmonious rendition of the national anthem.

At the start of the day "intimidation" was the word on everybody's

lips. Mr Tom King, Secretary of State for Northern Ireland, was on almost every radio station denouncing Loyalists for intimidating those who wanted to go to work. Unionists retorted that it was Government and management who were intimidating people into going to work. Oil and nails strewn on a motorway could have been the work of a Government "dirty tricks department," explained Mr Robinson.

Main routes into Belfast were kept open, but a drive from Londonderry was a zig-zag affair around blocked towns and villages.

In and around Belfast the protests flared into violence from time to time. But in most districts all was Sunday-quiet, with shops closed.

Banks stayed open and in the city centre, where many of Britain's big retailers have stores, Marks & Spencer's, C&A and Boots were open - but doing little business.

The main industrial focus was in East Belfast's docklands where Shorts and Harland and Wolff urged their workers to come in as usual with warnings of the possible

consequences for two vulnerable state companies.

The shipyard was in the spotlight as the strike was launched at midnight in a glare of apparently well-organised publicity for the pickets. Up to 50 men stopped each car that arrived, building up a tailback of some 60 cars by mid-morning. The police stood by but did not intervene.

Mr Robinson was again in evidence, sweeping past the queue in a convoy of three cars to encourage the strikers who claimed that most workers had stayed away.

The Government said 90 per cent of non-industrial civil servants had turned up for work and 91 per cent of health and social security workers.

Throughout the day, the minority Catholic community kept quietly to itself, save for an outburst from Mr Seamus Mallon, MP. He was victim over the Unionists in Newry and Armagh and complained loudly that the Royal Ulster Constabulary should have taken tougher action against roadblocks, a suggestion that would almost certainly have been a recipe for mayhem.

Embattled print unions reach out for wider public support

Philip Bassett explains
why unions are taking part in a media blitz over their Murdoch newspaper dispute

AS A DISPUTE, News International's move last month from central London to a high technology plant at Wapping in London's docklands is not being hammered out on the anvil of the streets of east London.

That, at least, is much of the part of the unions' message. Instead, they see public opinion as a crucial lever in the dispute and the loss of jobs, without compensation, for 6,000 print workers.

Not without anxiety, though. Unions are aware of the old dictum that if you've got £1 and public opinion on your side, then you're certainly got £1. They know public opinion can be a fickle beast; that's why they try to feed it.

Yesterday saw a fresh attempt at that. The last few days have seen a real media blitz by the union, with interviews given by Ms Brenda Dean, general secretary of Sogat, the general print union, run extensively from the Washington Post to Marxism Today.

The union yesterday widened its base of outside support by presenting at a press conference a nurse from a London hospital, a member of the National Union of Public Employees, three teenage newspaper delivery boys from Barnsley in

many disparate elements as possible in support of a group of employees self-confessedly not among the most popular in the country. Coffee mugs have been made to support the boycott of Mr Murdoch's papers. 2.5m leaflets and stickers have been issued (denial has outstripped supply, according to the unions); posters have been erected on 48 boardings up and down the country; a mobile poster has been paraded on the back of a truck, touring London; a girl has urged the public not to allow Mr Murdoch to sack her father; the girl says later that her father believes that the unions are winning.

It throws the unions into an uneasy state of suspension over the Wapping pickets and in the hard area of the courts - the sequestrators return to the High Court today. From the print unions' point of view, their emphasis on campaigning, on winning the public's hearts and minds, may be a realistic index of their lack of traditional leverage in a dispute which displays few traditional elements.

It may be one of their few cards, but it is one which News International, despite the apparent strength of its own hand, is finding difficult to counter.

SHETLAND HEADS FOR COURT OVER OIL CASH CLAIMS

Islanders turn the screw on Sullom Voe

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

A SET of agreements struck by Shetland Islanders to make the most of the multinational oil companies using the Shetlands has partly come unstuck. The islands say they are not being paid what they are owed. The oil companies are not about to give in.

BP, which operates the Sullom Voe oil terminal on behalf of 32 companies with offshore oil platforms in the northern sector of the North Sea, will this year pay £53.4m to Shetland Island Council.

If this seems a generous figure, consider the £320m before interest which Shetland says it is owed by the oil companies. This year alone the council claims it is due about £160m.

Relations between the council and Sullom Voe have always been slightly uneasy. Now, a dispute is heading for the courts over the lease for the 1,000 acres of land for the terminal has sharpened resentment.

Some island councillors query what good Sullom Voe has been for Shetland, 12 years after work on it began. To them there is the enticement, but most unlikely prospect of Sullom Voe, Europe's biggest oil terminal, being forced to stop storage and shipment of 1.4m barrels a day when an operating licence from the council expires at the end of this month.

The annual licence was produced by the council in lieu of an agreement to rent and was extended by only four months as heat built up for some sort of settlement after years of intermittent talks.

More important is the civil case in preparation before the Court of Session in Edinburgh brought by the island council against the oil companies over the basis of the rent. The oil companies say the lease should be based on the value of the land before development. The council quotes Scots law to justify an evocation of its present development.

For those who watched in glee in the early 1970s as a little island council representing 23,000 Shetlanders took on the smooth corporate lawyers of the multinationals, there is more bad news to come. Other agreements to extract payments from the oil companies for harbour dues, disturbance, not to mention property taxes are not going well either.

What fuels the islanders is a huge debt of £150m which Shetland has built up to provide the infrastructure for Sullom Voe. The islands now have a total per capita debt which the council estimates at £4,000, compared with the average in Scotland of £1,200.

The council built schools, roads,

sewage and other amenities for the terminal; but it also made the most of this great industrial visitation to improve our public facilities throughout the islands.

The four-year construction phase brought a surge of prosperity to Shetland. More than one islander today will point to the extension to his house as the fat from the early 1970s. It was a construction boom which inevitably went a bit flat when the terminal went into production. Today it employs 1,200 people.

Sullom Voe is 30 miles north of Lerwick, the island's capital, and it might be easy for Shetlanders to forget the terminal were it not for the determination to get what they feel is due to them.

Another disputed claim is over the disturbance payment. This shrewd proposal worked out in 1974 is designed to channel money into a charity well out of reach of central government. The islanders feel they have been cheated because the rate of oil flow which formed part of the basis for the toll has not been what was forecast.

The oil companies paid £2.55m this year for the allowance, but the council want at least 50 per cent more. There is further argument about the interpretation of capital costs involved in the revenue and

operation of the port and harbour facilities. Both sides have agreed to seek a ruling from the courts in an action separate from the rents case.

Rates (property tax) income has further vexed the council. Sullom Voe's payments were reduced through industrial de-rating to their present level of £28m a year, but this still means the oil companies pay 80 per cent of Shetland's entire rates (compared with 38 per cent before de-rating).

Within the 32 Sullom Voe partners there is a readiness to take a tough line in the arguments with the islands. Time works against the council since Shetland wants to make the best of the oil revenue before oil reserves decline towards the end of the century.

A ruling that rates on industrial plant in Scotland should be roughly comparable with plant in England has also put pressure on the council to make good the shortfall in rate income from the other agreements.

The Government's green paper (discussion document) on rates reform has said that in any reform of rates Shetland's debts would have to be taken into consideration.

Oil executives tend to see the problems in a different light. One of them commented: "We know that sheep are an important part of the Shetland economy but we are the ones about to be fleeced."

The Commission of the European Communities

Japan

EC funded training for business executives

The Commission of the European Communities invites EC companies to nominate talented young executives for participation in the 7th EC Executive Training Programme in Japan.

This EC-financed scheme is designed to help companies build up or further extend their knowledge of Japan and the Japanese market and to create a pool of expertise which will enable firms to better develop their trade with Japan.

Up to 40 places are available and the programme runs from March 1987 to September 1988 on a full time basis in Japan. The first 12 months are an intensive course in the language, followed by 6 months in-house training in a Japanese company. It also includes seminars, company visits, study meetings and lectures about doing business in Japan. The in-house training is a unique and valuable opportunity to see the inside of Japanese business, study their management

techniques in operation, and to establish lasting contacts with the Japanese business world.

Applicants should be 25-35 and employed by EC companies which are already exporting to Japan or planning to do so. They should normally have a degree or professional qualification of equivalent level and at least 2 years' business experience, preferably in an international context. The ability to learn a foreign language and adapt to another culture is essential.

For information, please contact, Mike Coney, Peat, Marwick, Mitchell & Co, Management Consultants, 1 Puddle Dock, Blackfriars, London EC4V 3PD. (01-236 8000 ext 2390).

**PEAT
MARWICK**

UK NEWS

Ennix expected to develop gold mine in Ulster

BY KENNETH MARSTON, MINING EDITOR

A GOLD MINE is almost certain to be developed in Northern Ireland after test drilling on a discovery in the Sperrin Mountains of County Tyrone.

Although Ireland has a long history of mining base metals, this would be its first goldmine.

The find, announced last year, was made by Ulster Base Metals, a subsidiary of Ennix International, an Irish exploration company which in turn is 51 per cent owned by Northgate Exploration of Canada. Ennix is seeking planning consent for underground development, which is needed to confirm the drilling results.

The first ore reserves examined amounted to 597,000 short tons containing an average 0.27 oz (8.4 g) gold per ton in the three vein structures tested out of 16 identified at the property. Further work, it is believed, will show a "substantial increase" in reserves in the immediate vicinity of the area drilled to date.

The project is regarded as having moved out of the exploration stage to the point at which studies can be made of the likely profitability of a mining operation. First gold production could start in about 12 months from the mine go-ahead decision, and Ennix would be eager to start as soon as possible to secure an early cash flow.

A relatively shallow, and thus low-cost, mine seems to be possible.



Ore grades are quite good, but the vein-type nature of the deposit is such that a good deal of waste rock may have to be mined and this would have the effect of raising costs per oz of gold produced. The operation could thus be vulnerable to any setback in gold prices.

Detailed exploration is to be carried out of other areas in the Sperrin Mountains where a similar type of mineralisation has been found. Ennix has also reported that it has obtained some encouraging results from its continuing gold exploration programme in Scotland.

The small Canadian exploration companies, Colby Resources and East-West Resource, have announced that they are to start a drilling programme next month in the Loch Tay region of the Grampian Highlands.

Nimbus to expand compact disc output

By Jason Crisp and Robin Reeves

NIMBUS RECORDS, the small specialist record producer in the Wye Valley, in the west of England, is to spend £2m expanding its production of compact discs at a new plant in "Cwmbran, South Wales" and is expected to create 300 new jobs.

Nimbus is still the only producer of compact discs in Britain, although Thorn EMI and a small company called Disc Technology is building plants which are expected to go into production this year.

There is a considerable shortage of disc production capacity in the world at the moment and this has kept prices high at £10 to £13 a disc. Polygram has the largest plant in the world at Hanover.

Even though there has been a rapid expansion of disc capacity in Japan and the US it is not expected to match demand as sales of players rocket and prices tumble.

Nimbus says the new investment will increase its gross output of compact discs from £10m to £30m a year, with the opportunity to build this up to £50m within 18 months.

Mr Jim Drennan, chairman of Nimbus, said the order book was five times its present capacity.

Statistics from the British Phonographic Industry - the record industry's trade association - show that sales of compact discs were 1.2m in the last three months of 1985, three times higher than the same period last year.

Sales of compact disc players have been growing rapidly in the US, Japan and some European countries. Retailers are expecting that there will be a large increase in the UK in 1986 as much lower priced models become available.

Some players now cost below £200 and Amstrad has just launched a complete multi-system, including a compact disc player for £299.

Thorn EMI, Britain's leading music company, which is spending £2m on a plant in Swindon, has, like several other record companies, been embarrassed by the shortage of pressing capacity.

Polygram, for example, has limited the number of discs it will produce for other record companies. As a result a number of Thorn EMI's albums are not available on compact disc.

Mr Drennan said yesterday: "At the moment one in eight compact discs sold in the UK is manufactured by Nimbus. The new plant will enable us to maintain and improve on this ratio as the UK market expands."

The company presses discs for other companies as well as for its own specialist label. Nimbus says it exports 70 per cent of its output. The new Cymbran facility is expected to open in August.

The company is also to stop making conventional long-playing (LP) vinyl records this month because, "compact disc is so rapidly overtaking the LP as the mass market listening medium."

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BLOCK ON LOCAL AUTHORITIES IN LONDON AND MANCHESTER

Court halts council spending

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

Temporary injunctions were granted by the Court of Appeal yesterday stopping the Greater London Council (GLC) and the Greater Manchester Council (GMC) going ahead with plans to spend millions of pounds revenue for the authorities who will take over their duties next month.

The Appeal Court's ban will remain in force until an appeal on Monday against the High Court ruling.

Between them the three metropolitan councils planned to spend £105m. The GLC planned to distribute £66m, including £25m to voluntary organisations, and £44m to the interim Inner London Education Authority.

Mr Justice Macpherson said in the High Court that some of the

GLC's spending decisions might appear to have political or social overtones that might please some people and dismay others.

"In this case, as in many others, the ratepayers will get the decisions they deserve from their elected representatives."

The orders were made within hours of a High Court judge ruling that the GLC and GMC, and a third Labour-controlled metropolitan council facing abolition, the West Midlands County Council, did not have a legal duty to provide surplus

revenue for the authorities who will take over their duties next month.

The Appeal Court's ban will remain in force until an appeal on Monday against the High Court ruling.

Between them the three metropolitan councils planned to spend £105m. The GLC planned to distribute £66m, including £25m to voluntary organisations, and £44m to the interim Inner London Education Authority.

Mr Justice Macpherson said in the High Court that some of the

the judge said. The GLC's plans were based on painstaking reports by experienced officers and involved no procedural impropriety entitling the court to interfere.

Orders blocking the spending plans had been sought by Conservative local councils in the three metropolitan areas: Westminster City Council, backed by eight other London boroughs, Trafford borough council and Solihull and Walsall district councils.

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Deadlock broken in teachers' pay dispute

BY DAVID BRINDLE, LABOUR STAFF

DEADLOCK over the teachers' pay settlement in England and Wales was broken yesterday when agreement was reached on the disputed question of a return to normal working in schools.

The employers and the five smaller teacher unions, preparing to strike a deal over the head of the National Union of Teachers (NUT), came to terms on a statement by which the unions have made a stronger commitment to restore the position as it was before the 12-month-old dispute.

Last night, the full statutory

Burnham pay negotiating committee was meeting for the first time since last September to ratify the pay deal providing a 8.8 per cent rise backdated to April 1, 1985, a further 1.8 per cent from March 31 and a joint commitment to future talks on a new teacher contract.

Substantial difficulties remain. The NUT, which represents just under 50 per cent of the 400,000 teachers involved in the dispute, has threatened legal action to stop the deal on grounds that Burnham cannot consider a settlement linking non-contract activities such as covering for absent colleagues.

The NUT has also said it will try to block the deal on Thursday in the non-statutory service conditions committee, although the smaller unions say they have been assured by the employers that rejection of the package there would not affect its implementation.

Above all, NUT members have voted by 87 per cent to maintain disruptive sanctions in schools after any settlement agreed by the other unions. These sanctions involve boycotting non-contract activities such as covering for absent colleagues.

Are your computers working for you?

Or against you?

Did you know that companies which lag behind in the use of information technology are six times more likely to have a poor financial performance within their industrial sector than the companies which have readily adopted IT?

That was one of the key findings of a survey published by Management Consultants, A.T. Kearney Ltd. *

The report predicted that over the next 12 months British industry would waste £800 million of its total IT expenditure - by choosing the wrong system, installing too much capacity or by applying IT to inappropriate business areas.

Yet IT is a powerful management tool - providing the means of improving efficiency, enhancing customer service and, above all, increasing productivity.

Hoskyns specialises in harnessing that power to secure defined business objectives.

Indeed, it is our commitment to improving productivity for our clients that has helped us to become one of the most successful computer

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Our client list reads like an international "Who's Who" in business - and includes 90 of the Times Top 100 UK companies.

In 1985 alone our achievements were noteworthy.

For example, we implemented a financial control system that reduced one company's accounting budget by £6 million.

We enabled another to enter a new market where operational speed and efficiency were crucial.

And helped yet another to reduce its data processing budget by one third, whilst maintaining the service to users.

To add to that, 1986 has already seen a client voted "User of the Year" at the Recognition of Information Technology Achievement Awards. The system we introduced not only paid for itself in

under 18 months, but reduced inventory costs by more than one third and saved an additional £500,000 in operational costs during the first year.

Whether Hoskyns is supplying consultancy, building tailor-made systems, implementing standard application products, controlling key projects, providing education and training, or managing a complete DP facility, our brief remains the same: to deliver the right computer solutions, on time and on budget.

And, with a thorough understanding of your business goals, to exploit the power of Information Technology to increase the productivity of your business.

If you believe IT can improve productivity in your organisation, Hoskyns can help.

Call Geoff Uwin, Managing Director, on 01-434 2171. Or write to him at Hoskyns Group Limited, Hoskyns House, 130 Shaftesbury Avenue, London W1V 7DN.

*The Report and the Opportunity of Information Technology - a Management Perspective, produced by A.T. Kearney Ltd in 1985 was sponsored by the Institute of Management and the Department of Trade and Industry.

hoskyns

WE'LL MAKE COMPUTERS WORK FOR YOU



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If you believe IT can improve productivity in

UK NEWS

Employers offer incentives to lure top students

EMPLOYERS are meeting sharp competition for high-flying students, including offers of cash incentives to sign up for a job early in the spring-term graduate recruitment drive at universities and polytechnics, writes Michael Dixon.

Although many recruiters describe this year's graduate market as the most competitive they can remember, a report published yesterday by the Institute of Manpower Studies forecasts that competition is likely to become still keener because of the Government's cuts to higher education spending.

The report says: "While shortages of information technology specialists have been well reported, they are not the only area of intense recruitment. Rather, what is needed is good quality, broad-based graduates."

There is a particular demand for those with 'personal qualities such as numeracy, motivation, communicative skills and an ability to work with others and in groups, rather than for their technical skills.'

Company personnel managers say competition has been sharpened not only by a rise of about 4 per cent in demand by employers - especially those in the financial sector - but by a decision on the part of many final-year students to take their time about finding the right job.

"There is a general impression that the better people this year are taking a cooler look at the posts on

offer, and putting in fewer applications on average than their predecessors have done in the past few years," said Mr Keith Bell of Price Waterhouse, chairman of the Standing Conference of Employers of Graduates.

The move also has serious implications for the Marketing of Investments Board Organising Committee (Miboc), the body handing the marketing of investments aspects of the financial services proposals, which originally put forward proposals for disclosure of commissions.

These classified salesmen into two categories, independent intermediaries and company representatives, the latter including the so-called tied agent, a salesman who is not an employee of a life company but in return for additional remuneration places business with the company to which he is tied.

Independent intermediaries would be required to disclose to their client the amount of commission during the specified 'cooling-off' period after a sale during which the client can change his mind and opt out. The full amount would be revealed unless the intermediary was operating under an industry agreement covering maximum commissions, in which case would need only to state this rather than the precise amount. However, company representatives, including tied agents, would not be required to disclose commissions and this was the catalyst for the present problems.

The campaign by Biba and UKP would appear to have achieved more than was bargained for. Mr Robert McCrindle, a Conservative MP, is the parliamentary adviser to Biba and his original amendment was very much on the Biba lines. But other MPs went much further, adopting the views of the Office of Fair Trading and the Consumers' Association that full disclosure be made by all salesmen during the

sale, including a comparison with commissions paid on other products.

The whole theme of investor protection has been that the client should be given as much information as is necessary to enable him or her to make a judgement on the investment offered, and to make a comparison with other forms of investment.

As far as life assurance was concerned, Professor Jim Gower, whose original report to the Government on investor protection led to the current bill, went further and stated that commission should not influence the intermediary in his recommendation of life companies. Disclosure was necessary for independent intermediaries but not for tied agents and company employees.

This principle was adopted in the Government's White Paper (policy document) on financial services, but the relevant parts of the Financial Services Bill are vague, since this is being left to the code of business rules issued by the Securities and Investments Board.

The Commons standing committee on Thursday went far beyond Mr McCrindle's original amendment, putting Mr Michael Howard, the Minister for Corporate and Consumer Affairs, under heavy pressure not only for full disclosure of commissions, but other charges and surrender values as well.

Mr Howard has referred the matter back to Miboc for urgent consideration. Miboc has to rethink its proposals within a month and it is difficult to see how it can avoid going a long way to meeting the committee's demand.

Graduate Supply and Availability to 1987 and Beyond. IMS Brighton, £7.50.

The British Insurance Brokers' Association (Biba) claimed that this

Dilemma for life industry over disclosure plans

Eric Short explains how life assurance salesmen and women may have to disclose their commissions, and outlines the implications for the industry if the proposals are enforced.

different arrangement for independent intermediaries and tied agents did not conform to the principle of equivalence of treatment. It wanted life companies employing tied agents to file details of their remuneration with the appropriate self-regulatory authority under the Government's financial services proposals so that this could be monitored and escalation of payments by particular companies investigated.

Some life companies, particularly the Salisbury-based United Kingdom Provident Institution (UKP), wanted tied agents to be subject to the same disclosure rules as independent intermediaries. It considered that Miboc representations would put independent intermediaries at a financial disadvantage to tied agents, and it has been urging those intermediaries to lobby their MPs pointing this out.

The campaign by Biba and UKP would appear to have achieved more than was bargained for. Mr Robert McCrindle, a Conservative MP, is the parliamentary adviser to Biba and his original amendment was very much on the Biba lines. But other MPs went much further, adopting the views of the Office of Fair Trading and the Consumers' Association that full disclosure be made by all salesmen during the

sale, including a comparison with commissions paid on other products.

The money could conceivably be taken from the client's premium.

More derelict land despite greater reclamation efforts

BY FIONA THOMPSON

THE AMOUNT of derelict and waste land in England is increasing despite greater efforts by both the public and private sector to reclaim and restore the land.

A Department of the Environment report released yesterday shows that while areas of 'traditional' dereliction, such as spoil heaps, pits and military and rail way land, have fallen since 1974, there has been a large increase in other forms of dereliction, especially urban, such as former industrial sites and redundant gas works docks and power stations.

Between 1974 and 1982 almost

17,000 hectares of derelict land were restored, but during the same time the total amount of waste land increased from 43,373 hectares to

45,883 hectares.

Dereliction was unevenly distributed over the nation and was a particular problem in the north and in Cornwall, said Professor Anthony Bradshaw, who launched the report. Industrial change, such as the closure of the Consett steelworks, was increasingly becoming a cause of dereliction.

The problem was not going to go

away but a great deal more could be done about it, said Prof Bradshaw, joint author of the report with Dr Alison Burt, both from the University of Liverpool's Environmental Advisory Unit.

The problem was not just one for government or big business. Prof Bradshaw said. The solutions were not only grandiose schemes like the Liverpool garden centre.

It was also about, for example, a very small area of urban clearance land in Toxteth, Liverpool, turned over to an inner city group and reclaimed with the help of a grant and the local community, or a local authority and private company jointly reclaiming a former gravel pit for a sailing club.

Since 1979 the Government has spent £376m on derelict land reclamation. We could do with more money," said Prof Bradshaw.

The money could also be better spent. More thought was needed in the planning stage.

The problem often was not in finding the capital to carry out the restoration but the revenue to maintain it afterwards.

The problem was not going to go

Small businesses 'create up to 1.1m new jobs'

BY WILLIAM DAWKINS

SMALL BUSINESSES are believed to have created between 800,000 and 1.1m jobs over the last six years, according to the Small Business Research Trust, a privately funded research body.

British unemployment could easily be a quarter or more higher if it were not for the jobs generated by small enterprises, the trust said. Its latest quarterly survey estimated that new businesses have created about 200,000 jobs since 1980, with the rest coming from the expansion of existing ventures.

The survey, the largest of its kind, covers more than 1,000 businesses, most of which employ fewer than 100 people. Of the sample, 12 per cent said they had increased their staff last year, but only 5 per cent expected to recruit more people in the final quarter of 1985.

Optimism about sales also tended to tail off towards the end of last

year. A balance of 37 per cent (those reporting an increase minus those recording a decline) said turnover was up on 1984, but only just over a quarter expected rises in the final quarter. This was in line with the national decline in sales and output experienced last autumn, the trust added.

Financial service businesses were shown to be the most prolific job creators last year. More than a quarter of the sector reported rises in the workforce, followed by manufacturing and processing with 21 per cent. The outlook for job creation was good in the south and north-west of England, but prospects worsened in the north of England and Scotland.

Quarterly Survey of Small Businesses in Britain: £10, or £30 a year. SERT, 3 Dean Trench Street, London SW1P 3EB.

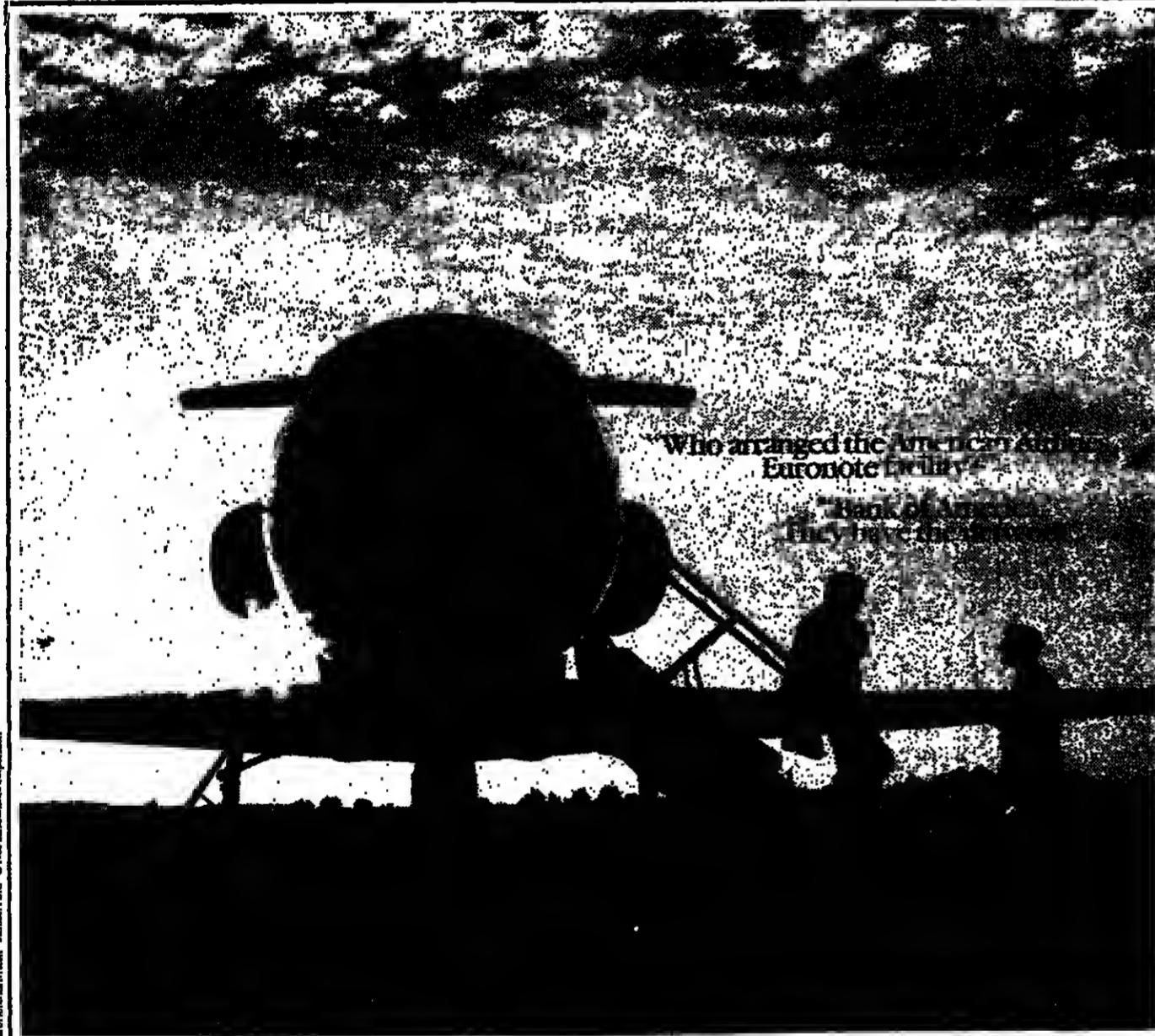
Total satellite service income in Europe, at present £25m, would rise to \$120m in two years but under half would come from the domestic sector, he said.

The most viable satellite services would be those which combined audio, video, data and text. The plan to deliver live horse racing information by satellite to betting shops all over the UK was an example.

CIT says satellites will also be important for services such as computer to computer communications, remote decentralised printing and electronic mail and database dissemination.

Mr Whitten also emphasised CIT's belief that the potential market for domestic satellite receiving dishes and direct broadcasting by satellite (DBS) had been greatly overestimated. CIT predicted some 400,000 satellite dishes would be installed by 1990 and 1.375m by 1995.

New Satellite Communications in Western Europe 1986 from CIT Research, 1 Harewood Place, Hanover Square, London W1R 9HA.



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When American Airlines approached the Euronote market, they realized any investment bank could structure an issue. But very few could place it quickly and efficiently. They needed a bank with proven syndication skills to represent both borrowers and investors. With exacting requirements for price, terms and timing, American Airlines launched an extensive review of the worldwide investment banking community. And they chose Bank of America.

Through our global network, we have the resources to respond promptly to changing opportunities in every major capital market. We can team industry specialists with financing experts from Dallas to New Delhi. Our exceptional performance in the Euronote market, coupled with the teamwork of our investment banking professionals, provided the assurance American Airlines needed. They could count on our network.

For your financing needs, talk to Bank of America. You'll find us virtually anywhere you need us.

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NOTICE OF REDEMPTION
BURLINGTON OVERSEAS CAPITAL N.V.
(now, BURLINGTON INDUSTRIES, INC.)

7½% Guaranteed Debentures due 1987

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Indenture dated as of April 1, 1972, providing for the above Debentures, there will be redeemed for account of the Sinking Fund on April 1, 1986 (the "Redemption Date"), \$1,173,000 principal amount of the 7½% Guaranteed Debentures due 1987 (the "Debentures"), at the redemption price of 100% of the principal amount thereof plus accrued interest to the Redemption Date.

The serial numbers of the Debentures which have been selected for redemption (each bearing the prefix letter "M") are:

1 2070 3505 2892 4647 5879	1131 1817 1972 1973 1974	1257 1571 1629 1630 1635
2 2054 2553 3907 4534 5805	1212 1818 1974 1975 1976	1260 1572 1630 1631 1636
17 2049 2556 3907 4616 5807	11520 16785 17215 17795 18003	16286 15727 16306 16315 16453
22 2050 2557 3907 4617 5808	11521 16786 17216 17796 18004	16287 15728 16307 16316 16452
33 2705 3574 3908 4712 5827	11522 16787 17217 17797 18005	16288 15729 16308 16317 16451
34 2705 3574 3908 4717 5828	11523 16788 17218 17798 18006	16289 15730 16309 16318 16450
41 2710 3575 3909 4722 5833	11524 16789 17219 17799 18007	16290 15731 16310 16319 16451
42 2710 3575 3909 4722 5834	11525 16790 17220 17800 18008	16291 15732 16311 16320 16452
43 2710 3575 3909 4722 5835	11526 16791 17221 17801 18009	16292 15733 16312 16321 16453
44 2710 3575 3909 4722 5836	11527 16792 17222 17802 18010	16293 15734 16313 16322 16454
45 2710 3575 3909 4722 5837	11528 16793 17223 17803 18011	16294 15735 16314 16323 16455
46 2710 3575 3909 4722 5838	11529 16794 17224 17804 18012	16295 15736 16315 16324 16456
47 2710 3575 3909 4722 5839	11530 16795 17225 17805 18013	16296 15737 16316 16325 16457
48 2710 3575 3909 4722 5840	11531 16796 17226 17806 18014	16297 15738 16317 16326 16458
49 2710 3575 3909 4722 5841	11532 16797 17227 17807 18015	16298 15739 16318 16327 16459
50 2710 3575 3909 4722 5842	11533 16798 17228 17808 18016	16299 15740 16319 16328 16460
51 2710 3575 3909 4722 5843	11534 16799 17229 17809 18017	16300 15741 16320 16329 16461
52 2710 3575 3909 4722 5844	11535 16800 17230 17810 18018	16301 15742 16321 16330 16462
53 2710 3575 3909 4722 5845	11536 16801 17231 17811 18019	16302 15743 16322 16331 16463
54 2710 3575 3909 4722 5846	11537 16802 17232 17812 18020	16303 15744 16323 16332 16464
55 2710 3575 3909 4722 5847	11538 16803 17233 17813 18021	16304 15745 16324 16333 16465
56 2710 3575 3909 4722 5848	11539 16804 17234 17814 18022	16305 15746 16325 16334 16466
57 2710 3575 3909 4722 5849	11540 16805 17235 17815 18023	16306 15747 16326 16335 16467
58 2710 3575 3909 4722 5850	11541 16806 17236 17816 18024	16307 15748 16327 16336 16468
59 2710 3575 3909 4722 5851	11542 16807 17237	

THE GLENLIVET - DENIED BY THE KING

In the early 1800's, denying the existence of distilleries was a national Scottish pastime.

Oh, they were there, all right.

But most were illegal. You see, savage taxes imposed by the Philistines of Westminster made distilling the notional beverage well nigh impossible.

Tax evasion became the only honourable course. The canny Highlanders took to the hills and the glens.

A whole industry started to flourish underground.

And excisemen, or gougers, marched North, with orders to stamp it out.

The Artful Dodgers.

But it proved a hopeless task.

All measures to deter the distillers were met with ridicule.

Even a £5 reward for the discovery of a distilling pipe (or copper "worm") did nothing to halt the flow of whisky. In fact it was a boon for the whisky makers.

When a "worm" was worn out, the distiller would miraculously "find" it, hand it over to the authorities, claim his reward and promptly purchase a new one!

Such was the Highlanders' contempt for the law that it was not even considered a disgrace to be imprisoned for illicit distilling.

Indeed, in Dingwall Gaol offenders were treated in the mildest possible way, even allowed out on Sundays and special occasions and "honourably returned."

One approached the governor even with the remarkable proposition that they set up a still together in the gool!

But out of this lowliness come greatness. The illicit drom was magnificent.

The Reverend Thomas Guthrie was a boy in 1818 and he recalled that "everybody, with few exceptions, drank what was in reality illicit whisky - far superior to that made under the eye of the Excise - lords, lairds, members of Parliament and ministers of the gospel and everybody else."

And the finest drom of them all was THE GLENLIVET.

The Sassenach Connection.

THE GLENLIVET Distillery was started by one John Gow, alias Smith.

Bit of a mystery, John Gow. Indeed he had very little option.

Having fought and lost with Bonnie Prince Charlie, he fled with his family in 1746, hiding deep in the countryside.

And to baffle the English soldiers, he changed his name from the gothic Gow to Smith.

This is why such a Sassenach name as Smith appears on the bottle of Scotland's most venerated whisky.

By good fortune, John Smith, ex-Gow, settled in the precise spot where the water and the peat were the best in all Scotland for making



"Glenlivet Distillery?"

What Glenlivet Distillery?

malt whisky. This mysterious mon had stumbled upon a mysterious well, Josie's Well.

It's the water from this well that makes THE GLENLIVET magical. We can't tell you why. There is no explanation.

And there is no other well that performs the same magic.

By the time John Smith's grandson George inherited the still in 1817, the fame of THE GLENLIVET

had spread far and wide.

"It is worth all the wines of France" opined the Doctor in Sir Walter Scott's St. Ronan's Well, "and more cordial to the system besides."

His Majesty's Pleasure.

THE GLENLIVET that George Smith made even flowed in the corridors of power.

In 1822 King George IV paid an official visit to Edinburgh and

Elizabeth Grant, an MP's daughter, wrote about it in her

memoirs: "One incident connected with this time made me very

cross. Lord Conyngham, the Chamberlain, was looking everywhere for the pure Glenlivet whisky: the King drank nothing else.

My father sent word to me - I was the cellarman - to empty my pot bin, where whisky was long in the wood, mild as milk and the true contraband goût in it."

Such a princely potion couldn't stay illegal much longer. It was unthinkable that the King should ever have to deny that his greatest pleasure didn't actually exist!

Luckily, back at the House of Lords, commonsense was about to break out, under the influence of George Smith's landlord, the Duke of Richmond and Gordon.

In 1823, their Lordships passed an Act which made distilling a commercial proposition.

And the first man to take out a licence under it was our own George Smith.

Plain sailing from then on you'd think. Nothing of the sort.

The neighbours' burning desire.

Although George had decided to go legal, his neighbours would have none of it. They regarded him as a traitor.

"The outlook was an ugly one," wrote George. "I was warned by my civil neighbours that they meant to burn the new distillery to the ground and me in the heat of it."

Such threats in the wild remoteness of the Highlands were not idle. So for his protection, George was presented with a pair of hair trigger pistols, worth ten guineas, a gift from his friend the Laird of



Scotland's first malt whisky.

TECHNOLOGY

A GROWING worldwide preference for metallic finishes on cars has led ICI, Britain's leading chemical company, to a new paint technology that looks like being a breakthrough in pollution control. The technology has today won a pollution abatement award from the Royal Society of Arts.

ICI revealed last year that it had solved the major problems that have dogged development of water-based paints for the motor industry, but was unwilling to say much more because of the need for commercial confidentiality. It called its paint Aquabase.

Its main European competitors, Hoechst and BASF in West Germany and Akzo in the Netherlands are also working on using water instead of organic solvents in car paints. But ICI estimates that it had an 18-month lead when it started talking to the motor industry last year.

It has now licensed the technology to the US's largest paintmakers, PPG Industries and Dupont. Volvo, VAG, BMW and General Motors are conducting rigorous field trials. Later this year, ICI's Canadian company, CIL, will go into full production of the new vehicle paint ranges. In Germany, ICI will use its subsidiary, Wieders-

"We think 1987 will be the critical year for developing the market," says Mr Zafarina, ICI's world project manager on automotive research. Helping sales will be ever-tougher legislation in many countries as regards what comes out of carmakers' smokestacks.

The popularity of metallic finishes has been a key factor. Half of Europe's new cars are painted in metallics and 70 per cent of those in the US. To achieve the effect, very thin paints have to be used—84 per cent of the paint is solvent.

The low content of pigment allows the aluminium particles that provide the metallic sheen to align themselves evenly and flat. Thicker paint prevents this, crowding the aluminium



ICI breathes fresh air into the motor industry

New paint from Britain's chemical giant looks set to clean up in one of the world's most important markets, reports Ian Hamilton-Fazey

and making particles stand on end to produce patchy colours that may change shade as you walk round a car or view it from a different angle.

The high content of solvent, however, creates a major pollution problem. About one-third of all volatile compounds discharged into the atmosphere are from industrial solvents and half of these come from the use of metallic paints in the car industry.

While Britain has no plans to stop this—most of its pollution is blown elsewhere—legislation will soon force change on carmakers in Scandinavia, Germany, Canada and the US. Using conventional solvents holds the

pigment in place as the solvent is dry off.

Water molecules are short, so everything is likely to run off and end up on the paintshop floor. Even if this can be overcome, another difficulty is that water dries off differently from day to day according to the weather—it depends on the relative humidity.

ICI's chemists have been working on the problem since 1976 and nearly gave up twice.

Although the details are secret, their system works by encapsulating pigment and particles within millions of microscopic

cells. It is worth up to £25 per car, and Europe and the US make about 20m cars between them each year. In addition, American cars use more paint because they are bigger.

Formidable chemical problems had to be overcome however. The main one was that the interlinking network of long molecules that comprise con-

ventional solvents holds the

what is known as microgel technology.

The properties created by this cause viscosity to change according to what is being done to the paint. The viscosity drops as it is pumped into a spray gun but the moment the atomised paint hits a surface, the viscosity increases, so that it then behaves like any conventional solvent-borne paint.

Moreover, the gel adjusts itself to relative humidity so that the rate of drying is the same however damp the weather.

The paint causes two problems. First, it takes three minutes to dry while passing through a 60 deg C tunnel—compared with one minute at 90 deg C for a conventional paint. This means extending paint shops so that car plants' line speeds will not be affected. Work is well advanced however in halving the drying time of the new paint.

The second problem is that most car industry paint shops use mild steel pipework. Waterborne paint requires stainless steel to prevent corrosion and contamination.

Without the compulsion of impending anti-pollution laws, it is unlikely that conservative carmakers would have been willing to make the investments needed. But legislation has been inevitable and metallic finishes have proved to be much more than a passing fashion.

Indeed, ICI exploited the increasing demand for cars with better and wider ranges of appearance to sell the technology in the US market, where the company has too poor a market share to make profitable inroads.

For instance, it showed General Motors what finishes could be achieved—many are better than conventional ones—thus persuading the carmaker to "back-sell" the licences for Aquabase to its main paint suppliers, Dupont and PPG. This was crucial now that Immonit, another US paint giant, is owned by ICI's German competitor BASF, which bought the company last year from United Technologies.

Traditionally, new vehicles have been protected with wax. This causes emission of solvents during application and creates a lot of mess and undesirable effluent when the

Uses for temporary water colours come as a surprise

SNOW and freezing fog produce a remarkable reaction among the crews of Britain's battle tanks. They set to work with brushes, covering the conventional green and black camouflage paint with white paint.

As long as the enemy is not using ultraviolet viewers—through which the emulsion shows up as grey—the white paint performs its task. The problem comes if there is a sudden thaw or if the tanks trundle out of the snow zone: getting the paint off is a long, long job.

This is one reason why the army is enthusiastic about ICI's new Tempore range of coatings. The paint is just as easy to apply as the emulsion but it comes off in minutes if a mildly alkaline solution is poured over it. It also looks well in ultraviolet light.

Since it can be ordered in any colour, a rapid chameleon-like capability has been created for any movable piece of military hardware.

The discovery has taken everyone—including ICI's management, by surprise because the Tempore range of temporary coatings was not conceived for military use at all, but for protecting new cars.

Lateral thinking has led to the discovery of many other new markets too. It is a case of technology accidentally creating customers, rather than market demand leading such new products.

Traditionally, new vehicles have been protected with wax. This causes emission of solvents during application and creates a lot of mess and undesirable effluent when the

"Refurbishment and Maintenance for Commerce and Industry"

TD
Tom Green
Construction Limited
0277 354141

Tempore is relatively cheap to buy, use and remove, so Dr Lane expects to see the market expand.

Other new markets are also emerging. Hancock Metal Spinners, of Kent, is using it to protect the Chinese woks it makes. Beloit Steel Rollers, of Bury, makes steel roller for papermakers and is now using Tempore to safeguard its exports against transit damage.

Corrosion resistance is also making it useful for metal fabricators who have to store parts or components during manufacturing, eliminating conventional and messy techniques such as grease packing.

Yet another use has been found in the car industry itself—the spotting of "dings and dents" in bodies and panels. These minor imperfections are often difficult to see until the metal has been painted. Painters rate marks as high as 20 per cent of finished bodies, which then have to be stripped for the dings and dents to be tapped out, after which painting takes place again.

Dr Lane and his team of four chemists have developed a black, glossy, highlighting fluid out of Tempore which make imperfections stand out. The coating is washed off in the pretreatment alkaline wash which the panels and bodies have to go through anyway.

Not surprisingly, Ford at Dagenham, Austin Rover at Longbridge, Jaguar and Aston Martin are all now using Tempore. As Jim Honan, general manager of ICI's motor markets puts it: "We are sure that the rest will follow."



A year ago, no one was thinking in other directions.

Then Dr Jeremy Lane, the ICI chemist in charge of Tempore, was asked if he could modify it to produce a removable paint that would mark the route of the London Marathon.

It succeeded in a few weeks, the efficiency of the product being proved by a street cleaning machine, which followed the stragglers in the race, washing the dotted line away as it went. Suddenly ICI discovered itself in the temporary road markings market.

The road markings market is dominated by Berger, the British arm of Germany's Hoechst group. Because traditional temporary markings are expensive they tend to be used on motorways and major roads only during repairs. As can be seen on many motorways, they leave traces when

tions—which for independent producers is an important life raft from an unexpected direction.

The copyright owners argue that the size of the video window is a matter for commercial judgment, and in Britain at least they are opposed to a recent European Commission suggestion for member states

Video & Film

By JOHN CHITTOCK

to introduce a mandatory delay (as now exists in France).

The cinema fought this battle before with television in the 1950s, even establishing the Film Industries Defence Organisation (FIDO), which bought up the TV rights of feature films to prevent broadcasters from screening them. Today, the cinema exhibitors have been generally successful in operating a three year ban—although there have been occasional skirmishes when a distributor has ignored the time lag.

Even in the US, where the cinema thrives and home video has been slower than elsewhere in taking off, revenue from the video software market in 1985 was almost equal to that from North American theatrical sales and rentals in 1983 was nearly \$400m—against a probable box office gross in cinemas of only \$140m.

For the film producers, video has become a priority market. Gruen Associates forecast that by 1995 the annual retail value of video software will reach \$20billion—by then equal to the revenue of US network TV advertising and three times that of cinema receipts.

The cinema industry could be very disturbed by such trends, although there is still optimism to be found in Wardour Street and Hollywood. For example, Paramount research claims that 71 per cent of consumers who bought a pre-recorded video cassette of a film had already seen it at the cinema.

Whichever views prevail about the impact of video on the cinema (some are contradictory), for the producers and the distributors, the bold fact is that video is now a major source of revenue for new productions. Variety magazine estimates that at last week's American Film Market—a major annual event held in Hollywood—the average film being offered would probably cover 20 to 30 per cent of its budget from video rights deals, and in some cases would recover considerably more. Which causes another dilemma for the cinema industry—the problem of the so-called "video window."

This is a reference to the gap—or delay—between first release in the cinema and subsequent availability on video cassettes. The cinema industry still regards itself as the primary market for feature films and believes that video release—like broadcast TV screenings—should be generally allowed only some time after cinema release.

In the case of television in the UK, this delay is normally as long as three years—but with video release it may be down to only a few months.

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What Hanson preaches

"We want our shareholders to sleep soundly at night."

"Caution guides us every step of the way."

Hanson Trust advertisement 4.2.86.



What Hanson practises

In January 1986, Hanson Trust bought 8.8 million Westland shares. No one knows how much Hanson paid but it was reported to be in excess of 109p. Mr Martin Taylor, a Director of Hanson Trust, was quoted as saying: "We think we've made a good investment."

Adjusting for the rights issue, the equivalent value on February 28th for each Westland share bought by Hanson was 86p.

THE MANAGEMENT PAGE: Small Business

Working at home

Price to be paid for competitive advantage

William Dawkins on a software consultancy staffed by part-timers

THE office-free future is a dream that has tempted many companies, both large and small.

The idea of a network of employees based at home and communicating via computer terminals, or even just telephone, evokes in many people's minds a Utopian vision of a more flexible and civilised working life. Only a handful of British companies—the largest examples include Rank Xerox and ICL—have actually attempted to put the idea into practice. But, none of them has been so ambitious as F International, a Home Counties software consultancy, which has used a minimum of electronic gadgetry in the process.

Founded 24 years ago by a group of technically skilled women who had to make it impossible for them to work standard office hours, F International provides some of the most telling evidence so far of the problems and advantages that flow from this approach.

The cost, flexibility that comes from having a workforce that consists primarily of part-time freelance staff—working mothers—has worked to F International's advantage. It can respond to market changes without having to hire or fire large numbers, and thanks to its small central office overheads the group has—according to one big customer—a significant price advantage over its more conventionally managed competitors.

But F International has found to its cost that while skilled technicians can make good project managers, they do not always perform so well in broader executive roles. Moreover, it has not always been easy communicating a sense of group strategy to a far flung workforce which generally never visits the twin head offices in Chesham and Berkhamsted.

The company's backbone consists of a pool of 817 freelance (hence the F) programmers, supplemented by a core of 120 full-time and 140 part-time managerial and administrative staff; this high ratio of man-

agement to workers underlines the degree of organisation required to run such a decentralised group. "The office is no more than a bit of glue that holds us together," says Steve Shirley, F International's charismatic 52-year-old founder.

While the group has won world acclaim for pioneering a way of harnessing female programming skills that would otherwise have been wasted, F International's profits performance has been uninspiring since its last appearance on this page on August 17, 1983.

Revenues have grown slightly faster than the software industry as a whole, up from £4.3m in the 12 months to April

1982 to £7.6m last year. But profits slipped badly from £450,000 in 1981-82 to £124,000 in the following year, only partially recovering to £340,000 in 1983-84.

The first big hitch came in 1982 to form their own business, taking F International customers with them, a common enough hazard in the software industry.

More serious was an unfortunate foray into the US, where an attempt to set up an F International look-alike was abandoned 12 months ago after notching up nearly £290,000 of losses in three years. "Marketing was the problem," Shirley frankly admits. "You can't really take a British organisation, clone it in the US and expect it to work. We were going for a generalist service, but what they wanted was a niche marketing approach. And my record in choosing the right

people was very poor—which is unforgivable really, because that is the area in which I am usually strong."

Shirley's self-critical frankness has, however, helped her to move quickly to make changes where needed.

This has been achieved partly by recruiting senior executives to specialist positions—rather than that group's old policy of promoting the best technicians from within—and partly through shifting some power away from F International's nine regional centres, which until recently were run almost as independent small businesses.

The change began two and a half years ago, when Shirley stepped down from the chairmanship to become group managing director, asking Leighton Davies, who had just retired as deputy managing director of Racal Electronics, to become non-executive chairman.

"Steve only thinks in financial terms grudgingly," says Davies, 57, who promptly set out with Shirley to fill gaps in management, ranging from finance to marketing. Adds Shirley: "We needed more co-ordinated control. As the business gets more complicated, quite simple ways of doing things become inefficient if they are not directed properly."

One example is the way F International's sales organisation has changed. Each region—typically around 100 home-workers linked to a small office—used to have its own independent sales manager until last year, when Shirley doubled the size of the sales force to 18 and bought control of that function back to head office. "Although small is beautiful from the point of view of working in a group, from the point of view of attacking the market, you have to look at it nationally," she explains.

One of the first of the new executive arrivals was Cindy Morelli, 38, a former Rand Information Systems production manager who took over the remaining loss-making overseas subsidiaries in Denmark and

the Netherlands last summer. Until then, says Shirley, the overseas arm "was very much a spare time activity." Last year, it brought in less than a tenth of group revenues, on which it made a £295,000 loss.

Last summer also saw the arrival of Hilary Cropper, 44, who was to run ICL's home programming service and now heads F International's UK activities, thereby freeing Shirley from much of the burden of day-to-day management to concentrate more on strategic matters. Shirley feels it is important, for instance, for the group to develop more expertise in specialist applications.

F International is in an unusual position in that it has to market itself to its own staff with almost as much care as it markets itself to customers. Cropper explains: "Because our workforce are free agents, we have to market inwardly as well as outwardly. You can't get away from what the workforce is capable of doing or wants to do."

Meanwhile, advances in information technology have allowed the group to tackle another communications area where it has a disadvantage against conventional businesses. Because only two staff can talk to each other by telephone—F International's bill is around £125,000 annually—information tends to percolate through the business more slowly than in a conventional organisation.

Now F International is running a pilot computer network for 22 staff in an attempt to get round the problem. If the pilot scheme is successful, Shirley plans to install 500 terminals within the next two years, thereby building one of

the largest networks of its type in the world.

The pilot project—at £25,000 from the £117,000 which F International raised from a share offering to staff last year. It followed a £250,000-worth of Shirley's shares with two venture capital groups, leaving her with 50 per cent of the company.

Surprisingly, the staff today are less than half of those share allocation, perhaps another sign of the remoteness from group affairs that can be felt by home-workers. Shirley, who is deeply committed to employee ownership, is keen to let them have another bite before the group goes public, as it plans to do in two to three years' time.

Whatever the practical challenges posed by a virtually virtual office-free business, F International has proved that it can perform a socially desirable task by providing work for technically skilled women who would otherwise be jobless, while at the same time gaining a competitive advantage over conventional organisations.

As for the hard commercial advantages, Cropper points out: "Fixed costs for other people are variable costs for us." Homeworking also produces productivity benefits, argues Suzette Harold, one of the company's trustees and one of the few staff to have left the group and subsequently returned.

She reckons that a top commercial software writer in a conventional office environment is at best fully productive for four hours out of an eight-hour working day, all of which have to be paid for by the employer.

"For somebody sitting at home working part-time at a terminal, every hour worked is productive," says Harold. "It's just not physically possible to achieve that in an office."

UK tax system

Why radical reform is needed

William Dawkins on a report calling for less discrimination

THE British Government's attempts to promote small businesses will have little further effect unless they are backed up by a drastic simplification of the tax system.

That is the main conclusion of a radical report¹ published this week by Graham Bannock, small business consultant and a vice president of the leading lobby group, the Union of Independent Companies.

The Government, he argues, should stop discriminating against apparently "undesirable" small businesses like property developers (as it did when independent companies were put out of the Business Expansion Scheme last year). Instead, it should consider wholesale corrections to the deficiencies in the tax and regulatory systems.

If capital gains tax and corporation tax were abolished and all savings, including savings invested in the owners' business, were exempted from

tax until spent, we should have a vastly simpler and more equitable tax system with lower compliance costs, lower administration costs—one which discriminates against small businesses to a much lesser extent."

The replacement would be an expenditure-based tax, rather like that proposed by the Mses Committee on tax reform in 1978, though Bannock concedes that it would be impractical to make such a big change all in one go. "A start could be made by giving all forms of saving equal tax treatment," he suggests.

This would, for instance, permit proprietors to take advantage of BES relief when investing in their own ventures, a privilege denied under present rules—to the chagrin of many small businessmen.

Bannock argues that abolishing corporation tax would benefit small businesses more than large ones because, in comparison with their big

brothers, they tend to be more labour than capital intensive. As a result, they get less benefit from capital allowances and pay more tax—and that is quite apart from the National Insurance burden imposed on labour intensive businesses.

In addition, he says, the sheer complexity of the present tax system discriminates against small businesses because they cannot afford the same quality of advice as large corporations.

That is not just because they are poor, he points out. Small businesses are acting as tax collectors for the Government on VAT, PAYE and National Insurance "without the benefits of the economies of scale which large firms enjoy in these activities."

Building from the bottom up: Tax Reform and Small Business, Graham Bannock, in Catalyst, Spring 1986, £4 from Catalyst Publishing, 4 Robert Place, London SW1W 0EY. Tel: 01-235 0626.

held in London on April 15.

Other subjects include the precise legal distinction between self-employed people and employees, and how these definitions have changed.

The venue is the CFS Conference Centre, 22-25 Portland Close, W1A 4RE. Tickets cost £195.50 from Oracle Business Information, 21 The Barton, Cobham, Surrey KT11 2NQ. Tel: 01-737 3303.

TALKING Shop, the National Association of Shopkeepers' quarterly magazine, is back on the streets after a year's absence caused by publishing difficulties.

The magazine includes practical tips on matters like changes in weights and measures regulations, business rates and tax, as well as details of exhibitions and seminars. It is free to association members, but non-members can get a year's subscription by sending £4.50 to Millgate Publishing, 57 Half Moon Lane, London SE24 8XZ. Tel: 01-774 5886.

THE Business Analyst, a folder of questionnaires and guidance sheets, is designed to help small business managers quickly identify problems before they get too large.

This self-assessment kit includes 41 sheets of questions which allow managers to audit their own performance in subjects ranging through pricing to retail marketing, public relations and cash control.

They are designed as an aid to identifying risk areas and setting goals for action to correct them. The kit costs £25 from McGraw-Hill Book Co (UK), Shepherdsgreen Road, Maidenhead, Berkshire SL1 2QH. Tel: 0344 234331.

Open to any business in Scotland employing less than 100 people, the competition organisers are looking for examples of innovation and endeavour. Another six prizes of £1,000 each are on offer for achievements in the following categories: innovation, job creation, marketing, exports, most promising business less than a year old and most promising entrepreneur under 25. Details from Ann McNaughton, Scottish Award Co-ordinator, East Star House, 25 St Andrews Square, Edinburgh EH2 1LA.

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For further details, contact Chris England at Unit 1C, Pennyhill Industrial Estate, Launceston on tel: 0566 3696, or The Receiver and Manager, John Howells at the address below on tel: 0272 20514. Telex: 449623.

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Sovereign House, Queen Street, Man-
chester M2 5BB on Thursday the 6th March
1986 at 10.30 am. The purpose of the
meeting is to consider the distribution of U.S. Treasury In-
come Fund all issues and redemptions of
shares in the Fund for the purpose provided
for in section 123 of the said Act.

Dated 16th February 1986.
A BUTTERWORTH, Director

Businesses Wanted

COMPUTER SOFTWARE COMPANY REQUIRED

Consortium of European investors wishes to acquire
majority shareholding in computer software house
or electronics group.

Turnover: £200,000 to £2m

Please write with full details to: Box H0648
Financial Times, 10 Cannon Street
London EC4P 4BY

PROPERTY DEVELOPMENT COMPANY REQUIRED

Up to £20m available for immediate purchase of an
established property development company.
Preferably London-based, with an existing management
team and an on-going development portfolio in commercial/
residential projects in London and the South East.
Substantial funds available for future developments.

Preliminary details, in writing please, marked strictly
private and confidential, to:
KENSINGTON GARDENS ESTATES LTD.
14 Cavendish Square, London W1M 9DA

PUBLIC COMPANY

with cash available wishes to purchase outright,
companies which are profitable or have a strong
asset base. If dynamic, present management
retained. Funds for expansion.
Principals only.

Reply to Finance Director:
Box H0656, Financial Times
10 Cannon Street, London EC4P 4BY

FUNDS FOR PUBLIC COMPANY

Individual wishes to inject funds into small public company
with full listing with a view to developing its interests.
Write Box H0628, Financial Times, 10 Cannon Street
London EC4P 4BY

Shell required

Substantial holding in public company required.
Replies to Box H0630, Financial Times, 10
Cannon Street, London, EC4P 4BY.

MERSEYSIDE BUSINESS WANTED

With property assets and/or tax liabilities (suit existing)
by purchase of equity, immediate decisions given, cash in
7 days.

HILLSDIDE (UK) LIMITED
11/13 Victoria Street, Liverpool L2 5QD

Ref: R.N. or J.S.T.

-WANTED FREIGHT FORWARDING COMPANY

Medium sized private company based in East Midlands wishes to expand
its existing freight forwarding business by acquisition. Consideration would
be given to any suitable business, whether a one-office situation or a
nationwide office/depot company.

Interested parties should in the first instance write with full details to:
Box H0631, Financial Times, 10 Cannon St, London EC4P 4BY

SUCCESSFUL FMCG COMPANY SEEKS ACQUISITION OF SUITABLE TOILETRIES OR ALLIED PRODUCTS, COMPANIES OR BRANDS

Write Box H0645, Financial Times
10 Cannon Street, London EC4P 4BY

WANTED

COMPANY

Supplying industrial workwear with manufacturing and
distribution facilities wishes to expand by acquiring similar
companies preferably with distribution outlets. Principals only
to contact Box H0654, Financial Times, 10 Cannon Street,
London EC4P 4BY

FUNDS AND MANAGEMENT AVAILABLE

We seek:

* Publishing/Graphics acquisitions.

* Other business opportunities.

* Finance.

* Existing Developments.

Replies in strict confidence to the
writer, Box H0652, Financial Times, 10 Cannon Street, London EC4P 4BY

EXPANDING PRIVATE CONSTRUCTION COMPANY

wishes to acquire a building business

and/or engineering services.

consideration given to the

size of business.

Write Box H0653, Financial Times
10 Cannon Street, London EC4P 4BY

MAJOR FIRM

Involved in insurance broking,

life and health, unit trust, advisory

services, pensions and benefit

consultancy, seeks acquisitions

of existing companies with turnover

£250,000 and £5m as considered

Write Box H0654, Financial Times
10 Cannon Street, London EC4P 4BY

THE AMAZING BATTERY PEPPER MILL

Distributors required for this

exceptional fast producing

solid wood with Swiss mechanism

Stainless steel

Write Box H0655, Financial Times
10 Cannon Street, London EC4P 4BY

Legal Notices

FAIRFAX LIMITED

NOTICE IS HEREBY GIVEN pursuant to

the Companies Act 1985,

that a meeting of the shareholders

of the above company will be held at

the offices of Pannell Kerr Forster,

Sovereign House, Queen Street, Man-

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1986 at 10.30 am. The purpose of the

meeting is to consider the distribution of

U.S. Treasury Income Fund all issues and

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Dated 16th February 1986.

A BUTTERWORTH, Director

Clubs

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A BUTTERWORTH, Director

FAIRFAXES LIMITED

NOTICE IS HEREBY GIVEN pursuant to

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HUNGARIAN INDUSTRY

David Buchan visits an ambitious Hungarian bus builder

Ikarus spreads its wings gingerly

IKARUS: Hungary's main producer of buses and coaches, is a high-flying company now making an exploratory swoop over the British market. It bears the name, though, it evidently lacks the rashness of the young man in the classical fable who flew so near the sun that his wings melted.

Last month it signed a \$2.5m deal with Kirby Central for the assembly, in south Yorkshire, of an initial batch of 20 coaches, coaches and possibly another 50 later. It is now surveying the prospects for a similar deal with UK-based chassis makers for a much larger volume bus business.

Yet, for the moment, Mr László Kalotai, the commercial director, is sceptical. He is not sure the current technical and commercial configuration of the UK market, still oriented towards double-deckers and confused by the break-up of the National Bus Company, creates much of an opening for Ikarus.

If Ikarus were to enter the UK bus market, it would have to be treated very seriously. The company turns out nearly 14,000 buses a year and exports 80 per cent of them. It is one of the world's largest bus makers, with volume production and price competitiveness that have helped it to sell in some 50 countries around the world. It also boasts that it makes one in every ten buses in the world. Its buses carry passengers to and from Stockholm airport, carry Kuwaiti pilgrims to Mecca and Greek commuters around Athens, as well as transporting countless city-dwellers in the Soviet bloc.

Ikarus is one of a handful of companies in Comecon countries which have managed to build on the security of their enormous Soviet bloc home market and win a niche at the world level. Others include Skoda of Czechoslovakia (cars); Balkancars of Bulgaria (fork lift trucks); and Tungsram of Hungary (light buses).

In building up so large an export business on the tiny home base that Hungary provides, Ikarus has had to be international and flexible at every stage. The bulk of its exports—around 10,000 a year—go to Comecon countries in the form of completed buses and coaches, put together in 10,500 workers at its four production lines in Hungary.

The company also provides



Ikarus assembly line: the company produces one in 10 of the world's buses

such as those at Raba making engines and rear and front axles, at Csepel making gearboxes and power steering and at Taurus making tyres. But some front axles also come from the Soviet Union, driving seats and heating systems from East Germany and windscreen wiper motors from Poland.

Flexibility has been particularly important in promoting sales outside Comecon, most of which are in the form of semi knocked down (SKD) kits. To accommodate developing countries' desires to save foreign exchange and to provide local jobs, Ikarus has provided countries like Iran, Angola and Libya with local assembly facilities, parts and engineering services. To accommodate the preference of customers in the industrialised Western world to industrialised Western world to

Ikarus has had to use MAN chassis for its sales to West Germany and Volvo/Scania chassis for sales to Sweden.

The security of this Comecon market is invaluable. Mr Kalotai now knows that the Soviets will be taking about 7,500 buses a year up to 1990, though they will specify only year by year how many city and inter-city buses and coaches they want. Mass production for the Comecon market gives Ikarus the volume to assure reasonable prices and speedy delivery elsewhere in the world. The disadvantage, Mr Kalotai says, is that if a customer wants "a

substantial deviation" from the standard bus "the cost can change quite a lot."

The real puzzle, however, is not the secure base provided by Comecon orders but how, despite this, Ikarus has stayed technically and commercially on its toes. East European companies have often been lulled into a comforting sleep by dreaming of endless standardised Soviet orders.

Mr Gergely Salacz is an executive of Moguri, the foreign trade organisation that markets much of Ikarus' exports. He says Ikarus gets plenty of feedback from Soviet buyers of its buses. Indeed, it is institutionalised in most Soviet republics into an annual conference at which officials and bus users tell Ikarus representatives what they think of the buses.

Yet the Soviet Union is scarcely the best marketing reference for sales outside Comecon. It was to establish such reference credentials that Ikarus started selling to Sweden 15 years ago, to the US seven years ago, and to the UK this year.

So far we don't sell regularly to the EEC—apart from a one-off sale to Hamburg and, of course, our sales to Greece, Spain and Portugal, the new entrants to the EEC, are seen as competitors rather than customers. The general view of Ikarus and its Moguri agents is that Western Europe still has too many local bus makers chasing too few orders for it to be rewarding to an outsider.

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

JANUARY, 1986



U.S.\$200,000,000

Ferrovie dello Stato

Floating Rate Notes Due 1994

By virtue of existing legislation direct and unconditional general obligations of

The Republic of Italy

Issue Price 100%

IBJ International Limited Bankers Trust International Limited Merrill Lynch Capital Markets Morgan Guaranty Ltd

Banca Commerciale Italiana

Banco di Napoli

Bank of Yokohama (Europe) S.A.

Banque Indosuez

Chase Investment Bank

Commerzbank Aktiengesellschaft

Crédit Commercial de France

Daiwa Europe Limited

Goldman Sachs International Corp.

Istituto Bancario San Paolo di Torino

Kyowa Bank Nederland N.V.

Mitsubishi Finance International Limited

Mitsui Trust Bank (Europe) S.A.

Saitama Bank (Europe) S.A.

Sumitomo Finance International

Taiyo Kobe International Limited

S.G. Warburg & Co. Ltd.

Banca Nazionale del Lavoro

Bank of Tokyo International Limited

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets Limited

CIBC Limited

Credito Italiano

Crédit Lyonnais

Fuji International Finance Limited

Istituto Bancario San Paolo di Torino

LTCB International Limited

Mitsubishi Trust & Banking Corporation (Europe) S.A.

Morgan Stanley International

Shearson Lehman Brothers International

Swiss Bank Corporation International Limited

Takugawa International Bank (Europe) S.A.

Do you know the one about the Japanese, the Spaniard and the Belgian?



When the Spaniard bought new equipment for his vineyard it had been financed with a US dollars credit.

Five years. Floating rate.

But most of his wine went to the EEC. So he wanted to change it to a fixed rate ECU liability.

He came to Generale Bank, Belgium's largest bank and one of the leaders in the ECU market.

They were working on an ECU Eurobond issue at the time. For a Japanese bank.

Five years. Fixed rate.

So they could swap part of the proceeds against the dollars.

The Japanese bank got its funding, successfully tapping this very important market without direct use of ECU's. And the Spaniard his fixed ECU liability.

We did it for them and we can do it for you.

Generale
G
Bank

Montagne du Parc 3, B1000, Brussels, Belgium.

ARGENTINE AEROSPACE

Jimmy Burns looks at how the Alfonsin regime is bringing changes at FMA

Big shake-up for Argentine plane maker

A BIG reorganisation of Fabrica Militar de Aviones (FMA), the manufacturing branch of the Argentine airforce, is underway; it is aimed at improving the self-sufficiency of the armed forces in weapons production and boosting the export potential of the country's crisis-torn aerospace industry.

The reorganisation of what has traditionally been one of the most deeply entrenched fiefdoms of the Argentine military is being made possible thanks to a close political alliance between the airforce and the democratic government of President Raul Alfonsin.

This was symbolised last March with the appointment of Brigadier General Teodoro Waldner as the head of the joint chiefs of staff, the first airforce officer to command the operations of all three services and thus upset the historical tutelage of the army.

FMA, with a workforce of 5,000 and five plants, boasts the oldest established aerospace industry in South America. Its first factory was established in 1923 and Argentina became the first country in the region to produce its own plane, although not on a commercial scale, during the post-war industrialisation of General Juan Peron.

In recent years FMA has fallen behind US competitors in Brazil, failing not only to accompany the professional needs of the airforce, but also to penetrate the international market. In the 57 years of its existence, FMA has exported six units, all to neighbouring Uruguay.

Domestically it has become an embarrassing white elephant and a drain on state resources, particularly during successive periods of military rule. FMA's accounts have never been made available to the public but it is understood that the company has never made a profit.

A state of virtually permanent financial anarchy has accompanied the constant changes of government, the discrimination of export policy in favour of the army, and the particular nature of airforce officers who have sat on successive management boards with grandiose plans for self-promotion while lacking the least technical know-how or market sense.

The prototypes on which FMA has spent vast sums in recent years have ranged from parachutes to cars, but not one

aircraft has emerged from the industry capable of being of long-term use to the armed forces, let alone of attracting a wider foreign market.

The vulnerability of Argentina's aerospace industry was exposed by the Falklands war. Dependent on foreign, mainly US and European parts, the airforce was virtually neutralised when these were embargoed (although replacements have been obtained through third parties, and countries like

defence, and the foreign ministry).

Financially, FMA will no longer be part of the airforce's budget, but will have to be self-financing. Although the state will keep a 51 per cent majority shareholding, FMA is to be opened to private shareholding. By becoming a mixed company, government officials believe it will become both more efficient and more competitive.

With the announcement in

January of a joint co-operation in using Argentina as a base for

a light transport plane for military uses and Latin America's first joint advanced fighter plane.

Argentina has also hinted that it might use the Brasilia deal to barter for some Tucano fighter-trainers — some reports indicate as many as twenty — to cover its immediate needs.

Meanwhile talks have been

conducted recently between FMA and other foreign companies which are interested in

jet trainer. The design for the aircraft began in 1978 with the assistance of Dornier of West Germany. Initially more than 100 Argentine engineers were assigned to Dornier's West German plant during the first production and design phase. Officials at FMA boast they have acquired the necessary technical know-how to build the jet trainer on their own with an engine similar to its current Garrett TFE 731-2 turboprop.

Significantly, it is the technology acquired from Dornier which seems to have attracted Embraer and which is likely to be put into use in future aircraft programmes. At its factory in Cordoba, FMA is understood to have added more than 275,000 square feet of enclosed space to its manufacturing area in order to accommodate new chemical milling equipment.

When they talk of the re-organisation of FMA, airforce officials say they would like to emulate countries like Brazil and Italy where national aerospace industries have responded successfully to growing overseas markets because of, rather than in spite of, a lack of government direction.

Now that the armed forces are no longer in power, they argue, FMA should be allowed to develop a flexible network of civilian salesmen against the background of more restrictive government policy on arms manufacture and exports.

This would not only help the Argentine armed forces defend the nation, but also bring in much needed foreign currency.

As in Brazil and Italy, the armed forces have been slowing down the military side of the business but the budgetary restrictions imposed by the Alfonsin government — the defence budget has been slashed from more than six per cent of GDP to less than three per cent — and a renewed post-Falklands nationalist distrust of military dependency, have put the emphasis on technological transfer, rather than expenditure on domestic research and development as a way to self-sufficiency.

For most of its history the Argentine military has relied heavily on direct arms purchases from abroad, but the budgetary restrictions imposed by the Alfonsin government — the defence budget has been slashed from more than six per cent of GDP to less than three per cent — and a renewed post-Falklands nationalist distrust of military dependency, have put the emphasis on technological transfer, rather than expenditure on domestic research and development as a way to self-sufficiency.

Even before the current re-organisation FMA had already



The Brasilia turboprop, focus of a joint co-operation deal between FMA and Embraer

agreement with Embraer of Brazil, the Argentine aerospace industry appears to have entered an ambitious second stage of its reorganisation. The agreement focuses on the joint production of the Brasilia, the pressurised 30-seater turboprop which has become one of Brazil's great export successes over the past year, particularly in Europe and the US.

Initially FMA will supply chemically milled parts for the fuselage, wings and tail of the plane, receiving from Embraer training and technological transfer for making carbon fibre parts used mainly in engine blades. Argentine airforce officials say the details of the agreement are a state secret, but it is understood that the joint production of the Brasilia is seen as a stepping stone for a more ambitious integration of the Argentine and Brazilian aerospace industries.

Even before the current re-organisation FMA had already

taken a step in this direction with the building of its IA 63

Future co-operation may be applied to the development of

the FMA 1A 63.

Since December, more than 20 senior management posts at FMA have gone to civilians. Although the managing director remains an airforce commodore, FMA's five plants are to be given separate marketing divisions and a larger degree of autonomy. The new civilian military holding will be supervised by a commission with representatives from the private sector, the civilian ministry of

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Information supplied by the Argentine airforce officials

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Information supplied by the Argentine airforce officials

FRENCH ELECTRONICS

Thomson seeks European partners in avionics

BY PAUL BETTS IN PARIS

THOMSON, the nationalised French defence and electronics group, is seeking to extend its collaboration with other European avionics producers to extend collaboration.

"The days of expansion are behind us. The Middle East market is down as a result of the fall in oil prices and the dollar."

He believes there are two ways in which European avionic producers could strengthen

contracts can have a significant impact. For this reason, Mr Savoyn argues that it is essential for European avionics producers to extend collaboration.

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Copies of this document, which comprises Listing Particulars with regard to Gold Greenlees Trott plc ("the Company") and its subsidiary in accordance with The Stock Exchange (Listing) Regulations 1984, have been delivered to the Registrar of Companies for registration as required by those Regulations. The Directors of the Company, whose names appear in "Directors and Advisers" below, are the persons responsible for the information contained in this document. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case), the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors accept responsibility accordingly.

GOLD GREENLEES Trott plc

(Incorporated in England under the Companies Act 1948 to 1976 with registered No. 1482152)

Offer for Sale by James Capel & Co.

of 3,000,080 Ordinary Shares of 5p each at 165p per share payable in full on application

Share Capital
Authorized:
£395,750 in 11,915,000 Ordinary Shares of 5p each
Issued and now being issued fully paid:
£433,000 in 8,660,000 Ordinary Shares of 5p each

The Ordinary Shares in issue and now being issued rank pari passu in all respects and carry the right to receive all dividends or other distributions declared, made or paid hereafter.

DEFINITIONS

"the Company"
Gold Greenlees Trott plc

"Gold Greenlees Trott", "GGT" or "the Agency"
Gold Greenlees Trott Advertising Limited, or, where the context so admits, the Company

"the Group"
the Company and Gold Greenlees Trott Advertising Limited

"the Ordinary Shares"
Ordinary Shares of 5p each in the Company

"the Offer for Sale"
the Offer for Sale by James Capel & Co. of 3,000,080 Ordinary Shares at 165p per share, as described herein

"the Directors"
the Directors of the Company at the date hereof

"the Founding Directors"
Michael Gold, Michael Greenlees and David Trott

"the Agency Board"
the Board of Directors of Gold Greenlees Trott Advertising Limited

"MEAL"
Media Expenditure Analysis Limited which publishes information on the estimated expenditure of advertisers and their agencies on television and in the principal consumer print media and "MEAL Expenditure" should be construed accordingly

DIRECTORS AND ADVISERS

Directors
Michael David Gold *Joint Chairman*
Michael Edward Greenlees *Joint Chairman*
David John Trott *Group Director*
Edmund Andrew Emerson *Non-Executive Director*
All at: 41 Great Pulteney Street, London W1R 3DE

Secretary and Registered Office
Anthony Joseph Shelton FCA
41 Great Pulteney Street, London W1R 3DE

Stockbrokers
James Capel & Co.
Winchester House, 100 Old Broad Street, London EC2N 1HQ
and at The Stock Exchange

Auditors and Reporting Accountants
Arthur Andersen & Co. *Chartered Accountants*
1 Surrey Street, London WC2R 3ES

Solicitors to the Company
Lewis Silkin
83-91 Victoria Street, Westminster, London SW1H 0RW

Solicitors to the Offer for Sale
Herbert Smith & Co.
Watling House, 35-37 Cannon Street, London EC4M 5SD

Bankers
Hill Samuel & Co. Limited
19 St. James's Square, London SW1Y 4JQ

Receiving Bankers
Midland Bank plc *Stock Exchange Services Department*
Mariner House, Peppa Street, London EC3N 4DA

Registers and Transfer Office
Hill Samuel Registrars Limited
6 Greencoat Place, London SW1P 1PL

SUMMARY OF INFORMATION

The following information should be read in conjunction with the full text of this document.

The Business:
Gold Greenlees Trott is a London based consumer advertising agency providing a comprehensive range of creative, media and planning services for a broad range of clients.

The Agency was founded in 1980 and has grown rapidly, aided by its creative reputation and distinctive style, to the point where it is now regarded by potential clients as one of the most sought after in the sector.

The Listing Particulars have been approved by the Council of The Stock Exchange for the whole of the Ordinary share capital of the Company, issued and now being issued, to be admitted to the Official List. The Application List for the Ordinary Shares now offered for sale will open at 10.00 am on 7th March 1986 and will close as soon thereafter as James Capel & Co. may determine. The procedure for application and an application form are set out at the end of this document. It is expected that admission to the Official List will become effective and dealings will commence on 14th March 1986.

Indebtedness

At the close of business on 10th February 1986, the Company and its subsidiary had outstanding a bank overdraft of £3,303. Save as aforesaid and apart from intragroup liabilities neither the Company nor its subsidiary had any loan capital (including term loans) outstanding or created but unused, or any outstanding mortgages, charges or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits; hire purchase commitments, or guarantees or other material contingent liabilities.

Client List

Alex Lovlie Factors	Independent Television Companies Association
Financial Factoring	Media Promotion
Bowater Scott	London Docklands Development Corporation
Baby Fresh	Docklands Development
Brooke Bond One Equal	Mazda Cars
Byron International/Britains	Motor Cars
Petite Toys	Wm. Morrison Supermarkets
Britains Toys	National & Provincial Building Society
Cadbury	Philip Morris - Marlboro Cigarettes
Creme Eggs	Sterling Health Cymru
Double Decker	The Teanont Cider Co. Autumn Gold Cider
Manpower Services Commission/COI	Thorn-EMI
Enterprise Allowance Scheme	Premiere Cable Film Channel
Danish Dairy Board	Toshiba (UK)
Lurpak Butter	Audio Visual Products
Blue Cheeses	Home Appliance Products
Farley Health Products	Walkers Crisps Savoury Snacks
Rusks & Cereals	Watney Mann & Truman - Breweries
Hedges & Butler	Foster's Lager
Hirondelle Wines	Holsten Export
Holsten Distributors	Central Media Buying
Holsten Diät Pils	
Moravia from Holsten	
Honeywell Information Systems	
Computers	

The Business

Client Base and Spread of Business
The Agency numbers amongst its clients some of the best known brand names in the country.

Starting from a zero base in 1980, the Agency's client list has grown dramatically in both status and size.

This growth has come from two sources: additional assignments from existing clients and new business won in competitive pitches.

Over half our clients have given us additional assignments since our original appointment, a good sign of a strong and enduring relationship. Our record in competitive pitches has been outstanding. In 1985, the Agency's success rate in competition, usually with three or four agencies, was 56%. We believe this to be one of the highest success rates achieved. Our recent gains indicate the Agency's ability to attract large 'blue chip' clients.

Gains since January 1985

Lurpak Butter
Danish Blue Cheeses
Foster's Lager
Marlboro Cigarettes
Walkers Snacks
Wm. Morrison Supermarkets
Cadbury's Creme Eggs
Cadbury's Double Decker
Manpower Services Commission/COI
National & Provincial Building Society
Toshiba Microwave Ovens

Gold Greenlees Trott now works with clients in seven of the top ten categories for advertising expenditure as measured by MEAL in 1985 (see Fig 5).

Fig 5 Top 10 Product Categories by MEAL Expenditure

Food	484
Postal & Mail Order	359
Financial	300
Motors	265
Drink	169
Household Stores	158
Leisure Equipment	150
Toiletries & Cosmetics	149
Holidays, Travel & Transport	133
Household Appliances	114

◇ GGT has clients in the category

And we have clients in five of the ten categories in which MEAL Expenditure has grown fastest over the last five years (see Fig 6).

Fig 6 Top 10 Product Categories by Percentage Growth in MEAL Expenditure (1980-85)

Office Equipment	+703
Financial	+227
Motors	+124
Household Stores	+110
Publishing	+109
Toiletries & Cosmetics	+108
Household Appliances	+107
Food	+106
Charity & Education	+103
Holidays, Travel & Transport	+89

◇ GGT has clients in the category

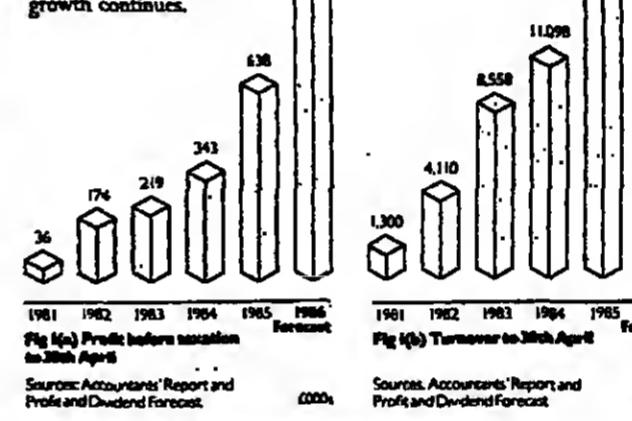
By the end of 1986 we had acquired new premises to house the fast expansion of the Agency.

We were chosen by Campaign magazine as "Agency of the Year" for 1981, an accolade which helped to attract further new business.

The Agency's reputation, turnover and profits have continued to grow. (see Fig 1)

Gold Greenlees Trott's resilience was demonstrated in 1982 when its premises and all its records were completely destroyed by fire. Within 48 hours the Agency was relocated and back in business, with no loss of clients, and continued on its growth path.

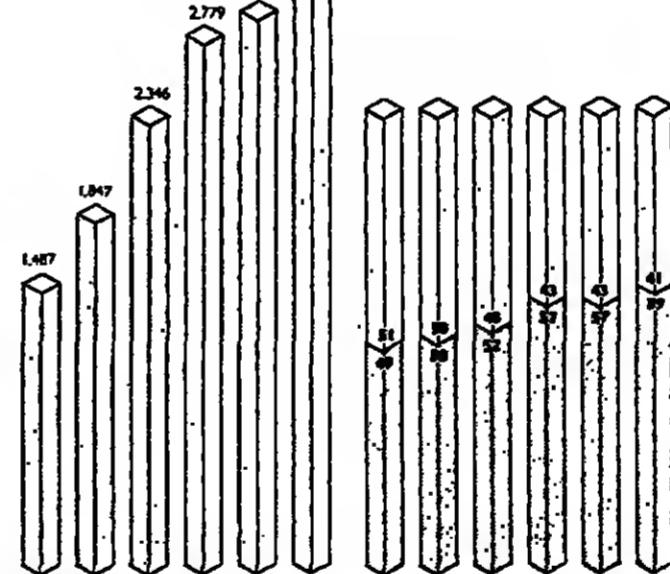
Our most recent figures show that our growth continues.



The New Era of British Advertising
Since the formation of Gold Greenlees Trott in 1980, the UK advertising industry has experienced a number of important changes both in terms of size and structure.

As Fig 2 indicates, advertising expenditure recorded by MEAL more than doubled between 1980 and 1985. Even in real terms, adjusted for inflation, this represents substantial growth.

For 1986, the Advertising Association predicts real growth in MEAL expenditure of 5%.



The market is dominated by the top 100 agencies who, according to rankings derived from MEAL statistics, accounted for over 80% of MEAL Expenditure in 1985.

The same period has witnessed the increasing importance of British controlled agencies. As Fig 3 indicates, between 1980 and 1985 their share of the top 100 agencies' MEAL Expenditure has increased from 49% to 59%.

The dynamism and strength of British controlled agencies have been a significant feature of advertising in this country for some years. Both American and UK commentators have recognised that, taken together, British agencies form a major threat to the established American multinationals.

As a British agency, Gold Greenlees Trott has contributed to and benefited from this trend.

Fig 4 shows that we have consistently and substantially outperformed even the British controlled sector in growth terms.



In the year ending 30th April 1986 the Agency's largest client is expected to represent only 12% of gross profit. The Agency is thus not dependent on any one client. Indeed, the top five clients together should account for only 43% of gross profit.

Our Reputation

We have no doubt that the commercial success of the Agency has been aided to a large degree by its reputation for producing creative and innovative advertising.

Based upon its creative reputation, Gold Greenles Trott was named 'Agency of the Year' for 1981 by Campaign.

Campaign described the Agency's work as having punch and attack, adding that it had some of the muscularity and freshness of the best American advertising whilst retaining the English eye for detail and attention to production values.

In October 1985, 160 top marketing directors responded to a survey by Campaign which asked them to "Name one agency you do not use at the moment that you would include if you were drawing up a short list." Gold Greenles Trott was placed equal third as the table below illustrates. For an agency which did not exist six years ago we believe this is a substantial achievement.

1. Boose Massini Pollitt
2. J. Walter Thompson
3 = Gold Greenles Trott
3 = Wight Collins Rutherford Scott
5 = Abbott Mead Vickers
5 = Young & Rubicam

Since we began, the Agency has won over 45 awards for its work, and has been recognised both in the UK and internationally as one of the most creative agencies.

Advertising Awards

Campaign Agency of the Year

1981: Winner

British Television Advertising Awards

1981: 2 Gold Awards, 1 Silver Award
1982: 1 Silver Award
1983: 1 Gold Award, 2 Silver Awards, 1 Bronze Award, 2 Diplomas
1984: 2 Gold Awards, 3 Silver Awards
1985: 3 Silver Awards, 2 Bronze Awards

Design & Art Directors Association Awards

1982: 1 Silver Award
1983: 2 Silver Awards
1984: 1 Gold Award, 2 Silver Awards
1985: 1 Silver Award

Campaign Poster Awards

1982: 1 Gold Award
1984: 2 Gold Awards, 1 Silver Award
1985: 1 Silver Award

Cannes Advertising Film Festival

1982: 1 Gold Lion
1983: 1 Silver Lion
1984: 3 Silver Lions

International Film & Television Festival of New York

1982: 1 Bronze Award
1983: 1 Gold Award
1984: 1 Gold Award
1985: 1 Silver Award

Irish Advertising Awards

1984: Premier Award

IPA Advertising Effectiveness Awards

1984: Category First Prize

What we Believe

Each day consumers are exposed to many hundreds of advertising messages. Advertising has become such a familiar part of our everyday lives we could be forgiven for not noticing it at all.

We believe, therefore, that advertising must seek to create impact by using images which are unfamiliar.

Which are new, fresh and challenging.

At Gold Greenles Trott we're suspicious of the self-evident.

We question conventional wisdom.

We use research, not simply to tell us what has been, but to help us decide what might be.

We believe that only by producing fresh new thinking can we begin to create impact for our clients' messages.

But the process requires discipline and clear thinking. It requires an understanding of what advertising can achieve, as well as what it can.

It requires simple, well defined objectives.

Once defined, we invite our clients to measure our performance against those objectives.

We believe that advertising should be an investment, not a cost. And like any other investment, our clients should expect a return on it.

For example:

- Our first year's campaign for Manda tripled awareness of the range and so impressed the independent dealer network that they voted an extra £1 million out of their own pockets to add to the 1986 advertising budget.
- Ex-factory sales of Sterling Health's Cymalon tripled following our advertising campaign on television.
- Toshiba's share of the colour television market more than doubled following our "Blueprint" man campaign.
- Our "Crown" campaign for The London Docklands Development Corporation has been acknowledged by the then Chairman, Sir Nigel Brookes, as being a major contributory factor in the successful regeneration of London's docklands.

Putting it into Practice

We're one of the few advertising agencies in London that actively encourages internal competition between creative groups, reviewing each group's work regularly. We often reject 30 or 40 ideas before we are satisfied. This kind of competition encourages the high standards of creative excellence for which we are known.

We have a strict quality control discipline which ensures that all the advertising we produce is properly scrutinised by department heads. And we have a traffic system that allows our creative department sufficient flexibility to let their imagination go to work whilst at the same time ensuring that the commercial disciplines are not forgotten.

Our Media Strength

Gold Greenles Trott operates in all major media.

We believe that the selection and use of the appropriate media should be treated as an integral part of the process of producing advertising; we strive for the same high standards of innovation in media as we do in all other aspects of advertising development. For example, the Agency is well known for its innovative use of the poster medium for London Weekend Television.

Our business has historically been weighted towards television, which in 1985 accounted for 76% of our total media spend.

Television has for some time been the fastest growing sector of advertising revenue. Despite a small downturn in the first quarter of 1985, the market quickly recovered; second half figures show an increase of 15.3% with the full year 7.7% up on 1984.

Whilst the future of broadcasting in the UK is currently the subject of much debate, the availability of commercial airtime is likely to increase, either through legislation or through technology, probably both, and the future for television advertising looks bright.

Our strength in media, and our ability to deliver value, were recognised by Watney Mann & Truman Brewers in 1983 when they appointed the Agency to handle all their media buying for all their brands, including those where the advertising itself was produced by other agencies.

Management and Operating Principles

The Directors

Michael Gold (44) has spent most of his twenty seven working years in advertising within the media discipline. He was a group head by the time he was 21 before becoming one of London's youngest media directors at KMP in 1964. He was a founding partner and media director of French Gold Abbott ("FGA") in 1970 and became chairman in 1978. He is Joint Chairman of the Company with responsibility for finance and Joint Managing Director of the Agency with executive responsibility for media. He has had overall responsibility for finance since the formation of the Agency.

Michael Greenles (39) was trained in marketing with Bowater Scott and Imperial Tobacco. In 1973 he joined Boose Massini Pollitt ("BMP") where he was an account director and partner. In 1976 he moved to FGA as client services director. He is Joint Chairman of the Company and Joint Managing Director of the Agency with executive responsibility for client services and new business.

David Trott (38) was trained in marketing with Bowater Scott and Imperial Tobacco. In 1973 he joined Boose Massini Pollitt ("BMP") where he was an account director and partner. In 1976 he moved to FGA as client services director. He is Joint Chairman of the Company and Joint Managing Director of the Agency with executive responsibility for client services and new business.

Anthony Shattock (36) qualified as a Chartered Accountant after taking an honours degree in Economics at Nottingham University. He entered advertising in 1979 as chief accountant at Doyle Dane Bernbach and joined GGT three years later. He was appointed Company Secretary in 1982 and became Finance Director of the Agency in 1984.

Company Secretary

Anthony Shattock (36) qualified as a Chartered Accountant after taking an honours degree in Economics at Nottingham University. He entered advertising in 1979 as chief accountant at Doyle Dane Bernbach and joined GGT three years later. He was appointed Company Secretary in 1982 and became Finance Director of the Agency in 1984.

The Management

The complementary skills of the Founding Directors have combined to ensure that all the major disciplines at Gold Greenles Trott have been developed with equal commitment and care (see Fig. 7). This balance of skills has been maintained as we have grown, resulting in the creation of a working environment which has attracted highly talented people to all departments.

Our management structure has been designed to ensure proper quality control and utilisation of resources, to promote the development of talent, and to encourage accountability through the widest possible involvement in the management of the Agency.

Fig 7 Our Management Tree

The Agency is managed by a Board of ten comprising the Founding Directors, the Finance Director of the Agency and all key department heads, all of whom are shareholders in the Company and all but two of whom have been promoted from within.

James Kelly (31), Client Services Director, graduated from Oxford with an honours degree in PPE. He was an account director at Saatchi & Saatchi before joining GGT in 1982. He was promoted to the Agency Board in 1983.

Daniel O'Malley (29), Director of Planning and Research, graduated from Oxford with an honours degree in Psychology. He was a senior planner at BMP before joining GGT in 1981. He was promoted to the Agency Board in 1983.

Andrew Napier-Wilson (34), Director of Broadcast Buying, has specialised in broadcast media since 1968 working in a number of agencies including Dorliths and FGA. He joined GGT in 1982 and was promoted to the Agency Board the following year.

Julian Newbiger (31), Director of Media Planning, has been a media planner with several agencies including KMP and FGA. He joined GGT in 1982 and was promoted to the Agency Board the following year.

Paul Stans (37), Deputy Managing Director, began his career with Cadbury Schweppes and Imperial Tobacco before moving to Cognac Elliott in 1978, where he became head of client services in 1981. He joined the Agency Board in 1984 and became Deputy Managing Director in 1985.

Gordon Smith (37), Head of Art, was an art director with several agencies including Collett Dickenson Pearce, FGA and BMP before joining the Agency Board as Head of Art in 1980.

The Agency has a policy of growing its own management wherever possible. This has led to a strong corporate culture and people at all levels with a high degree of personal commitment to the Agency.

In order to promote good communications with staff, and to ensure the widest possible involvement in the management of the Agency, we have developed the role of associate director, of whom there are currently sixteen. The associate directors meet regularly and provide recommendations to the Agency Board.

The Agency employed an average of 39, 53 and 71 people in the financial years ending in 1983, 1984 and 1985 respectively. An analysis of Gold Greenles Trott's 102 full time personnel by department including directors as at 1st February 1986 is shown below.

Creative	22
Creative Services	17
Account Handling	21
Planning & Research	12
Media	15
Finance & Administration	15

Share Option and Profit Sharing Schemes
The Company has encouraged wide share ownership through a share option scheme. There are currently 26 members of staff who hold share options. We recognise the continuing importance of share incentives to enable us to attract and retain key employees. We will therefore consider the early introduction of a new share option scheme which may be linked to the earnings per share performance of the Company to succeed the old share option scheme which has been closed down, fully allocated. We have already introduced a profit sharing scheme.

Operating Principles

There used to be a conventional wisdom in the advertising business that agencies with a high creative profile didn't make money; that there was somehow a conflict between creativity and good business practice.

We fundamentally reject this view. The Agency has spent the past six years demonstrating that this conflict need not exist and that the reverse can be true.

We have combined our creativity with strong operating principles to ensure that we apply resources cost-effectively and optimise profit.

• Each year we set targets for growth and profit and each year they have been achieved or exceeded. These targets have been underpinned by all levels of management and staff and have resulted in a strong business ethic which sits happily alongside the Agency's creative ethic.

• Head of department meet weekly to review workload, client presentation dates and production plans. Creative work is reviewed weekly by the Creative Director.

• We have a policy of clearly defining our business terms with our clients prior to appointment.

• We exercise effective credit control and cash management.

The Agency's profitability ranks amongst the highest in the industry. A recent survey by Advertising Agency Review showed Gold Greenles Trott, already amongst the top ten agencies measured in terms of pre-tax profit margin on turnover and per employee, the Agency's pre-tax profit margin on turnover was 3.4% compared with an average of 2.0% for the top 50. (Advertising Agency Review, published in Marketing Week 10th January 1986).

Financial Information

Trading Review

The table below summarises the results of the Company for the five financial periods ended 30th April 1985, as shown in the Accounts' Report:

	6 months ended					
	30th April	1981	1982	1983	1984	1985
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
Turnover	1,300	4,110	8,558	11,096	18,677	
Profit before taxation	36	174	215	343	638	
Profit for the financial period after taxation	19	80	132	145	311	

The table above demonstrates that the Agency has maintained high levels of growth and profitability.

Profit and Dividend Forecast

The Directors forecast that, in the absence of unforeseen circumstances, the Group's profit before taxation for the year ending 30th April 1986 will be not less than £1,300,000 with a turnover of approximately £29,500,000. Further detail relating to the forecast and the assumptions on which it is based are set out under "Information Relating to the Profit Forecast" below.

On the basis of the profit forecast of £1,300,000 and an estimated corporation tax charge of 43%, the profit for the financial year after taxation will be not less than £741,000. Based on the weighted average number of Ordinary Shares anticipated to be in issue during the year ending 30th April 1986 of 8,086,795, the forecast earnings per share will be 9.16p.

If the Ordinary Share had been publicly held throughout the year ending 30th April 1986, we would have expected to recommend dividends for the year totalling 2.9p (net) per Ordinary Share.

It is our intention to recommend a final dividend of 4.0p (net) per Ordinary Share in respect of the year ending 30th April 1986 payable in about September 1986.

New Premises

Profit and Loss Accounts

Notes	14 months ended 30th April					6 months ended 31st October				
	1981 £'000s	1982 £'000s	1983 £'000s	1984 £'000s	1985 £'000s	1981 £'000s	1982 £'000s	1983 £'000s	1984 £'000s	1985 £'000s
1	1,300	4,110	8,558	11,998	18,667	13,105				
(1,076)	(3,439)	(7,186)	(9,155)	(15,468)	(10,923)					
224	671	1,372	1,943	3,199	2,182					
2	(196)	(537)	(1,203)	(1,706)	(2,714)	(1,684)				
3	—	—	—	28	—	—				
Operating Profit	28	134	169	265	485	498				
Investment income	4	9	41	53	85	156	136			
Interest payable and similar charges			(1)	(1)	(3)	(7)	(3)	(2)		
Profit on Ordinary Activities before Taxation	36	174	219	343	638	632				
Taxation	5	(17)	(94)	(87)	(198)	(327)	(265)			
Profit for the Financial Period	19	80	132	145	311	367				
Dividends	6	—	—	—	—	(180)				
Retained Profit for the Period	19	80	132	145	311	167				
Earnings per Share	7	0.24p	1.00p	1.65p	1.81p	3.89p	4.59p			

Balance Sheets

Notes	30th April					31st October				
	1981 £'000s	1982 £'000s	1983 £'000s	1984 £'000s	1985 £'000s	1981 £'000s	1982 £'000s	1983 £'000s	1984 £'000s	1985 £'000s
Fixed Assets										
Tangible assets	8	6	66	267	313	459	545			
Current Assets										
Work-in-progress	9	—	—	26	111	198	142			
Debtors	10	218	384	777	1,814	2,846	4,550			
Investments	11	—	—	500	341	375	395			
Cash at bank and in hand	101	492	600	881	1,123	2,614				
	319	1,376	1,903	3,147	4,542	7,701				
Creditors:										
Amounts falling due within one year	12	(305)	(1,328)	(1,818)	(3,003)	(4,213)	(7,006)			
Net Current Assets	14	—	48	85	144	329	695			
Total Assets less Current Liabilities	20	114	352	457	788	1,240				
Creditors:										
Amounts falling due after one year	12	—	—	(56)	—	—	(276)			
Provision for Liabilities and Charges	13	—	(12)	(62)	(78)	(98)	(87)			
Net Assets	20	102	234	379	690	877				
Capital and Reserves										
Called-up share capital	14	1	20	20	100	100	100			
Profit and loss account	15	19	82	214	379	590	777			
	20	102	234	379	690	777				

Statements of Source and Application of Funds

Notes	14 months ended 30th April					6 months ended 31st October				
	1981 £'000s	1982 £'000s	1983 £'000s	1984 £'000s	1985 £'000s	1981 £'000s	1982 £'000s	1983 £'000s	1984 £'000s	1985 £'000s
Source of Funds:										
Profit for the financial period	19	80	132	145	311	367				
Add (decreases) items not involving cash flow during the period	—	—	—	—	—	—	—	—	—	—
— depreciation	1	16	25	85	122	80				
— (profit) loss on disposal of tangible fixed assets	—	1	—	—	—	—	—	—	—	—
— increase (decrease) in deferred taxation	—	—	12	50	16	20	(11)			
Total funds from operations	20	75	309	322	252	453	392			
Proceeds from disposal of tangible fixed assets	—	—	1	150	20	35	35	35	35	35
Increase in receivable falling due after more than one year	—	—	56	—	—	—	—	—	—	276
Protection of assets	—	—	2	—	—	—	—	—	—	—
	20	112	418	272	483	743				
Application of Funds:										
Purchase of tangible fixed assets	6	78	381	157	303	197				
Decrease in creditors falling due after more than one year	—	—	—	56	—	—	180			
Dividends proposed	—	—	—	—	—	—	—	—	—	—
Increase in net current assets, as shown below	14	34	37	59	485	366				
	20	112	418	272	483	743				
Increase (Decrease) in Net Current Assets	—	—	26	85	87	(56)				
Work-in-progress	218	666	(107)	1,037	1,032	1,704				
Debtors	—	500	(159)	34	20	220				
Investments	(265)	(1,005)	(311)	(1,188)	(1,444)	(2,223)				
	(47)	(339)	108	(225)	(291)	(555)				
Movement in net liquid funds	101	391	108	281	242	1,191				
— cash at bank and in hand	(40)	(18)	(179)	3	234	(570)				
	14	34	37	59	185	366				

Notes

1 Turnover arises wholly in the United Kingdom.

2 Administrative Expenses.

Administrative expenses include —

the Directors' remuneration shown above represents the remuneration of the Founding Directors, M D Gold, M E Greenless and D J Trotter.

3 Exceptional Item.

The exceptional item comprises the amount received from the Company's insurers relating to the fire in July 1982 less the related costs.

4 Investment Income.

Investment income comprises —

income from listed current asset investments.

Other interest receivable.

5 Turnover, which is based on profits for the period, comprises —

the tax charge, which is based on profits for the period, comprises —

the varying extent to which the Company has benefited from the small companies' rate of corporation tax, and

the amount of entertaining and other costs not allowable for tax purposes.

6 Dividends.

No dividends were paid to Ordinary shareholders during the periods ended 30th April 1981 to 1985. In the current year a first and final dividend amounting to £60,000 in respect of the year ended 30th April 1985 and an interim dividend of £10,000 in respect of the year ending 30th April 1986 were proposed; these dividends represented rates of 0.75p and 1.5p per Ordinary Share respectively on the 8,000,000 Ordinary Shares of 5p each in issue immediately prior to the Offer for Sale. These dividends were paid on 31st January 1986.

7 Earnings per Share.

Earnings per share for each period are based on the profit for the financial period and have been calculated on the 8,000,000 Ordinary Shares of 5p each in issue immediately prior to the Offer for Sale.

8 Tangible Fixed Assets.

At 31st October 1985 the Company's tangible fixed assets comprised —

the movement in the issued share capital since 31st October 1985 was as follows —

in issue at 31st October 19

(d) The Directors may from time to time appoint one or more of their body to the office of Managing Director, Joint Managing Director, Executive Director or to any other office or employment in relation to the management of the business of the Company as they may decide either for a fixed term or without any limitation to the period which he or they is or are to hold such office, and may from time to time (subject to the provision of any service contract between him and the Company and without prejudice to any claim for damages he may have for breach of any service contract) remove or dismiss him or them from such office and appoint another or others in his or their place or places.

(e) At every Annual General Meeting, one third of the Directors who are subject to retirement by rotation or as soon thereafter as may be, shall retire from office. If there is only one Director who is subject to retirement by rotation he shall retire. A retiring Director shall be eligible for re-appointment. Executive Directors are not required to retire by rotation.

(f) No shareholding qualification is required by a Director.

Banking Powers
The Directors may exercise all the powers of the Company to borrow or raise money, and to mortgage or charge its undertaking, property and unquoted capital, or any part thereof and to issue debentures, debenture stock and other securities. The Directors shall restrict the borrowing of the Company and exercise all voting and other rights and powers of control exercisable by the Company in respect of its subsidiaries so as to ensure that its subsidiaries so far as by such exercise it can do so ensure that the aggregate amount for the time being outstanding in respect of the monies borrowed or secured by the Company (exclusive of monies owing by one member of the Group to another) shall not at any time without the previous sanction of the Company in general meeting exceed an amount equal to three times the Adjusted Capital and Reserves (as defined in the Articles).

Dividends
All dividends unclaimed for twelve years after having been declared shall, if the Board so resolves, be forfeited and shall revert to the Company.

4 Directors' and other interests
(a) Immediately following the Offer for Sale, the holdings (all of which are beneficial except those of E A Emerson who holds shares as one of the trustees of certain of the Directors' endowments) of the Directors and their families, as they will appear in the Register maintained under the provisions of the Companies Act 1985, will be as follows:

Directors	Before the Offer for Sale		After the Offer for Sale	
	Ordinary Shares held	Percentage	Ordinary Shares held	Percentage
M D Gold	2,413,280	30.17	1,645,400	19.00
M E Greenless	2,413,280	30.17	1,645,400	19.00
D J Trott	2,413,280	30.17	1,733,000	20.00
E A Emerson				

The Founding Directors will not apply for any shares under the Offer for Sale.

(b) Save as aforesaid, the Directors are not aware of any holdings which would represent five per cent or more of the Company's issued share capital. There are, in so far as the Directors are aware, on persons, save for the Founding Directors, who directly or indirectly, jointly or severally, exercise or could exercise control over the Company.

(c) The following is a summary of the service contracts of the Founding Directors entered into on 28th February 1986. The contracts are terminable, by either party, on the giving of twelve months notice expiring on or after the earliest expiry date:

Directors	Initial Annual Salary	
	Earliest Expiry Date	
M D Gold	27th February 1991	60,000
M E Greenless	27th February 1991	60,000
D J Trott	27th February 1991	60,000

Salaries are reviewed annually as at 1st May.

(d) The Company has in each of the past three years paid £50,000 by way of contribution to a self administered pension scheme for the benefit of the Founding Directors and one director of the subsidiary.

(e) There are no outstanding loans granted by the Company or the subsidiary to the Directors or any persons provided by the Company or the subsidiary.

(f) Save as disclosed in sub-paragraph (b) and in paragraph 6 below no Director has any interest in any transaction which are or were unusual in their nature or conditions or significant to the business of the Company or its subsidiary and which were effected by it

(i) during the current or immediately preceding financial year, or
(ii) during an earlier financial year and which remain in any respect outstanding or unperformed.

(g) E A Emerson will receive a fee of £8,000 per annum in his capacity as a non-executive Director of the Company.

(h) E A Emerson is a director of London Bridge Finance Limited, a subsidiary of Hill Samuel & Co. Limited, with which the Group has a credit protection agreement.

5 Share Schemes

Employee Share Option Scheme
On 21st December 1984 the Company introduced an Employee Share Option Scheme for which approval, in its amended form, was obtained from the Board of the Inland Revenue on 25th February 1986. The scheme empowered a committee of the Board of the Directors of the Company ("the board") to put under option up to 10.9% of the Ordinary share capital of the Company from time to time in issue. On 31st May 1985 the Company granted options under the scheme for 4,500 of its Ordinary Shares of £1 each being 4.5% of its then issued Ordinary Shares. The option exercise price for each of those shares was £2.33. On 21st February 1986 the scheme was amended by an ordinary resolution of the Company. Further options were granted on 27th February 1986 over 6,400 Ordinary Shares of £1 each being 6.5% per cent. of the then issued Ordinary share capital of the Company to employees of the Group the option exercise price of each of those shares being £1.32, bringing the total percentage of the issued Ordinary share capital already put under option by that date to 10.9 per cent. of the then issued Ordinary share capital of the Company. Following the capitalisation issue and sub-division of the Ordinary Shares referred to in paragraph 16(i) above the board resolved to adjust the number of Ordinary Shares put under option under the scheme to 360,000 and 312,000 respectively and the option exercise price to £0.2875 and £1.65 respectively. The directors have confirmed in writing that such adjustment is in their opinion fair and reasonable. Approval of such adjustment is currently being sought from the Board of the Inland Revenue.

On 27th February 1986 the Company resolved to terminate the scheme with immediate effect.

Profit Sharing Scheme

The Company has introduced an Employee Profit Sharing Scheme pursuant to the provisions of the Finance Act 1978 (as amended). The scheme was adopted by the Company in general meeting on 28th February 1986 subject to such changes as are necessary to secure the approval of the scheme by the Board of the Inland Revenue. The scheme will be governed by a trust deed to be entered into and the trustees of the scheme are to be R M Alexander (independent trustee) and M D Gold, M E Greenless and D J Trott (collectively "the Trustees").

The main provisions of the scheme are as follows:

(a) All full-time employees and Directors of the Group, as defined therein, who have been in the employment of the Group for at least six months prior to the date on which the money is to be provided by the Company to the Trustees for the purpose of the scheme and who work a minimum of 25 hours per week are eligible to participate in the scheme. No payment is required from participants.

(b) The amount of funds available for appropriate to the scheme for any accounting period will be such sum as may be determined by the Directors, provided that:

(i) the total amount of funds made available for acquisition or subscription in any accounting period may not exceed 5 per cent. of the profit before tax and extraordinary items of the Group for that accounting period;

(ii) the maximum number of Ordinary Shares of the Company which may be issued in respect of any one accounting period under the scheme and any other profit sharing scheme from time to time operated by the Company may not exceed 0.5% of the issued Ordinary share capital of the Company on the day immediately preceding the proposed subscription of the Company's shares;

(iii) the maximum number of Ordinary Shares which may be issued during the year the scheme shall not exceed 86,600 Ordinary Shares (being 16% of the issued Ordinary share capital of the Company immediately following the Offer for Sale). The limit on the number of shares available for issue under the scheme will be adjusted by the board in the event of any capitalisation, rights issue, cancellation, sub-division or reduction in share capital subject to the auditors' confirmation in writing that such adjustment is in their opinion fair and reasonable.

(iv) The maximum value of Ordinary Shares which may be appropriated to any individual participant in any financial year shall not exceed the lesser of £45,000 and

1/2 the greater of £1,250 and 10% of a participant's gross emoluments in the year concerned (or, if greater, in the immediately preceding tax year) or such other statutory limit as may replace the current limit.

(v) Subject to the total amount of funds available, there is on limit on the number of Ordinary Shares which may be purchased by the Trustees of the scheme as appears to them for which they may subscribe.

(vi) The provisions of the scheme may be altered by supplemental trust deed between the Company and the Trustees, provided that no such alteration may be made without the prior approval of the Board of the Inland Revenue.

(vii) All Ordinary Shares acquired under the Scheme by subscription shall be credited as fully paid and shall rank pari passu in all respects with the other issued Ordinary Shares, save that they shall not rank for any dividend in respect of the profits of the Group before tax and extraordinary items which funded their acquisition.

(viii) Shares acquired by the Trustees under the scheme will be held by them for a minimum period of two years (or if shorter) the period to the date of the death, the attainment of statutory pensionable age or cessation of employment by reason of redundancy, injury or disability of the participant during which time they may not be sold. For the following three years the Trustees will, unless the participant concerned wishes to dispose of the same, retain such shares and will thereafter if the participant so requests transfer the same to the participant.

6. Issue arrangements

(a) Under contract 8(c) below James Capel & Co. has agreed conditionally on the listing of the Ordinary Shares issued and now being quoted becoming effective not later than 31st March 1986:

(i) to subscribe in cash for 660,000 Ordinary Shares at 165p per share (including 160p per share by way of premium);

(ii) to purchase from the vendor named therein a total of 2,340,000 Ordinary Shares at 161.205p per share; and

(iii) to offer the resulting total of 3,000,080 Ordinary Shares for sale to the public at 165p per share.

(b) Under this contract the Company will pay a fee to James Capel & Co. and underwriting commissions of 2% on the price at which James Capel & Co. are subscribing for the Ordinary Shares referred to in (a)(i) above. James Capel & Co. will pay sub-underwriting commissions of 1.14% on the price at which the 3,000,000 Ordinary Shares are being offered for sale to the public. The Company will pay all other expenses of or incidental to the Offer for Sale and the transaction associated therewith. The expenses payable by the Company, including all legal and accountancy fees, are estimated to amount to £550,000 exclusive of value added tax.

(c) Each of the Founding Directors has undertaken with James Capel & Co. that he will not dispose of any Ordinary Shares without the prior written agreement of James Capel & Co. before 28th August 1987, such consent not to be unreasonably withheld.

7. Tomatoes

(a) For accounting periods to 30th April 1985 the Company has been a close company as defined in the Income and Corporation Taxes Act 1970. The Directors have been advised that immediately following the Offer for Sale, the Company will be a closer company for tax purposes.

(b) The Island Revenue have agreed all the corporation tax computations of the Company for all relevant periods to 30th April 1985, subject to approval by the Superintendent of the Island Revenue of the pension scheme referred to in paragraph 4(d) above.

They have also confirmed that the shortfall provisions contained in Schedule 16 of the Finance Act 1972 will not be applied against the Company for those periods. Clearance has also been obtained under section 466 Income and Corporation Taxes Act 1970 in respect of the Offer for Sale and the reconstruction carried out in January 1986 in preparation for it. Under contract 8(c) below the Founding Directors have given certain warranties and indemnities, including appropriate indemnities in respect of income tax, corporation tax, capital transfer tax,

(c) By completing and delivering an Application Form, you (as the applicant(s))

(i) offer to purchase the number of Ordinary Shares in the Company ("Ordinary Shares") specified in your Form for any smaller number for which the application is accepted) at the Offer for Sale price subject to the Listing Particulars, these terms and conditions and the Memorandum and Articles of Association of the Company;

(ii) authorise Midland Bank plc, Stock Exchange Services Department, to send on behalf of James Capel a Letter of Acceptance for the number of Ordinary Shares for which your application is accepted, and/or a crossed cheque for any money payable, by post to your address (or that of the first-named applicant) as set out in your Application Form and to procure that your name (together with the name(s) of any other joint applicant(s)) is/are placed on the Register of Members of the Company in respect of such Ordinary Shares the entitlement to which has not been duly renounced;

(iii) agree that, in consideration of James Capel agreeing that it will not prior to 15th March 1986 sell any of the Ordinary Shares the subject of the Offer for Sale to any person other than by means of the procedures referred to in the Listing Particulars, that this paragraph constitutes a collateral contract between you and James Capel which will become binding upon despatch by post to you, as the case may be, receipt by Midland Bank plc, Stock Exchange Services Department, of your Application Form;

(iv) warrant that your remittance will be honoured on first presentation;

(v) agree that any Letter of Acceptance and any money payable to you may be retained by Midland Bank plc, Stock Exchange Services Department, pending clearance of your remittance;

(vi) agree that all applications, acceptances of applications and contracts resulting therefrom under the Offer for Sale will be governed by and construed in accordance with English law;

(vii) warrant that, if you sign the Application Form on behalf of somebody else or on behalf of a corporation, you have the authority to do so; and

(viii) confirm that in making such application you are not relying on any information or representation in relation to the Company or its subsidiary other than those contained in the Listing Particulars and you accordingly agree that on persons responsible solely or jointly for the Listing Particulars or any part thereof will have any liability for any such other information or representation.

(d) Acceptance of applications will be effected at the election of James Capel either by notification of the date of allocation to the Stock Exchange or by the determination of the number of Ordinary Shares for which application is accepted pursuant to the arrangements between James Capel and Midland Bank plc, Stock Exchange Services Department.

(e) All documents and cheques sent by post will be at the risk of the person(s) entitled thereto.

(f) No person receiving a copy of the Listing Particulars, or an Application Form, in any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him, nor should he in any event use such form unless, in the relevant territory, such an invitation or offer could lawfully be made to him or such form could lawfully be used without contravention of any registration or other legal requirements. Any person outside the United Kingdom wishing to make an application hereunder must satisfy himself as to full observance of the laws of any relevant territory in connection therewith, including observing any requisite governmental or other controls, observing any other requisite formalities, and paying any taxes, transfer or other taxes due in such territory.

(g) The dates and times referred to in these terms and conditions may be altered by James Capel so as to be consistent with the Offer for Sale Agreement (as the same may be altered from time to time in accordance with its terms).

Copies of the Listing Particulars and the Application Form can be obtained during usual business hours from the Registered Office of the Company and from:

James Capel & Co.,
Windsor House, 100 Old Broad Street, London EC2N 1BQ

Midland Bank plc,
Stock Exchange Services Department, Mariner House, Peppa Street, London EC4N 4DA

and from the following branches of Midland Bank plc and Clydesdale Bank PLC

Midland Bank plc, Poultry and Princes Street, London EC2R 0EY

Midland Bank plc, 133 Regent Street, London W1A 0QZ

Midland Bank plc, 100 King Street, Manchester M2 2BD

Midland Bank plc, 130 New Street, Birmingham B1 5UJ

Midland Bank plc, 49 Corn Street, Bristol BS1 1JF

Clydesdale Bank PLC, 29 George Street, Edinburgh EH2 2YH

Clydesdale Bank PLC, 52 Vincent Place, Glasgow G1 1HL

5. **Insert in Box 2 (in figures) the amount of your cheque or banker's draft.**

6. **Sign and date the Application Form in Box 3.**

The Application Form may be signed by someone else on your behalf (and/or on behalf of any joint applicant(s)) if duly authorised to do so, and the power(s) of attorney must be enclosed for inspection. A corporation should sign under the hand of a duly authorised official whose representative capacity must be stated.

7. **Insert your full name and address to BLOCK CAPITALS in Box 4.**

5. You must pin a single cheque or banker's draft to your completed Application Form.

Your cheque or banker's draft must be made payable to "Midland Bank plc" for the amount payable on application inserted in Box 2 and should be crossed "Not Negotiable".

No receipt will be issued for this payment, which must be solely for this application.

Your cheque or banker's draft must be drawn in sterling on an account at a branch (which must be in the United Kingdom, the Channel Islands or the Isle of Man) of a bank which is either a member of the Cheque and Credit Clearing Company Limited or the Committee of Scottish Clearing Houses or which has arranged for its cheques and bankers' drafts to be presented for payment through the clearing facilities provided for the members of that company or that Committee (and must bear the appropriate sorting code number in the top right hand corner).

Applications may be accompanied by a cheque drawn by

THE ARTS

Imperial War Museum Galleries/William Packer

Drawings made in sweat and fear

Ronald Searle, though his work has appeared only intermittently in recent years in his Cambridge School of Art, he volunteered for active service and joined the Royal Engineers some months before the official declaration of war. Late in 1941, trained and equipped for desert warfare, his unit was sent overseas by way of the Cape to arrive in Singapore just in time for the capitulation to the Japanese early in 1942. There followed nearly 3½ years of captivity: first in Changi Barracks on Singapore Island, then in the jungle of Siam, working on the Burma Road, the River Kwai; and at last, back in Changi Gaol.

Younger satirists may seem to have taken over from him since the 1960s, prepared to outdo him in graphic bile, venom and sheer grotesquerie. Not one has matched his quality at any level, whether technical or imaginative. A sustained brilliance of graphic invention, allied to a deep and subtle understanding of humanity, both founded on the sounds of techniques, has given us not only the particular image of St Trinian's which has already become part of the fabric of the national mythology, but a more general picture of temporary life that is both ludicrous and exact; infinitely variable, and immediately recognisable as his own.

But the trouble with funny drawings and the funnier they are the more trouble is that though the wit lies as much with the graphic line and tone as with his images and ideas, all too often only the image is read. We laugh at the joke and failing to see the art, are surprised that the artist does not keep his proper place in the order of things. Everyone should have known, from that mass of familiar work, that Ronald Searle could and would draw beautifully in the most straightforward way. The evidence is clear in everything he has ever done.

In 1939, 18 years old, still of Cambridge School of Art, he volunteered for active service and joined the Royal Engineers some months before the official declaration of war. Late in 1941, trained and equipped for desert warfare, his unit was sent overseas by way of the Cape to arrive in Singapore just in time for the capitulation to the Japanese early in 1942. There followed nearly 3½ years of captivity: first in Changi Barracks on Singapore Island, then in the jungle of Siam, working on the Burma Road, the River Kwai; and at last, back in Changi Gaol.

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These pictures, Searle writes, "were not drawn with brushes made from human hair nor with blood replacing ink. But they were made with sweat, fear and, at the outset at least, wide-eyed noble intent." During my captivity I had, in a somewhat unimaginative and already somewhat way, convinced myself that my mission was to emerge with a "significant" pictorial record of these drawings were not made by an observer-reporter with time to reflect and digest before pronouncing.

"Much of the time I was either too tired, too ill, or too

cowardly to take the risk of being seen drawing. Towards the end I really did not dare and I almost did not dare to imagine that there might be a chance of getting out alive with what, by then, amounted to some three or four hundred drawings and several notebooks, much of it compromising."

This material is now lodged with the Imperial War Museum, where a small selection from it is now on view in the small galleries that are all that remain to serve one of the largest and most remarkable collections of British 20th century art.

The exhibition opens officially to the public on Thursday and runs until July 6. It takes in the full scope of Searle's work: the early years very briefly; the voyage out rather more fully; the substance to the captivity.

The descriptions of actual incidents in that life—what Searle calls his "snapshots" that were later worked upon an immediate rough notation—perhaps the most striking images. They range from the early drawings of triumphant Japanese on the streets of Singapore, lording it over their bearded captives, sticking the heads of recalcitrant Malays on poles, poni encouraging its audience through the rollers and the labour gangs on the railway, to the final days back in Changi. These last show groups of limbless prisoners standing about, and aircraft flying overhead to drop news of the end of the war.

But the most potent and poignant works are those quiet in their imagery, yet more directly objective; the portrait and figure studies, from life, of both prisoners and their guards — suffering, sick and

even dying on the one hand, inscrutable on the other.

In these, more than in any of the others, the reality of shared circumstance and mutual relationship is caught. By this, Searle brings together not stock figures and crude archetypes, but real people, individual beings of flesh and blood.

Searle's faces stare out at us to haunt the imagination: a desperate, unshaven face just out of solitary confinement; Searle's own haggard face and gaunt figure somewhere in the Thailand jungle in the summer of 1943. Sick comrades lie listlessly on their bunks. A Japanese guard, seen in profile in the most fully realised of the water-colours, does lightly.

It was not drawing as such that was forbidden, but only — only — the making of a true record of events. Guards would sit for him. In a bizarre encounter towards the end, the prison administrator, Captain Takahashi, even made him a furtive present of materials.

From September 1944 the prisoners in Changi were allowed to produce a magazine, *Exile*. It can to 10 issues, of which nine are in the museum. Each issue consists of a single copy typed out, illustrated, and bound to be passed from hand to hand around the camp.

Searle was responsible for almost all the visual content of *Exile*, and the incidental illustrations. This supplies an extraordinary counter to the personal, especially the covert work. Gleeful, often wildly surrealistic, here Searle's comic genius that we know so well springs upon us fully formed.

These drawings were not made by an observer-reporter with time to reflect and digest before pronouncing.

"Much of the time I was either too tired, too ill, or too

driven to take the risk of being seen drawing. Towards the end I really did not dare and I almost did not dare to imagine that there might be a chance of getting out alive with what, by then, amounted to some three or four hundred drawings and several notebooks, much of it compromising."

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"Prisoner with a Pipe," 1943.

another tribute to the resilience of the human spirit.

There is no catalogue to the show. Most of it, and much more besides, is admirably reproduced in *To the Kwai* — and *Back by Ronald Searle* (published by Collins and the Imperial War Museum: 192 pages £15). It contains a short explanatory introduction by Searle, and his

running laconic commentary upon drawings which speak powerfully for themselves.

In the short corridor of the galleries hang the *War Portraits* by Laura Knight (until July 20), an artist too much neglected. She worked on the Home Front for the War Artists' Committee. Each one of these paintings is remarkable for its own sake.

Bruno Leonardo Gelber/Wigmore Hall

Dominic Gill

The Argentinian pianist Bruno Leonardo Gelber made a splash in the early 1970s with some big, weighty performances of the pianist's concerto repertoire and some solid solo recitals, but since then appearances in London have been less frequent. He returned to the Wigmore Hall on Saturday evening with a programme of Beethoven sonatas.

His playing is and has always been virtuous, but clarity and directness: there is no fussing around in Gelber's Beethoven, no oddball mannerisms or perhaps expressive nuance to take on board with the music. It is a true piano dynamic, let alone a *pianissimo*, during the whole of Mr Gelber's recital, but of *forte* to *fotissimo* we hear as absolutely as possible what is in the music.

He played two early Beethoven sonatas, and two from the middle period. It was not that his readings were anything but decent, coherent, cogent — they were all of them well

worked, and they rarely put a finger wrong. But there was never anything in them either that was truly surprising or original; the focus was consistently broad enough, and the detail of the interpretations consistently general enough, to allow the music to pass by without leaving any kind of individual mark.

It was in the slow movements that Gelber's directness more often came across as merely bland, a tad *adagio* of Op 10 No 1 was a model of how to play the notes without touching more than the elegant skin of their surface. His account of the great adagio of the C major sonata Op 2 No 3 quite simply made prose, recognisable but in pianistic terms unmistakably prose-style, of one of Beethoven's greatest early keyboard poems.

Borodin Quartet/Elizabeth Hall

Dominic Gill

The Borodin Quartet were joined in their continuing Shostakovich cycle on Sunday afternoon by Petec Donohoe for the piano quintet. The hall this time was nearly full: news is getting round.

It was a gentle, magical account of the quintet: the Prelude less grandly austere than it can sometimes be, and Fugue given by the strings (in its opening and closing sections) perfectly "son vibrato, darkly and very slowly, as if proposing the deepest mystery. There was an afternoon lassiness to the

sound which found its way even into the houcne of the scherzo, the finale rose and fell in tranquil waves.

For most listeners the complete cycle of 15 Shostakovich quartets breaks at some point in the sequence; and one of its many joys will be to discover just how varied, original and unpredictable that sequence is.

The ninth quartet of 1964 is a late work, but fits into no convenient "period" category: a single span of five movements linked by a tiny melodic motif,

alive with surprising twists. The Borodin's performance was the most arresting I have heard, underpinned by a relentless forward momentum, coloured with marvellous subtlety and delicacy. The little scherzo was spun off like a gossamer—breathtaking tour de force. Just one mark among a hundred others of the players' extraordinary technical command: the slow, almost imperceptible change of density and dynamic throughout the first movement, a door slowly opened on the music.

The cast is drawn from Her Majesty's Scarlet Pimpernel revival, supporting and small

A Respectable Wedding/King's Head

Michael Coveney

Brecht's short satirical farce, one of five one-actors he wrote quickly in 1919, is a brilliant send-up of a wedding party that goes disastrously wrong: the bride's father droops on an appropriately like lovatois and, the guests row and fart with each other, the bride is revealed to be pregnant and the home-made furniture crumbles in sympathy.

The author's low opinion of women and matrimony was matched, only, by his sexual appetite for them and concomitant meanness. At this time he had lately sired a bastard he wanted nothing to do with. Also his work was strongly influenced by the ebullient outsider comic sketches and boudoirs of Kari Valenin whom he had met in Augsburg that year.

Die Kleiburgerhochzeit, first performed in 1926 in a boxing ring, published in 1966 (10 years after Brecht's death) and given an unforgettable brilliant production by Mike Ockrent at the Open Space in 1978, the British premiere, is thus of greater interest than its slight pedigree suggests.

Caroline Sharman's lunchtime production does not really take off. It settles for a sort of E. L. Wisty gallery of funny suburban voices, paints the actors faces a misleading Expressionist white and falls—although this is a fiendishly difficult aspect of the piece to manage — to make the cumulative collapse of chairs, table, and finally marriage bed (off-stage) actually funny.

The cast is drawn from Her Majesty's Scarlet Pimpernel revival, supporting and small

players emerging into the daylight with company and green room spirit intact. They play with vigour and aplomb, especially Alex Jennings as the bride's father droops on an appropriately like lovatois and, the guests row and fart with each other, the bride is revealed to be pregnant and the home-made furniture crumbles in sympathy.

The translation is that of Jean Benedetti, also used at the Open Space. The design of Howard Burden and Kate Aylett enhances the bawdy table with a seemingly luminous canopy decked out with floral arrangements, and the costumes—self-length dresses, bandannas and jewelled blouses for the ladies, pinstripes for the men—are

drunken paternal bore.

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FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
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Telephone: 01-248 8000

Tuesday March 4 1986

Outdated laws of copyright

THE House of Lord's reversal last week of lower court's decisions which granted to EL its copyright protection for its exhausts comes at the right time: with a delay of some 20 years, the Government is now to take a final stand on design copyright in a White Paper expected shortly after Easter.

The Law Lords upheld the absurd copyright protection of functional products which survive the design by 50 years, but they said it must not be used so as to interfere with the right of a car owner to have his car repaired. By a logical jump of considerable audacity, the majority of Law Lords concluded that this freed from copyright restrictions anyone who wished to produce and supply spare parts to a car owner.

As far as it goes, this is a welcome decision, but it does not go far enough. It upholds a rule which was created by courts against the clear intention of Parliament—*as Lord Griffith pointed out in his dissenting opinion*—and trying to temper its effect by an exception based on a principle of law of which no one was aware so far. This is likely to create no end of confusion and much unnecessary litigation. Lord Griffith's clean rejection of copyright protection for functional designs would be much preferred.

Precedents

While the German judgment was based on market analysis, the Law Lords' majority was merely playing precedents. This, however, is not a way to solve an important economic problem. Only legislation can achieve a proper balance between the interest of manufacturers, who now subsidise the price of the car with extra profits made on spares, and smaller companies wishing to supply spare parts to British as well as to imported cars, with some benefit for the car owner. And motor car spares are only part of a wider problem the ruling applies equally to all consumer durables.

In its Green Paper on Copyright, Design and Performers' Protection of 1981, the Government stated that the protection of functional elements is a threat to industrial development and at best results in a substantial waste of time and money. "If an industrial society is to be active and competitive, there must be a substantial common pool of experience from which all can freely take." One would hope that the Government would stick to its view in the forthcoming White Paper.

If some balancing act is necessary to help the car manufacturers, the German model—which allows them to restrict the use of other than original parts by their appointed dealers—seems to be acceptable. It would still leave the consumer the possibility of turning to an independent garage offering a competitive service.

Canada hastens slowly

THE CANADIAN government of Mr Brian Mulroney is making heavy weather of the policy of change which it promised during the electoral campaign of 1984. In some instances events in the outside world have threatened to outpace the process of adapting Canada to a changing world.

Long before the election, the need for change had become apparent. Canada had to bring down its heavy budget deficit to cope with a world where inflation had gone out of fashion, calling for fiscal rectitude. Canada had to improve the competitiveness of its manufacturing industry in a world where raw materials, the original base of Canadian wealth, fetched soft prices.

And it needed defences against pimpmick protectionism, especially in the US, which is becoming ever quicker to react against supposedly unfair commercial practices elsewhere.

The collapse of the oil price has aggravated the structural problems resulting from the weakening of the raw material base of the Canadian economy. It is robbing both the oil industry and the country at large of some of the quick benefits expected from Mr Mulroney's deregulation of the oil industry. Exploration and development, especially in the offshore and Arctic areas, are likely to fall off this year with a consequent loss of orders to the capital goods industry.

Tax increases

Weak oil prices may also tear a large hole in the budget tabled last week. The budget arithmetic postulates a contract price averaging \$22.50 a barrel during the financial year starting on April 1. That does not look realistic so that Mr Michael Wilson, the Finance Minister, will have difficulties in achieving the planned reduction of the budget deficit from C\$3.5bn (£1.7bn) to C\$2.9bn. In 1985, gresler economic growth than expected kept Mr Wilson's deficit cutting on target. That is unlikely to be repeated in 1986-87 since he is proposing net tax increases of C\$1.5bn.

These increases, not surprisingly, have been ill received by the Canadian financial community. Its members have been pressing for a squeeze on social welfare benefits more radical than anything Mr Mulroney is willing to entertain.

An attempt last year to modify the indexing of old age pensions was abandoned in the

of intellectual property.

Design copyright is not a form of protection available in any other country. The German Federal Cartel Office even banned Volkswagen from requiring its appointed dealers and service stations to use exclusively original Volkswagen parts, which is essential for safety and reliability. This prohibition was lifted by the German Federal Supreme Court, which held that by tying appointed dealers to the exclusive use of original spares, car manufacturers competed fairly for greater sales of new cars by trying to ensure their continued reliability and safety.

Precedents

While the German judgment was based on market analysis, the Law Lords' majority was merely playing precedents. This, however, is not a way to solve an important economic problem. Only legislation can achieve a proper balance between the interest of manufacturers, who now subsidise the price of the car with extra profits made on spares, and smaller companies wishing to supply spare parts to British as well as to imported cars, with some benefit for the car owner. And motor car spares are only part of a wider problem the ruling applies equally to all consumer durables.

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Robert Haslam—change of style

THE COAL STRIKE: ONE YEAR LATER

Leaner, fitter but still an uphill battle

By Max Wilkinson and Maurice Samuelson



Ian MacGregor—increasingly isolated

THE COAL STRIKE: ONE YEAR LATER

Letters to the Editor

The action on education that is needed now

From the chairman of the governors:

Crookham Heath School

Since time for action on education it may be (FT editorial, February 26) but hardly in the way you envisaged! Yes, we should be in the vanguard of science and education. Advanced and wider is the fulfilment of the Government's pledge to increase student capacity in tertiary education in the field of the sciences? While the number of pupils at 'O' and 'A' level stages in this school have, over the past few years, switched dramatically from the arts to the sciences, the number of university places for physics undergraduates has declined.

These lower down the school will leave between 1988 and 1990 having an absolute void in their education for which they will have one man to thank: Sir Keith Joseph. Sir Keith is indeed enough to believe that the intransigence of the teaching unions, in their pay negotiations, is the reason for their banking at the introduction of the GCSE in 1986. He and all parents should be aware that nothing is further from the

truth.

While the new GCSE examination structure is supported by the teachers, text books and the requisite newer teaching aids such as cassette tapes and additional computer equipment will be essential, as will the employment of technicians for such subjects as home economics. The workload previously undertaken by the examining boards will be transferred to the teaching staff, who will require intensive training to assume their new roles. Preparation, publication, recruitment and staff education all take time, and of course, money.

None of the foregoing can be embarked upon until the syllabuses are published. Why haven't they been published? The examining boards produced these last year, but they were rejected. Sir Keith who demanded that they must conform to national criteria; not an easy task when the teachers' reports which will be required must, to some extent, be subjective.

The situation is little short of scandalous. The teaching profession is not yet in a position

to tutor 14-year-olds for the new examination, and even those from 11 to 13 will suffer as those from 11 to 13 will suffer as the examination will require teaching methods radically different from those which they have experienced so far. Each course will need to be more intensive, leading to a longer school day and a reduction in the number of subjects set by each candidate, as compared with the present GCE and CSE examinations.

Time for action indeed. Parents must demand that the introduction of GCSE be deferred to come into force no earlier than four years from the date of publication of agreed syllabuses, failing which we will be producing a further generation of ill-educated adults unable to meet the challenges of the future.

Perhaps your television critic, instead of putting "the case for violence" on TV (February 26) might consider that TV could be better employed in directing itself to scientific and technical education.

S. A. Crookman, Surrey

From the Chief Librarian, Teesside Polytechnic

Sir—Your leading article is right to point out that over 20 years of educational expansion have failed to produce

Taxpayers who lose out

From the Investment Manager, Royal Insurance

Sir—I read with interest the article by Dr Conagh McDonald on privatisation (February 26). However, I do believe she took her rough and illustrative estimates slightly too far, especially in two specific areas.

Firstly, her calculations take no account of the various privatisations and share sales of oil companies over the last few years, all of which have substantially underperformed the market, and in the case of Enterprise and British, are actually below the issue prices. Using Dr McDonald's formulae the gains made on other issues excluding BT have been matched by losses on these oil issues which, certainly in the case of British's first issue, were substantially taken up by underwriters by institutions who have not made huge speculative gains from these issues.

Secondly, Dr McDonald states that the underprivatisation of her losses with the BT issue was £300m. However, this does not appear to be correct as she has used the fully paid price of £300m at issue and only the 90p paid price for the present price. This means that the present price on a "like for like" basis should be 229 and not 385, which gives an undervaluation of £1.5bn and not £300m. However, in this case the privatisation was carried out in such a way that the smaller, individual shareholders were given substantial preference, allowing the "person in the street" to make the gains rather than the large institutions who have had to continue buying shares in the market to try to obtain a sensible holding.

John Redwood,
506 Queen's Quay,
Upper Thames Street, EC4.

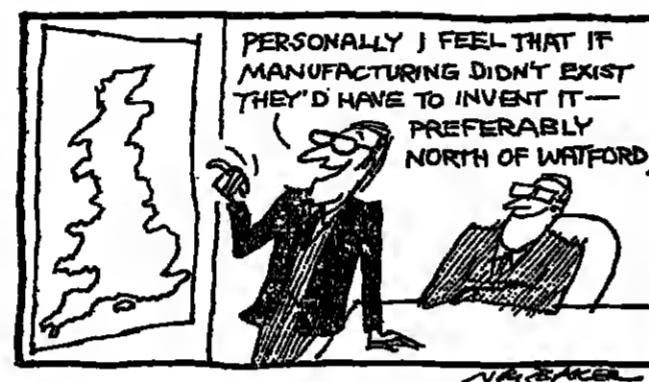
From Mr J. Redwood
Sir—Dr McDonald's article on privatisation should win a prize for the most specious argument advanced in your paper for many months.

Her claim that £1,500m was lost by disposing of state assets is both highly selective and intellectually flawed. The assets selected leave out British and Enterprise Oil, presumably because the oil sector of the market has been performing badly. Given her logic, that would mean the taxpayer has received a present from privatisation.

She also fails to explain that an increase in the value of a company in excess of the increase in the stock market as a whole may reflect superior performance by the company concerned. You can just as easily argue that the increase in the values of those privatised companies showed what a good idea privatisation had been, as it has released energies and new business possibilities to which the stock market has responded favourably.

In all these debates there is an implied assumption that generating more wealth from national assets from within the private sector in some way does not count or does not add to the economic success of the country. In practice, the opposite is the case. As the privatised assets grow from strength to strength so they offer more wage and salary increases to their employees which are taxed. The pension and insurance funds gain as the share values rise helping provide more people in the country with the prospect of more secure income in retirement.

John Redwood,
506 Queen's Quay,
Upper Thames Street, EC4.



From Mr W. N. Green

Watford
Sir—I am bored, confused and very alarmed by the cosy academic debate "Is manufacturing really necessary?" I cannot help noticing that all the participants, together with those advocating the myth of free trade, come from south of

Watford. While these Noros quibble, the mills and factories burn.

When we finally have more economists and consumer advisers than textile workers, I presume all will be well.

W. N. Green,
Albert Green Ltd,
Agard Street, Derby.

Diverting phone calls

From the chairman, IOD.

Sir—The letter from Dr Compton on the difficulties surrounding telephone call diverters (February 27) will be welcomed by the puzzled, but it does not explain why OfTEL and the other interested authorities have not addressed the problem much earlier.

Techniques of achieving compensation in a two-wire circuit have been well known to professional telephone engineers since the earliest days. The difficulty is entirely one of cost. IOD's "phoneswitch" is an all-British call diverter designed with the required performance but it cannot be offered to the public until the seal of respectability is obtained through official approval.

Meanwhile inferior diverters from the US (where they have been available for at least 10

years) and elsewhere are enjoying illicit commercial success, at the same time as in Dr Compton's own words, to "harm the interests of the whole community of telephone users."

Hugh Robinson,
North Street,
Crewkerne, Somerset.

From Mr F. H. Charlton

Sir—Dr Compton says that British Telecom "offers" a call diversion service in which calls are diverted at the exchange. I am afraid that the quoted word is used in a rather technical sense—the service may be in principle available in the technical sense, but is certainly not available to subscribers who want to have it.

F. H. Charlton,
19, Kippington Road,
Surrey, Kent.

The Americans were more

Charges on pension plans

From the joint pensions manager, Scottish Widows' Fund

Sir—I was interested to read Eric Short's brief article on Prudential Assurance's mobile pension plan for the private pension industry (February 24). I am, however, concerned at the comment that the administrative charges under this plan will be low, with less than 2 per cent being quoted as an example. The Social Security Bill currently before Parliament gives the authorities power to regulate the amount of investment performance and the different can be varied at will by the insurer. This difference is also an additional expense, although it is far from apparent to the members or the participating employers.

We hope therefore that Mr. Fowles does not take this plan as a guide when he tries to set maximum expense deductions in the regulations that will follow from the Social Security Bill.

A. E. Miller,
15 Dalkeith Road, Edinburgh.

My impression is that the contract involved here is a fixed administrative contract. It's not contract the income dedicates on the rate of return on the money invested which need not be in any way directly related to the performance of the underlying investments. One would normally expect that the rate of return granted would be less than the underlying investment performance and the different can be varied at will by the insurer. This difference is also an additional expense, although it is far from apparent to the members or the participating employers.

We hope therefore that Mr. Fowles does not take this plan as a guide when he tries to set maximum expense deductions in the regulations that will follow from the Social Security Bill.

A. E. Miller,
15 Dalkeith Road, Edinburgh.

Why it's best not to take tips from Germany

From Mr. G. Circolo

Sir—Samuel Brittan (February 20) is quite wrong to extol German virtues of fiscal restraint. West German economic policy has proved basically inconsistent with the objective of reducing unemployment and stimulating world growth. Industrialised countries do not need less monetary control (as Brittan and German ministers seem to suggest): they need exactly the opposite.

The Germans are completely wrong to think that lower interest rates, if achieved through fiscal virtues, lead to less structural unemployment. Unemployment in the advanced countries results from basic demographic processes and world reshaping of international trade. The new division of labour between industrialised and developing nations cannot (and must not) be stopped through loose monetary policies aimed at preserving the industrial structure inherited from the past.

The shift toward services and software in the advanced countries is almost unavoidable: it needs to be efficiently achieved: high entrepreneurial turnover and great labour flexi-

ability. All this calls for massive educational policies and tax incentives to capital ventures and company creation (negative income tax?). These are matters of fiscal policy, not monetary ones.

The countries which created the highest number of start-up businesses in the past few years (the US, Italy, the UK) are those with high real interest rates and fiscal expansionary policies. The "statistical" levels of unemployment do not necessarily reflect the real underlying social phenomena. Take, for instance, the different degrees of feminine access to labour market (which is lower in Germany than in other countries). If the Germans had as many women seeking a job as in Britain, the unemployment figures would be quite different.

It is quite wrong to think that short-term British interest rates tend to make real stock-market assets depreciate. The opposite has happened in the US and Italy. High interest rates and big fiscal deficits constrained companies to rapid restructuring of balance-sheets toward more efficient cash-management and "productive" investments (which are both labour-saving and capital-saving). Differential investment

returns have attracted important flows of foreign capital to deficit countries. These boosted economic growth, overvalued currencies in real terms and thus provided the conditions for further moves toward increased cost-cutting technological innovation. Of course, the American explosive mixture of monetarist restraint and fiscal Keynesianism has gone too far and needs now to be corrected.

The Germans are completely wrong to think that the Bank of England, or whatever other central bank facing innovative financial markets and global world competition, is still provided with relevant margins of monetary sovereignty. The "supra-national" money which now finances integrated transnational trade is a mixture (as Peter Drucker rightly pointed out) of Keynesian Bancor and "private money" suggested by von Hayek. Central bank national money is, for countries like Britain, a short-term instrument of internal policy which is completely deprived of any influence on international and integrated trade flows; and the "statistical" imports of advanced deregulated nations are balanced by an invisible flow of services which gives to imported goods (produced by

IT'S NOT only a whole new ball game. They're playing it in a whole new ball park.

Electrolux's \$700m-plus bid for White Consolidated, the third largest US white goods manufacturer, promises the biggest upheaval in the international domestic appliances business since the Swedish white goods and engineering group took the battered Italian Zanussi company by the scruff of the neck one year ago and started shaking it back into

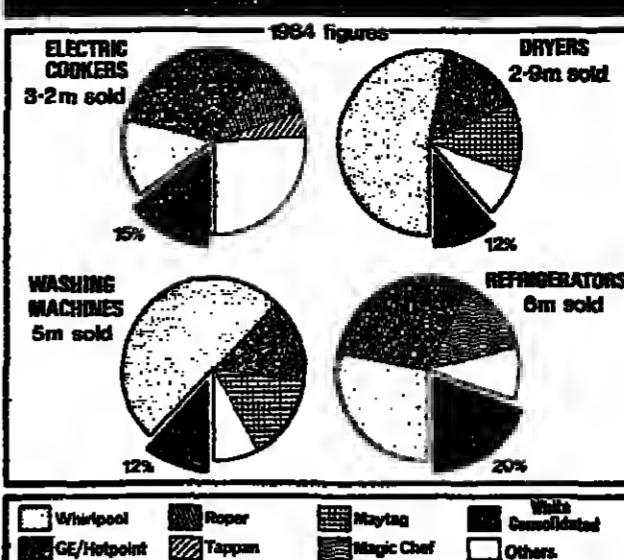
It has to be frankly faced that as long as universities and similar educational institutions are allowed to tempt large numbers of students with the easier "paper-factory" reading degrees of the non-scientific faculties and departments, the problem will remain. It is obvious, and was even before the self-interested expansion of the Robbins era, that reform is not going to come from the educational world. It will have to be imposed from outside, and no one but the Government is powerful enough to do this. So it must face the consequent unpopularity.

Perhaps your television critic, instead of putting "the case for violence" on TV (February 26) might consider that TV could be better employed in directing itself to scientific and technical education.

R. Moss,
Middlesbrough.

Electrolux's latest bid

Domestic Appliances. Share of US Market



Enter the big white chief

By Kevin Done and Christopher Parkes

Under the leadership of 66-year-old Hans Werthen—he is also the working chairman of the Ericsson telecommunications and electronics group—Electrolux has been one of Sweden's fastest growing industrial corporations.

Its fortunes, which were fading badly at the end of the 1980s, have been founded on a clear and aggressive strategy for a market share through takeovers in a white goods market which in itself is showing only small, if any, growth.

The Zanussi acquisition, completed just over a year ago, made Electrolux by far the biggest force in the European white goods business, with a market share of about 25 per cent. If the move against White succeeds, it would probably become the biggest in the world.

White ranks third in the US after General Electric and Whirlpool, with particular strength in refrigerators, coolers, washers and dryers. Its brands include Frigidaire, once a generic term for the refrigerator, Kelvinator, Gibson and White-Westinghouse.

White could hardly have expected a bid of such audacity from Europe. European manufacturers had been bracing themselves for an assault from the US. The Americans were more inclined to imagine a bid from Japan. Most believed that Electrolux, the only possible major European contender, had far too much on its plate with Zanussi to undertake any further adventures abroad.

GE, Whirlpool and White itself have all been spotted window-shopping in Europe in the past 18 months. All three, however, turned up their noses when Indesit, the second biggest Italian maker, went pleading for joint venture help last year.

But the desire to break out of the US market is still strong. Mr. D. Whitwam, vice chairman at Whirlpool, said recently that his company was looking increasingly at other markets.

"We are going to be forced to participate in the world market whether we do it by strategy or not."

Now the Americans may have been beaten to the punch. Even though many sectors of the US market are saturated—99.9 per cent of homes have a refrigerator—it is still the most important in the world. It accounted for some 25 per cent of the 150m major appliances and living styles were increasingly converging in all three.

Sales have reached record levels in the last two years, and

twice the size of its main European competitors, Philips of the Netherlands and Bosch-Siemens of West Germany. The group clearly feels confident about its position in Europe. It plans fully to consolidate Zanussi later this year—it currently holds 49 per cent of the equity and convertibles to give it a majority and feels the time is ripe to begin to attack the US market in earnest.

North America is already Electrolux's single biggest market accounting for 27.3 per cent of group sales in 1984, a position established through earlier takeovers of companies such as National Union Electric with its Eureka brand name in 1974 and Tappan, which is strong in microwave-ovens and dryers, in 1979.

A takeover of White Consolidated which has a complete range of white goods but is particularly strong in freezers and fridges would propel Electrolux into a new league in the US.

White Consolidated, which has built its appliances arm by acquisition after starting from scratch in the late 1980s, has been losing ground lately. In last year's fourth quarter, it reported a 44 per cent fall in profits to \$8.3m. Its brands have been looking jaded and it has been collaborating with the Japanese. White's Canadian factory is manufacturing appliances for sale in the US market bearing Matsushita's Panasonic label.

Electrolux has also recently forged links in the Far East, signing an agreement with Matsushita which gives it access to new refrigerator compressor technology which has yet to be introduced in Europe or the US.

This is just the type of technological advance which could give Electrolux a significant advantage in the US market.

In the year since it took Zanussi in hand, Electrolux has set in motion schemes which will reduce the workforce from 18,000 to 12,000 and introduce some \$160m-worth of factory automation. In 1985 the company lost \$66m, but it was breaking even on a month-by-month basis within nine months of the Electrolux takeover.

Electrolux also believes that the takeover of White Consolidated would make the two groups better able to face the looming threat of Japanese competition in the US in the household appliances market.

The Swedish group is aware that both objections from the US anti-trust authorities or a rival bid for White could block the takeover, but it appears confident that the problems can be overcome. "We have a hope that this will be a so-called friendly takeover," said Mr. Sharp, "so far it has been a friendly discussion."

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Mike Williams

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FINANCIAL TIMES

Tuesday March 4 1986



Morgan Grenfell sidesteps Bank bid worries

By David Goodhart in London

MORGAN GRENFELL, the British Merchant bank, responded swiftly yesterday to the Bank of England's anxieties about the growing financial involvement of merchant banks in the present wave of takeover bids.

It announced that it had arranged for a consortium of banks – the British Linen Bank, Allied Irish Banks Group and Australian and New Zealand Banking Group – to acquire shares in the Distillers spin-off company up to the value of £11m (\$16m).

Morgan Grenfell is merchant bank to Guinness which is bidding about £24bn for Distillers. The bank has already spent £16m on buying Distillers shares for Guinness but following new Bank of England guidelines, released on Friday, it stressed yesterday that it would be acting simply as agent to the new bank consortium.

The Bank of England said on Friday that, in line with the Banking Act of 1979, it would not normally regard as prudent the acquisition of shares in a company exceeding 25 per cent of a bank's capital base.

The central bank also said that when a bank was already committed above that amount, it would be opening discussions with it.

The £180m that Morgan Grenfell has spent on Distillers shares far exceeds the 25 per cent mark – its total disclosed shareholders funds is only £174m. However, Morgan Grenfell said yesterday that it did not believe that it would face pressure to divest some of those shares it has already bought.

The Bank of England would only repeat that discussions on such retrospective action were continuing.

If the central bank was to act on shares already acquired, Morgan Grenfell could presumably sell them on to a friendly consortium.

Morgan Grenfell insists that the real risk in its share-buying for Guinness is limited to the difference between its buying price and the cash alternative offered by the rival bidder, Argyll. That difference at present stands at about £1m.

Guinness's share price on the London Stock Exchange yesterday was unchanged on 285p. Distillers fell 1p to 625p and Argyll was unchanged on 335p.

Carlsson promises to maintain Palme policies

BY KEVIN DONE AND DAVID BROWN IN STOCKHOLM

MR INGVAR Carlsson yesterday pledged continuity in Swedish domestic and foreign policy after his formal election as chairman of the Social Democratic Party in succession to Mr Olof Palme, the Swedish Prime Minister who was assassinated last Friday night.

Mr Carlsson's appointment as Prime Minister will be formally approved by the Riksdag, the Swedish parliament, on Wednesday next week and the following day he will present his Cabinet and the government declaration.

Swedish police yesterday threw a blanket of secrecy over their continuing hunt for Mr Palme's killer. No further announcements on progress in the search were made, although it was revealed in Bonn that the West German terrorist group Rote Armee Fraktion had claimed responsibility for the assassination.

The claim was made in a telephone call to a Swedish diplomat in Bonn early on Saturday, only about

three hours after Mr Palme had been murdered.

The most definite lead in the hunt still appears to be the two bullets found after the shooting. The bullets were fired by a 357 Magnum revolver, of which the most common manufacturers are Smith & Wesson and Colt of the US. Metal-piercing ammunition of the type used in the assassination can be bought in Sweden.

Police have already stated that the murder appears to have been well-planned and suspicion is growing that it was the work of a terrorist group, although they have not excluded the possibility that a madman carried out the attack.

Mrs Lisbeth Palme, widow of the murdered Prime Minister and who was also wounded in the attack, was interviewed again on Sunday by police. She did not see the face of the gunman but only saw him running away.

The hunt for the killer is the biggest police operation to be mounted

in Sweden. Intensified surveillance of border and entry points continues, but it is clear that the authorities have not managed to seal off all escape routes from the country.

As Swedes yesterday returned to work after a weekend of anguish and mourning, assembly lines and operations at many factories and offices around the country were stopped to observe five minutes' silence in honour of the memory of Mr Palme.

Mr Carlsson said yesterday: "Having our Prime Minister murdered walking with his wife in the evening in Stockholm has shocked us. I don't think we are exactly the same country... but we also feel more strongly united and see more clearly the values of Swedish social democracy and we feel it has to be defended."

He said he shared Mr Palme's views on security controls and the importance of maintaining an open society.

KWU suffers blow as Chinese shelve nuclear reactor project

BY JOHN DAVIES IN FRANKFURT

KRAFTWERK UNION (KWU), the West German power station builder, has suffered a bitter blow with China's decision not to go ahead in the immediate future with plans to build a nuclear power station at Sunan, 130 km from Shanghai.

KWU has been engaged in long and costly negotiations with the Chinese in the hope of winning a contract to supply two 1,000 MW nuclear reactors for the power plant. The deal would have been worth about DM 4bn to DM 5bn (\$1.9bn-\$2.24bn).

The West Germans have been talking with the Chinese for about two years and were considered the front runners. About 50 Sino-German specialists, including a board member, are now in China.

KWU confirmed yesterday, however, that the Chinese no longer envisaged the Sunan project in their 1986-1990 plan. The decision is thought to spring from China's fear of over-stretching its resources and running into currency problems.

KWU, a subsidiary of the Siemens electrical group, has continually stressed that the Sunan project was not yet "in the bag" and had cautioned that it might have to wait

a long while. Even so, China's decision to put off the project has caused some surprise in West Germany.

The Chinese are reported to be considering less ambitious nuclear energy projects and KWU said it would examine whether it could play a part in these.

Representatives of the German nuclear industry signed a co-operation agreement with the Chinese in Bonn last June, aimed at supplying know-how to help with the Sunan project. KWU said yesterday that it was still prepared to help the Chinese with technology.

The Sunan decision, however, appears to have dealt a final blow to the controversial plan for sending some German spent nuclear fuel to China for storage and possibly reprocessing.

The Germans have not been keen on China's offer to store spent fuel, but they envisaged sending a total of 150 tonnes if KWU won the Sunan contract. A Bonn government official said yesterday that there appeared no longer to be any question of sending spent fuel to China.

Much of the Sunan project was to have been financed through coun-

tertrade organised by Metallgesellschaft, the Frankfurt-based metals and trading group, and involving the sale abroad of ferroalloys and other materials used in the chemical and metal manufacturing industries.

Mr Heinz Schimmelbusch, the board member who has built up Metallgesellschaft's countertrade operations, said yesterday that the company would be able to reassign its China exporting capacity to cover other western projects in the future.

He said there was no risk for Metallgesellschaft if the Sunan deal did not go ahead. Its China countertrade business was organised in such a way that it could be transferred to other projects in a continuous line.

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KWU has been fighting hard for the few nuclear power station orders in the world in recent years

Egyptian deal delayed, Page 5

US court freezes sales of Marcos properties

By William Hall in New York

A US court has issued a temporary restraining order to freeze any change in ownership of several New York office buildings believed to be controlled by Mr Ferdinand Marcos, the former Philippines president.

The temporary restraining order, issued on Sunday after a burned court hearing, prevents Mr Marcos, his associates and certain offshore corporations believed to control assets claimed by the Philippines Government, from transferring ownership of several properties in Manhattan.

US lawyers working for the new Philippines Government are concerned that Mr Marcos and his nominees are seeking to liquidate some of his overseas property fortune and frustrate efforts to recover assets allegedly stolen from the Philippines.

The court order covers the Crown Building on Fifth Avenue, 40 Wall Street, 200 Madison Avenue and the Herald Centre on 34th Street. These four properties are said to be worth \$350 million.

Mr Bonifacio Gillego, representing the Philippines' presidential commission on good government, said at a New York press conference yesterday the buildings were "the tip of the iceberg." He said "Mr Marcos and his cronies were believed to control between \$300 and \$600 in overseas holdings."

Mr Sezerrini Rivera, a Washington-based attorney working for the presidential commission on good government, described the temporary restraining order as "a major victory" in the Philippines' efforts to recover the overseas assets of Mr Marcos.

The US court will hear arguments for a permanent restraining order on Wednesday when Mr Marcos and his associates will have to explain why the order should not be granted.

Mr Morton Stavis, president of the New York-based Center for Constitutional Rights, which is acting in the Sunan project. Although the Germans had taken French nationality seriously, they believed they were in a relatively strong position.

KWU has been fighting hard for the few nuclear power station orders in the world in recent years

Egyptian deal delayed, Page 5

IMF talks on debt, Page 3

THE LEX COLUMN

White goods for Electrolux

AS-USS exchange rate had been used. A US\$18 barrel is a fairly robust estimate given the current price, while the sharp drop in exploration charges is just the sort of thing BHP accused Bell of planning. An Australian dollar at 65 US cents will tend to flatten both oil and coal earnings.

But if the prospect of all but maintained earnings is designed to reassure institutions, it may not work at \$57.00 a share, the Bell cash offer includes quite a generous premium to BHP's share price, up 6 cents yesterday to AS\$6.50, and a multiple of 11 times some conservatively assessed 1987 earnings.

The company is an unfortunate victim of its past conservatism. Before the bid, the market had been anticipating a March 1986 value of about 67.50, so a sudden leap to 75.00 or above would not have carried much weight. As it is, Haslemere and its chartered surveyors yesterday it seemed that the only obstacle to this argument was the White share price, which moved well clear of the \$45 Electrolux tender.

White is sitting in a classically bad position for a takeover defence. It has just gone through a management succession and has been implementing a consultant's report; after a year of price-slippage and margin compression White is about to report earnings per share for 1985 that may well be no higher than five (or even 10) years ago. In a reasonable US market for consumer durables, where volumes are reported to have risen 5 per cent or more, White's rate of increase for the first nine months was a mere 0.8 per cent.

That leaves plenty of scope for the Electrolux treatment, it would appear. What is more, the product mix, strongest on refrigerators and washing machines, would complement the existing Electrolux strengths in vacuum cleaners and microwaves. Yet at this price there is every reason to think White can remain independent – if it puts its mind to it.

Like other European bidders on Wall Street, Electrolux seems to have decided that, if a bid is worth making, it is worth making cheaply. A premium of less than 20 per cent is not going to impress the arbitrageurs, and neither is an historic multiple of 20. The key to White's future is likely enough to lie in its balance sheet, where 1984 book value was close to \$30 a share, and gearing of under 40 per cent suggests the probable line of defence.

Haslemere's profit forecast may mark the start of more serious hostilities. By comparison with one or two other takeovers, the Rodamco bid for Haslemere is a subdued and almost gentlemanly affair. The mutual restraint may leave Haslemere's door open for an agreed deal with Rodamco, but it is also helping to keep the target share price within striking distance of the 60p cash offer. Revision of the Rodamco terms and the publication of Haslemere's profit forecast may mark the start of more serious hostilities.

BHP/Bell

The Bell Resources bid for a part of Broken Hill is floating in such a corporate and political limbo that yesterday's BHP profits forecast seems positively down to earth. More to the point, yesterday's decision by the federal Government not to establish a full inquiry into the offer raises the intriguing possibility that Bell will actually despatch an offer document.

Nobody could quarrel much with BHP's forecast to May 1986, which proposes a 32 per cent increase in net profit before minorities to AS1.025b, with the fall in oil prices shaving a mere AS80m off the result. But the 1987 figure of AS980m, which implies only a 4 per cent fall, looks overstated by as much as AS125m if more conservative assumptions of the oil price and the

Brazil welcomes price freeze package

Continued from Page 1

dis, who said the country had prematurely embarked on its deindexation course without fully extinguishing the fires of deficit spending.

New tax legislation passed last year, however, has increased government revenues. For the first time in years the Government over the past two months has redeemed \$1.7bn more bonds than it had issued.

If the cruzado plan works, the extraction of monetary correction for Treasury bonds, the practice of adjusting bond values upward monthly according to a consumer price index, will save the Government even more money and help to balance the budget at year-end.

Although critics are reluctant to admit it publicly, Mr Sarney has attacked the country's worst enemy – inflation – in a way that has won broad public support, increasing its chances of success.

The cruzado plan has deindexed the economy, with the exception of savings accounts, which will be revalued quarterly with the full value of inflation. Prices are frozen from last week for a year. Rents and mortgage payments will be converted from cruzados into cruzados and then also frozen for a year. Old bills

Management at Leyland Trucks endorses idea of GM takeover

BY JOHN GRIFFITHS IN LONDON

MANAGEMENT of Leyland Trucks, the subsidiary of BL, the state-owned UK vehicle group, yesterday gave its own implicit endorsement of a takeover by General Motors of the US. This was on the eve of the UK Government's deadline for parties interested in the BL division to confirm their intention to bid.

In a letter to Leyland Trucks employees, Mr Les Wharton, chairman and managing director, said: "We cannot just continue the way we

are. The key to the success of the programme is heightened civic responsibility in a country famous for the *jetinho*, or the artful circumvention of rules and laws. There were already rumours that merchants were skirting the price freeze by collecting payment a month later. But most observers here have been amazed by the public's self-enlistment in the war against inflation," as Mr Sarney described it.

Demoralised and sceptical after years of inflation and half-baked government remedies, Brazilians seem to recognise, particularly in the price and rent freeze, that the Government has finally demanded their respect and co-operation.

The management of Leyland Trucks, which is still making losses against a background of 40 per cent

over capacity in Europe, should itself be recommending a GM-style takeover, seems bound to embarrass some of the opposition Labour Party's fiercest proponents of keeping all of BL "British." It should also strengthen the hand of Mrs Margaret Thatcher, the Prime Minister, in insisting that GM remains the only feasible solution to Leyland Trucks' problem.

BL said yesterday that another "foreign" organisation which had shown an initial interest in the trucks division had since withdrawn.

By last night, only GM and executives seeking a management buy-out of Land Rover had complied with the formal requirements of today's "intention to bid" deadline.

GM is the only known contender for Leyland Trucks. But it also wants Land Rover as part of a package, thus placing itself in opposition to the management buy-out consortium, which is led by Land Rover chairman Mr David Andrew. GM has already warned that it would be "a lot less interested" in the trucks concern if Land Rover were not to be included in the deal.

The London and Aveling Barford groups are also expected to signal

their intention to make formal offers for Land Rover by today.

Leyland Bus, the subject of approaches from the UK's Laird Group, Volvo of Sweden and Aveling Barford, is not subject to today's deadline. More time is being allowed for its management, led by managing director Mr Ian McKinlay, to seek financing for a buy-out.

In his own letter to Leyland Bus employees yesterday, Mr McKinlay confirmed that efforts to pursue a buy-out were going ahead.

Mr Paul Channon, the Industry Secretary, has stressed the need for the earliest possible resolution of the three companies' future. But no announcement is expected before the end of this month.

Final decisions will be made by the Government, in its capacity as majority BL shareholder, taking wider political implications into account.

In response to concern aired by some MPs about GM's level of commitment to the UK, Mr Peter Mowbray, Industry Minister, told the House of Commons yesterday that GM was being asked for undertakings that most products sold by the businesses concerned would be manufactured in the UK.

Odgers and Co. are Management Consultants specialising in executive recruitment. We are currently extending our contacts with senior executives of outstanding ability and achievement in the field of finance. We would like to hear from people aged 32-45 who feel that, in developing their careers over the next few years, they should not rule out the possibility of moving to a bigger job in another organisation.

Please write giving a brief summary of your background and experience to Michael Waggett.

Any approach will be treated in the very strictest confidence.

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Pound falls as oil prices drop

Continued from Page 1

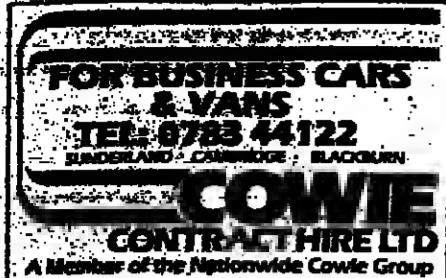
the rules under which most forward cargoes of Brent have been traded in the past, has sent a telex to all its customers stating that in future it would demand that a performance bond would have to be deposited by anyone buying Brent crude from BP. The bond would be forfeited by any company which subsequently refused to honour its commitment to buy at the agreed price.

Yesterday, the only activity on the Brent forward market involved the lowest price seen in the seven years that Brent has been freely traded. A cargo of Brent crude for delivery in May was traded at \$12.50 a barrel. Cargoes of Brent for prompt delivery were quoted in a

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday March 4 1986



Brown Boveri dividend dropped as profits slip

BY WILLIAM DULFORCE IN GENEVA

BROWN BOVERI, the Swiss electrical engineering group, will pay no dividend to its shareholders for the first time in 17 years. The board removed yesterday to pass the 1985 dividend "in view of the unsatisfactory profit picture."

Last year, SFr 30 was paid on each bearer share and SFr 6 on the registered shares for a total payout of SFr 26.5m (\$13.8m).

The board also announced that Dr. Fritz Leutwiler, who took over as chairman in June last year, will replace Mr Peter Hummel as chief executive "on an interim basis". Mr. Hummel's resignation was reported last week.

Brown Boveri's consolidated earnings were not reported yesterday but the net profit in 1985 of the parent company in Baden slumped from SFr 25.4m in 1984 to SFr 7.5m. Parent company sales fell by about 10 per cent to SFr 2.5bn.

Consolidated sales grew last year

by 24 per cent to SFr 13.9bn, according to provisional estimates, but the bulk of this increase was due to the invoicing of a high temperature nuclear reactor at Hamm-Uentrop in West Germany.

Brown Boveri said that while consolidated net earnings were expected to show an improvement on the SFr 85m posted in 1984, cash flow would decline by a few percentage points from the previous year's SFr 65m.

This decline was attributed to higher provisions for risks on new orders and reduced depreciation on investments in non-consolidated companies.

Mr. Hummel's resignation one year before he was due to retire almost certainly reflects differences with Dr. Leutwiler over financial policy. Mr. Franz Luterbacher, the former chairman with whom Mr. Hummel worked closely, pursued a policy of maintaining the

shareholders' dividend even through lean years. Consolidated accounts were first published for 1984.

Dr. Leutwiler, the former president of the Swiss National Bank, was appointed chairman last year to reinvigorate Brown Boveri, which remains one of the world's biggest producers of power generating and distribution equipment but has lost market share and shown poor profit performance in recent years.

In December, Dr. Leutwiler announced a management re-organisation, splitting the group into 24 product divisions instead of the geographical structure under which it had previously run. He also announced that direct control would be re-established over Brown Boveri's West German subsidiary through share purchases, increasing the part held by the parent company in Baden to 75 per cent.

Californian bankers back plan to ease interstate restrictions

BY PAUL TAYLOR IN NEW YORK

CALIFORNIA bankers have agreed to back legislation which would open up the fast-growing California market to competition from other states in two stages.

The agreement appears to be a victory for, in particular, the big New York banks which have been pushing hard for reciprocal interstate legislation with California - the most populous US state and one of the most dynamic banking markets.

New York is among a small handful of states which have already passed legislation permitting nationwide bank mergers and acquisitions across state lines. However, most states, fearing the encroachment of the New York banks into

their territory, have either excluded New York from regional reciprocal banking legislation or, like the California banks have proposed, set a two-tier timetable.

The California proposal has the backing of the state's big lenders including BankAmerica, Security Pacific and Wells Fargo and is expected to find support in the state legislature. If it is passed, interstate banking would be permitted as a first step between California and eight other western states - Hawaii, Alaska, Arizona, Nevada, Idaho, Utah, Oregon and Washington state.

Of these, Alaska and Arizona have already passed unrestricted

Court to rule on discount brokers

THE US Supreme Court has agreed to decide whether national banks may operate discount brokerage subsidiaries at sites that are not bank branch offices, AP-DJ reports from Washington.

The judges agreed to hear an appeal by the Comptroller of the Currency, whose approval of two bank applications to operate brokerage

subsidiaries was successfully challenged in the federal court by the Securities Industry Association.

The comptroller's office says about 60 banks have applied to operate discount brokerages in addition to the two involved in the case: Security Pacific National Bank of Los Angeles and Union Planters National Bank of Memphis.

Lac Minerals earnings fall sharply

By Our Financial Staff

CANADA'S gold-producing Lac Minerals reports 1985 earnings of C\$6.13m (US\$4.3m) or 23 cents per share, before extraordinary credits of C\$4.5m. In 1984 there were no extraordinary items and earnings totalled C\$31.79m.

Exploration charges and write-downs in the past year amounted to C\$23.95m against C\$13.44m. The cash flow from operations fell to C\$43.69m from C\$74.06m, reflecting lower gold production and prices. Gold output this year, however, is expected to expand to 450,000oz from 265,000oz in 1985.

The boost will come from the new Page-Williams gold mine in the Hemlo area. This is one of four major projects on which Lac spent some C\$177m last year.

Ahold plans to increase dividend

By Our Financial Staff

AHOLD, the Dutch foods group, reports improved profits for 1985 and is increasing its dividend by 10 cents a share.

Net profits rose to Fl 122.5m (\$40m) from the Fl 108.8m of 1984, after an increase to Fl 12.1m in turnover. Sales for 1984 totalled Fl 111m.

Per-share profits are Fl 7.88, against Fl 6.63.

Siemens signs parallel processor agreement

BY LOUISE KENOE IN SAN FRANCISCO

SIEMENS of West Germany has agreed to buy \$30m worth of computer equipment from Sequent Computer Systems of Beaverton, Oregon, a two-year-old manufacturer of "parallel" processor minicomputers.

As part of the agreement, which covers "a few years," Siemens will gain the right to manufacture Sequent's Balance 8000 parallel processors. The companies will also exchange technology, with Siemens developing commercial software applications for the Sequent machines.

Parallel processors are computers in which several microprocessors - in this case National Semiconductor's 32-bit micro - work in parallel on a single task. A benefit of the approach is that additional

processors can be added as a user's requirements expand, either speeding up single applications or expanding the number of individuals who can use the system.

Sequent has pioneered the design of parallel processor systems. It achieved sales of \$5m last year and expects to grow dramatically in 1986. Siemens' adoption of the Sequent design is one of the first applications of parallel processors to general purpose commercial applications. Previously, parallel processors have been used primarily in scientific and engineering applications.

We are pleased to see a situation where parallel processing has infiltrated into mainstream applications," said Mr. Casey Powell, Sequent president.

Bull back in black with earnings of FF 110m

BY DAVID MARSH IN PARIS

BULL, the state-owned French computer group, returned to the black last year with net profit of FF 16.1bn. The return to profit was achieved as the result of widespread restructuring and a heavy injection of government funds during the past few years. It coincides with an improvement in the financial performance of most of the other industrial companies taken over by the Socialist Government in 1982.

Sales last year rose 16.5 per cent to FF 16.1bn. The return to profit was achieved as the result of widespread restructuring and a heavy injection of government funds during the past few years. It coincides with an improvement in the financial performance of most of the other industrial companies taken over by the Socialist Government in 1982.

The results, higher than the forecast made in January of a FF 20m profit, compare with net losses of FF 489m in 1984.

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The family group said in an SEC filing that they wanted the company to remain independent.

Apart from the battle in the insurance sector, Biderman, the textile group, is involved in a takeover battle with Primitere, the retail group, for control of Radar, another retail concern.

Takeover battles have, however, been few in France in recent years.

Despite the relaxation by the French Ministry, takeover bids will still have to be submitted to the COB.

Change in tax rules lifts Saga Petroleum

By Fay Gjester in Oslo

SAGA PETROLEUM, the independent Norwegian oil group, achieved record profits last year of NOKr 525m (\$75m) before extra-ordinary items and year-end allocations, against NOKr 288m in 1984. Part of the rise reflects a recent change in Norwegian taxation rules, which now require oil companies to count unrealised foreign currency gains as income.

In December, Dr. Leutwiler announced a management re-organisation, splitting the group into 24 product divisions instead of the geographical structure under which it had previously run. He also announced that direct control would be re-established over Brown Boveri's West German subsidiary through share purchases, increasing the part held by the parent company in Baden to 75 per cent.

Saga says the recent steep decline in oil prices has made it difficult to forecast this year's results. But advantageous forward sales of dollars, at well above the current exchange rate, will ensure that the company stays in the black provided oil prices fall no further from end-February levels.

Operating profits for 1985 fell from the previous year - to NOKr 335m from NOKr 415m, despite a rise in operating income to NOKr 1.12bn from NOKr 1.01bn. The decline was due partly to higher operating costs, as Saga's staff has expanded, and partly to another change in accounting practice, whereby a larger proportion of exploration expenditure has been counted as a current operating cost, instead of being capitalised for future depreciation.

Sales of oil and gas from Saga's stakes in operating fields - Statoft and Murchison - yielded NOKr 818m against NOKr 755m in 1984. The company has had to borrow heavily to finance its investment obligations in a number of fields now being developed, in which it is a partner. Its investment in Norwegian Shelf projects this year is put at NOKr 1.5bn.

While it expects oil prices in the 1980s to be back at levels which would justify new field development, Saga says it is adapting its activities in the short term to the new price situation. This could mean a delay in developing the deep-water Snorre oil and gas field, where Saga is operator company in a consortium which also includes Statoil, Norsk Hydro, Esso, and several other US and European oil companies.

Buehrmann lifts payout as profits rise

By LAURA RAUN IN AMSTERDAM

BUEHRMANN-TETTERODE, the Dutch paper products company, reported its net income rose 70 per cent to Fl 57.3m (\$22.8m) in 1985 and that its dividend would be raised by Fl 1.40 to Fl 5.20 a share.

The sharp increase, which follows similar profit rises in the past two years, was attributed to the printing machinery and the paper and packaging divisions.

Growing investments in the printing division helped to lift earnings. The paper and packaging division benefited from diversification and upgrading of the product range.

The third division of graphics paper, office equipment and toys, however, apparently remained flat as efforts continued to control costs and to slim operations. Provisions for re-organisation of this division were made in 1984 and the slimming operations are not expected to be completed until this year, including the mooted sale of publishing operations.

Zale takeover bid opposed

MEMBERS of the Zale family controlling the equivalent of a 35 per cent stake in Zale corporation, the world's biggest jewellery retailer, have agreed to act together to oppose a US\$825m offer to acquire the company by Peart Jewellers of Toronto.

The family group said in an SEC filing that they wanted the company to remain independent.

Until now, the Ministry of Finance has had 15 days in which to approve a bid after it had been previously approved by the COB (the Stock Exchange Commission). The Ministry's task was to see that the bid conformed with the law but its role has become increasingly a formality.

The Finance Ministry will still subject takeover bids from foreign companies to scrutiny

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Despite the relaxation by the French Ministry, takeover bids will still have to be submitted to the COB.

Schering-Plough set to buy Key Pharmaceuticals

BY OUR FINANCIAL STAFF

KEY Pharmaceuticals, a Miami-based manufacturer of prescription and over-the-counter drugs, said yesterday it was discussing a "possible business combination" that could lead to a \$800m takeover by Schering-Plough, its much larger rival.

Key's principal product is Theo-Dur, a controlled-release bronchodilator for asthma sufferers. Key also has interests in veterinary products, contact lenses, cosmetics, toiletries and Scholl foot care products.

The main attraction for Schering-Plough is likely to be Key's proprietary technology for controlled drug release, an area which many analysts believe could bring big profits in coming years. Most of the

American Stock Exchange, were suspended briefly early yesterday but resumed trading at \$15, down 1/4 from Friday's close.

Acquisition of Key would strengthen the pharmaceuticals business at Schering-Plough, which also has interests in veterinary products, contact lenses, cosmetics, toiletries and Scholl foot care products.

Key had sales of \$151.1m in 1984 and net profits of \$22.1m or 61 cents a share. New products and a lower effective tax rate are expected to lift profits to about 90 cents this year.

Swedish Match profits edge ahead

By David Brown in Stockholm

SWEDISH MATCH, the diversified industrial group which is the world's leading manufacturer of matches, reports little changed operating profits for 1985 of Skr 630m (\$383m) after depreciation, compared with Skr 624m the previous year.

Sales climbed 11 per cent to Skr 10.71b with three quarters of the total generated abroad.

Net financial costs of Skr 271m, reflecting in part a series of acquisitions, brought the result before appropriations and taxes to Skr 358m, against Skr 370m in 1984.

Swedish Match said results improved during the final four months. It expects the trend to continue and forecasts better earnings in 1986.

The board has recommended a dividend increase of Skr 1 to Skr 10.50.

Virtually all the group's main divisions except matches improved both sales and operating results. The match division saw earnings decline from Skr 20m to Skr 17m despite stronger sales. The company says markets were highly competitive and margins narrow.

The Akerlund and Rausing consumer product division saw earnings rise from Skr 114m to Skr 125m on sharply stronger sales.

Boral rises 37% at midway

BY OUR FINANCIAL STAFF

BORAL, Australia's leading building products group, boogied net earnings 37.4 per cent to A\$74.42m (US\$22.07m) in the half-year to December, reflecting a rise in operating income to A\$1.2bn from A\$1.01bn. The decline was due partly to higher operating costs, as Boral's staff has expanded, and partly to another change in accounting practice, whereby a larger proportion of exploration expenditure has been counted as a current operating cost.

The company said earnings rose appreciably in Britain as well as in the US where it now ranks as the largest maker of clay bricks.

The attributable result was further enhanced by extraordinary gains of A\$9.41m against A\$2.9m in non-recurring losses last time.

Sales rose 19.5 per cent to A\$919.74m.

Boral expects a favourable second half although housing starts in Australia are forecast to decline. The interim dividend is being maintained at 7.5 cents.

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● Equitcorp, headed by Mr Allan Hawkins, has a strong contingent on its board of former corporate finance executives. The move into ACI is believed to be its most sizeable investment to date. Purchases were made both outside and in the market where the latest price paid was A\$3.35 a share.

company, has accumulated an 18.2 per cent stake in ACI International, an Australian maker of glass and containers. ACI has for some months been viewed as a potential takeover target.

Equitcorp, headed by Mr Allan Hawkins, has a strong contingent on its board of former corporate finance executives. The move into ACI is believed to be

INTL. COMPANIES & FINANCE

Bank Julius Baer earnings jump 21 per cent

BY JOHN WICKS IN ZURICH

BANK Julius Baer, of Zurich, have more than doubled over the past five years. This further growth cent to a record SFr 28.6m (Slom) in earnings last year was accounted for largely by a 40 per cent rise in net commission income to SFr 102.8m, primarily reflecting expansion in stock-market activities.

Gross profits were up by a third to 1985 to more than SFr 194m and

improved by 18 per cent to SFr 34.7m, while income from securities up 15.1 per cent to SFr 1.11bn of the assets sum and the due-from-banks assets sum and the due-from-banks total to SFr 18.1m.

The bank's balance-sheet total On the liabilities side, clients' expanded by 13 per cent to SFr funds expanded by 14.6 per cent to 2.74bn in keeping with the marked SFr 1.47bn and the due-to-banks growth in overall business volume. figure by 4.7 per cent to SFr 850m.

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December 1985

CIRCULAR OF THE CENTRAL BANK OF NIGERIA DATED 18TH APRIL 1984

APPLICABLE FOREIGN EXCHANGE RATES FOR ANTICIPATED NOTE ISSUE ON OR ABOUT 13TH MARCH 1986

N.B. THIS ANNOUNCEMENT ONLY RELATES TO CONFIRMATIONS OF ELIGIBLE DEBT RESULTING FROM NOTIFICATIONS ISSUED ON BEHALF OF THE CENTRAL BANK OF NIGERIA ON THE 20TH AND 28TH FEBRUARY 1986 AND CERTAIN OTHER CONFIRMATIONS AS PREVIOUSLY NOTIFIED TO CREDITORS.

The spot rates of exchange quoted by The Chase Manhattan Bank, N.A. for the purchase of U.S. Dollars with each of the following currencies in the London Foreign Exchange Market at or about 11.00 a.m. (London time) on March 3, 1986 and which will be applied in calculating the U.S. Dollar equivalent of confirmed claims owing in other foreign currencies for the purposes of any Notes to be issued on or about 13th March 1986 are as follows:

Austrian Schillings 15.6100 Japanese Yen 180.0000
Belgian Franc 45.7500 Kenya Shilling 14.1289
Canadian Dollar 1.4315 Netherlands Guilders 2.5085
Deutsche Mark 2.2215 Norwegian Krone 7.0040
Dollars, Kroner 1.0500 Pound Sterling 0.6989
French Franc 8.8500 Swiss Franc 2.0335
Hong Kong Dollar 7.8085 Spanish Peseta 184.4000
Indian Rupee 12.3500 Swedish Kroner 7.1840
Italian Lira 1.512.0000 Swiss Franc 1.8770

The date anticipated for issue of Notes is subject to alteration.

This announcement is subject to the terms and conditions of the circular.

By: The Chase Manhattan Bank, N.A.
as Reconciliation Bank
for
The Central Bank of Nigeria



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September 1983/91

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CHEMICAL NEW YORK CORP.
US\$300,000,000 FLOATING RATE
In accordance with the provisions of the Notes, notice is given that for the interest period from February 26, 1986 to March 27, 1986 the interest rate will be 8% per annum. The relevant Interest Payment Date will be 4th September 1986. The Coupon Amount per US\$10,000 will be US\$40.07 per annum. The relevant Interest Payment Date will be 4th March 1987. The Coupon Amount per US\$10,000 will be US\$40.27 per annum. The relevant Interest Payment Date will be 4th March 1988. The Coupon Amount per US\$10,000 will be US\$40.47 per annum. The relevant Interest Payment Date will be 4th March 1989. The Coupon Amount per US\$10,000 will be US\$40.67 per annum. The relevant Interest Payment Date will be 4th March 1990. The Coupon Amount per US\$10,000 will be US\$40.87 per annum. The relevant Interest Payment Date will be 4th March 1991. The Coupon Amount per US\$10,000 will be US\$41.07 per annum. The relevant Interest Payment Date will be 4th March 1992. The Coupon Amount per US\$10,000 will be US\$41.27 per annum. The relevant Interest Payment Date will be 4th March 1993. The Coupon Amount per US\$10,000 will be US\$41.47 per annum. The relevant Interest Payment Date will be 4th March 1994. The Coupon Amount per US\$10,000 will be US\$41.67 per annum. The relevant Interest Payment Date will be 4th March 1995. The Coupon Amount per US\$10,000 will be US\$41.87 per annum. The relevant Interest Payment Date will be 4th March 1996. The Coupon Amount per US\$10,000 will be US\$42.07 per annum. The relevant Interest Payment Date will be 4th March 1997. The Coupon Amount per US\$10,000 will be US\$42.27 per annum. The relevant Interest Payment Date will be 4th March 1998. The Coupon Amount per US\$10,000 will be US\$42.47 per annum. The relevant Interest Payment Date will be 4th March 1999. The Coupon Amount per US\$10,000 will be US\$42.67 per annum. The relevant Interest Payment Date will be 4th March 2000. The Coupon Amount per US\$10,000 will be US\$42.87 per annum. The relevant Interest Payment Date will be 4th March 2001. The Coupon Amount per US\$10,000 will be US\$43.07 per annum. The relevant Interest Payment Date will be 4th March 2002. The Coupon Amount per US\$10,000 will be US\$43.27 per annum. The relevant Interest Payment Date will be 4th March 2003. The Coupon Amount per US\$10,000 will be US\$43.47 per annum. The relevant Interest Payment Date will be 4th March 2004. The Coupon Amount per US\$10,000 will be US\$43.67 per annum. The relevant Interest Payment Date will be 4th March 2005. The Coupon Amount per US\$10,000 will be US\$43.87 per annum. The relevant Interest Payment Date will be 4th March 2006. The Coupon Amount per US\$10,000 will be US\$44.07 per annum. The relevant Interest Payment Date will be 4th March 2007. The Coupon Amount per US\$10,000 will be US\$44.27 per annum. The relevant Interest Payment Date will be 4th March 2008. The Coupon Amount per US\$10,000 will be US\$44.47 per annum. The relevant Interest Payment Date will be 4th March 2009. The Coupon Amount per US\$10,000 will be US\$44.67 per annum. The relevant Interest Payment Date will be 4th March 2010. The Coupon Amount per US\$10,000 will be US\$44.87 per annum. The relevant Interest Payment Date will be 4th March 2011. The Coupon Amount per US\$10,000 will be US\$45.07 per annum. The relevant Interest Payment Date will be 4th March 2012. The Coupon Amount per US\$10,000 will be US\$45.27 per annum. The relevant Interest Payment Date will be 4th March 2013. The Coupon Amount per US\$10,000 will be US\$45.47 per annum. The relevant Interest Payment Date will be 4th March 2014. The Coupon Amount per US\$10,000 will be US\$45.67 per annum. The relevant Interest Payment Date will be 4th March 2015. The Coupon Amount per US\$10,000 will be US\$45.87 per annum. The relevant Interest Payment Date will be 4th March 2016. The Coupon Amount per US\$10,000 will be US\$46.07 per annum. The relevant Interest Payment Date will be 4th March 2017. The Coupon Amount per US\$10,000 will be US\$46.27 per annum. The relevant Interest Payment Date will be 4th March 2018. The Coupon Amount per US\$10,000 will be US\$46.47 per annum. The relevant Interest Payment Date will be 4th March 2019. The Coupon Amount per US\$10,000 will be US\$46.67 per annum. The relevant Interest Payment Date will be 4th March 2020. The Coupon Amount per US\$10,000 will be US\$46.87 per annum. The relevant Interest Payment Date will be 4th March 2021. The Coupon Amount per US\$10,000 will be US\$47.07 per annum. The relevant Interest Payment Date will be 4th March 2022. The Coupon Amount per US\$10,000 will be US\$47.27 per annum. The relevant Interest Payment Date will be 4th March 2023. The Coupon Amount per US\$10,000 will be US\$47.47 per annum. The relevant Interest Payment Date will be 4th March 2024. The Coupon Amount per US\$10,000 will be US\$47.67 per annum. The relevant Interest Payment Date will be 4th March 2025. The Coupon Amount per US\$10,000 will be US\$47.87 per annum. The relevant Interest Payment Date will be 4th March 2026. The Coupon Amount per US\$10,000 will be US\$48.07 per annum. The relevant Interest Payment Date will be 4th March 2027. The Coupon Amount per US\$10,000 will be US\$48.27 per annum. The relevant Interest Payment Date will be 4th March 2028. The Coupon Amount per US\$10,000 will be US\$48.47 per annum. The relevant Interest Payment Date will be 4th March 2029. The Coupon Amount per US\$10,000 will be US\$48.67 per annum. The relevant Interest Payment Date will be 4th March 2030. The Coupon Amount per US\$10,000 will be US\$48.87 per annum. The relevant Interest Payment Date will be 4th March 2031. The Coupon Amount per US\$10,000 will be US\$49.07 per annum. The relevant Interest Payment Date will be 4th March 2032. The Coupon Amount per US\$10,000 will be US\$49.27 per annum. The relevant Interest Payment Date will be 4th March 2033. The Coupon Amount per US\$10,000 will be US\$49.47 per annum. The relevant Interest Payment Date will be 4th March 2034. The Coupon Amount per US\$10,000 will be US\$49.67 per annum. The relevant Interest Payment Date will be 4th March 2035. The Coupon Amount per US\$10,000 will be US\$49.87 per annum. The relevant Interest Payment Date will be 4th March 2036. The Coupon Amount per US\$10,000 will be US\$50.07 per annum. The relevant Interest Payment Date will be 4th March 2037. The Coupon Amount per US\$10,000 will be US\$50.27 per annum. The relevant Interest Payment Date will be 4th March 2038. The Coupon Amount per US\$10,000 will be US\$50.47 per annum. The relevant Interest Payment Date will be 4th March 2039. The Coupon Amount per US\$10,000 will be US\$50.67 per annum. The relevant Interest Payment Date will be 4th March 2040. The Coupon Amount per US\$10,000 will be US\$50.87 per annum. The relevant Interest Payment Date will be 4th March 2041. The Coupon Amount per US\$10,000 will be US\$51.07 per annum. The relevant Interest Payment Date will be 4th March 2042. The Coupon Amount per US\$10,000 will be US\$51.27 per annum. The relevant Interest Payment Date will be 4th March 2043. The Coupon Amount per US\$10,000 will be US\$51.47 per annum. The relevant Interest Payment Date will be 4th March 2044. The Coupon Amount per US\$10,000 will be US\$51.67 per annum. The relevant Interest Payment Date will be 4th March 2045. The Coupon Amount per US\$10,000 will be US\$51.87 per annum. The relevant Interest Payment Date will be 4th March 2046. The Coupon Amount per US\$10,000 will be US\$52.07 per annum. The relevant Interest Payment Date will be 4th March 2047. The Coupon Amount per US\$10,000 will be US\$52.27 per annum. The relevant Interest Payment Date will be 4th March 2048. The Coupon Amount per US\$10,000 will be US\$52.47 per annum. The relevant Interest Payment Date will be 4th March 2049. The Coupon Amount per US\$10,000 will be US\$52.67 per annum. The relevant Interest Payment Date will be 4th March 2050. The Coupon Amount per US\$10,000 will be US\$52.87 per annum. The relevant Interest Payment Date will be 4th March 2051. The Coupon Amount per US\$10,000 will be US\$53.07 per annum. The relevant Interest Payment Date will be 4th March 2052. The Coupon Amount per US\$10,000 will be US\$53.27 per annum. The relevant Interest Payment Date will be 4th March 2053. The Coupon Amount per US\$10,000 will be US\$53.47 per annum. The relevant Interest Payment Date will be 4th March 2054. The Coupon Amount per US\$10,000 will be US\$53.67 per annum. The relevant Interest Payment Date will be 4th March 2055. The Coupon Amount per US\$10,000 will be US\$53.87 per annum. The relevant Interest Payment Date will be 4th March 2056. The Coupon Amount per US\$10,000 will be US\$54.07 per annum. The relevant Interest Payment Date will be 4th March 2057. The Coupon Amount per US\$10,000 will be US\$54.27 per annum. The relevant Interest Payment Date will be 4th March 2058. The Coupon Amount per US\$10,000 will be US\$54.47 per annum. The relevant Interest Payment Date will be 4th March 2059. The Coupon Amount per US\$10,000 will be US\$54.67 per annum. The relevant Interest Payment Date will be 4th March 2060. The Coupon Amount per US\$10,000 will be US\$54.87 per annum. The relevant Interest Payment Date will be 4th March 2061. The Coupon Amount per US\$10,000 will be US\$55.07 per annum. The relevant Interest Payment Date will be 4th March 2062. The Coupon Amount per US\$10,000 will be US\$55.27 per annum. The relevant Interest Payment Date will be 4th March 2063. The Coupon Amount per US\$10,000 will be US\$55.47 per annum. The relevant Interest Payment Date will be 4th March 2064. The Coupon Amount per US\$10,000 will be US\$55.67 per annum. The relevant Interest Payment Date will be 4th March 2065. The Coupon Amount per US\$10,000 will be US\$55.87 per annum. The relevant Interest Payment Date will be 4th March 2066. The Coupon Amount per US\$10,000 will be US\$56.07 per annum. The relevant Interest Payment Date will be 4th March 2067. The Coupon Amount per US\$10,000 will be US\$56.27 per annum. The relevant Interest Payment Date will be 4th March 2068. The Coupon Amount per US\$10,000 will be US\$56.47 per annum. The relevant Interest Payment Date will be 4th March 2069. The Coupon Amount per US\$10,000 will be US\$56.67 per annum. The relevant Interest Payment Date will be 4th March 2070. The Coupon Amount per US\$10,000 will be US\$56.87 per annum. The relevant Interest Payment Date will be 4th March 2071. The Coupon Amount per US\$10,000 will be US\$57.07 per annum. The relevant Interest Payment Date will be 4th March 2072. The Coupon Amount per US\$10,000 will be US\$57.27 per annum. The relevant Interest Payment Date will be 4th March 2073. The Coupon Amount per US\$10,000 will be US\$57.47 per annum. The relevant Interest Payment Date will be 4th March 2074. The Coupon Amount per US\$10,000 will be US\$57.67 per annum. The relevant Interest Payment Date will be 4th March 2075. The Coupon Amount per US\$10,000 will be US\$57.87 per annum. The relevant Interest Payment Date will be 4th March 2076. The Coupon Amount per US\$10,000 will be US\$58.07 per annum. The relevant Interest Payment Date will be 4th March 2077. The Coupon Amount per US\$10,000 will be US\$58.27 per annum. The relevant Interest Payment Date will be 4th March 2078. The Coupon Amount per US\$10,000 will be US\$58.47 per annum. The relevant Interest Payment Date will be 4th March 2079. The Coupon Amount per US\$10,000 will be US\$58.67 per annum. The relevant Interest Payment Date will be 4th March 2080. The Coupon Amount per US\$10,000 will be US\$58.87 per annum. The relevant Interest Payment Date will be 4th March 2081. The Coupon Amount per US\$10,000 will be US\$59.07 per annum. The relevant Interest Payment Date will be 4th March 2082. The Coupon Amount per US\$10,000 will be US\$59.27 per annum. The relevant Interest Payment Date will be 4th March 2083. The Coupon Amount per US\$10,000 will be US\$59.47 per annum. The relevant Interest Payment Date will be 4th March 2084. The Coupon Amount per US\$10,000 will be US\$59.67 per annum. The relevant Interest Payment Date will be 4th March 2085. The Coupon Amount per US\$10,000 will be US\$59.87 per annum. The relevant Interest Payment Date will be 4th March 2086. The Coupon Amount per US\$10,000 will be US\$60.07 per annum. The relevant Interest Payment Date will be 4th March 2087. The Coupon Amount per US\$10,000 will be US\$60.27 per annum. The relevant Interest Payment Date will be 4th March 2088. 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The Coupon Amount per US\$10,000 will be US\$62.07 per annum. The relevant Interest Payment Date will be 4th March 2097. The Coupon Amount per US\$10,0

INTERNATIONAL COMPANIES and FINANCE

Hawke drops idea of BHP inquiry

BY LACHEAN DURRUM IN SYDNEY AND EMILIA TAGAZA IN CANTERBURY

THE AUSTRALIAN Federal Cabinet has backed away from instituting an inquiry into the Bell Resources partial takeover bid for Broken Hill Proprietary (BHP), opting instead for a ministerial committee with a week-long brief to seek assurances from both Bell and BHP management on the future of Australia's largest company.

Meanwhile, BHP was yesterday faced by the courts to issue profit forecasts for the year to May and for 1986/87. These show a 38 per cent jump in net earnings — before minority deductions — for the current year and a 4.3 per cent decline in the next.

The seven-member ministerial committee, including Mr. Bob Hawke, the Prime Minister, and Mr. Paul Keating, the Treasurer — the latter playing a key role in promoting the free market view in Cabinet — will report back next Monday.

Details of the undertakings from both sides will be made public and the Cabinet will be free to pursue an inquiry should it wish. However, such a step appears unlikely.

The committee will

BHP, in addition to its earnings forecasts, yesterday released details of an oil find in the Timor Sea which it regards as of greater potential than the nearby Jabiru field, due to begin production in July, writes Gordon Crabb. A drilling test in an area called Challis 2A, some 375 miles west of Darwin, pro-

duced a flow rate of 9,380 barrels a day. This compares with a 7,500 b/d test rate from Jabiru, where initial output is expected to reach 14,000 b/d.

BHP is operator and half owner of the Challis permit, in which Esso is due soon to take a further 18.75 per cent stake.

specifically seek a written assurance from Mr. Robert Holmes à Court, who heads Bell, about his intention for the steel division and the jobs attached to it, if he wins control.

Mr. Hawke had seemed set on an inquiry, after intense pressure from trade unions which were worried that Mr. Holmes à Court might sell off the steel division to major employers. Mr. Hawke said: "There may be certain enterprises which are so significant as to warrant some investigation as to whether the public interest could be jeopardised by a takeover."

One factor that helped Mr. Keating argue his point was the anticipated reaction by BHP

shareholders. An inquiry would have delayed the bid, in which case Mr. Holmes à Court threatened to withdraw. That would have deprived shareholders of the choice of taking half of their holdings, compared with a closing market price yesterday of A\$6.50.

BHP's forecast of net profit for the current year of A\$1.025bn (US\$717.2m) is in line with the average of predictions from the broking community, although the A\$890m forecast for 1986/87 falls at the high end of expectations.

The current year prediction compares with the A\$774m pre-minorities result for

1984/85 but takes in a drop in the second half to A\$438m from A\$589m in the opening period, although this will still represent an A\$33m advance on the closing half of 1984/85.

BHP notes that the current year forecast is A\$80m down because of the recent sharp decline in the domestic oil price in line with the decline in world market values.

The full impact of the drop in oil revenues is expected to be felt in 1986/87 with the domestic petroleum division profits estimated to fall to A\$334m from the A\$320m prediction for the current year.

The forecast has built into it an average US\$1 a barrel oil price and a drop in average output for the half-owned Bass Strait oilfield from 485,000 barrels a day to 430,000 b/d.

All forecasts for the group allow for an exchange rate of 65 US cents to the Australian dollar, down on the recent trading band of 69 to 72 cents.

BHP said a US\$1 a barrel shift in the oil price moved group profits either way by A\$23m a year, while a 1 cent alteration in the exchange rate moved earnings by A\$15m.

Grupo Alfa forced to recast debt plan

By David Gardner in Mexico City

GRUPO ALFA, Mexico's largest private holding company and Latin America's biggest private foreign debtor, has advised its international creditors that the proposed restructuring of its \$2.6bn debt, painstakingly worked out over the past three years, is no longer viable.

Lower than expected growth in the Mexican economy and the constraining effect of government price controls on the group's steel business means that the cash flow figures originally envisaged in the restructuring package are out of date.

Like the Mexican Government itself in the wake of this year's collapse in the international oil market, Alfa is now having to rework projections before seeking a new formula through which to meet its foreign debt obligations.

Among the options being considered, according to Mr. Ernesto Canales, secretary of the Alfa board, is that creditor banks swap a portion of the group's debt for Mexican public debt.

Alfa, the flagship of the private sector, with its core businesses in steel and petrochemicals, suspended principal repayments in April 1982 in the run up to Mexico's financial collapse that year. In August 1982 it deferred around 70 per cent of its interest payments.

The preferred of four options is thought to be a plan to sell the bank at the earliest opportunity, as part of which the Government would settle accumulated past losses out of government coffers, probably the secret Exchange Fund.

Sir John Brambridge, Hong Kong's outgoing Financial Secretary, has talked for two years of putting the bank back

into the private sector. He was galvanised last summer, when the collapse of Overseas Trust Bank (OTB) and its subsidiary, Kookmin Industrial and Commercial Bank (HICB), made the Government the reluctant owner of three banks.

News of the government proposal to financially aid the sale of Hang Lung comes as the Peking-based China International Trust and Investment Corporation (Citic) is concluding an agreement to purchase Ka Wah, another ailing local bank. The Hong Kong Government has "sweetened" this sale by promising to guarantee bad and doubtful loans

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INTERNATIONAL COMPANIES and FINANCE

Long-dated Quebec offering well received

BY MAGGIE URRY

QUEBEC was the latest borrower to launch a 30-year Eurodollar deal yesterday. The reception was good enough to allow book-runner S. G. Warburg to increase the issue size from \$200m to \$250m.

Sovereign and supranational names seem to be more acceptable to investors as issuers of such long-dated debt and some recent corporate borrowers have met a less enthusiastic response. Terms for Quebec's issue were set at a 9 per cent coupon and 99½ issue price. With fees of 2½ per cent the spread over US Treasury yields was only 5 basis points at launch. The bonds are guaranteed by Japan, Trateis Electronic traded well above par. The \$100m five-year issue carries equity warrants, and Nomura International indicated a coupon of 4½ per cent. Issue price is par.

ABN's issue, also for \$150m, was led by Swiss Bank Corporation International and has a five-year maturity, an 8½ per cent coupon and 101 issue price. The yield, taking account of the 1½ per cent fees was around 80 basis points above US Treasury yields at launch. That spread was considered attractive enough and the bonds were trading at around 97½, comfortable within the fees.

Elsewhere, however, the familiar story of Eurodollar bonds lagging behind the New York bond market's rise was told again. While the US credit markets opened firm, Eurodollar bonds were up by only about ½ point on average with some prices unchanged.

With Eurobonds lagging, the mathematics of swaps are not attractive and fewer borrowers are now coming to the Eurodollar market for money. Nor are investors keen to buy dollar bonds with the currency still unsettled. The other two fixed rate dollar bonds yesterday came from Japan Airlines

Treasury yields. This was regarded as fairly generous given the parent's AAA rating, though some syndicate managers questioned whether there is large demand in Europe for this type of issue. The bonds were quoted well inside the fees though at around 67½.

Japanese equity-linked issues have proved popular recently and a new issue for Omron set terms for the \$150m 10-year deal at 8½ per cent coupon and 100½ issue price.

With fees of 2½ per cent the yield was around 80 basis points above US Treasury yields at launch. The bonds were trading at around 97½, comfortable within the fees.

ABN's issue, also for \$150m, was led by Swiss Bank Corporation International and has a five-year maturity, an 8½ per cent coupon and 101 issue price. The yield, taking account of the 1½ per cent fees was around 80 basis points above the US Treasury curve. While ABN is a well-known name on the continent and the bonds should sell well through the bank's own retail network, some dealers said that the issue was moving slowly, though within its fees.

Sumitomo Finance Asia launched the first zero coupon yet seen for a Japanese bank. It is guaranteed by Sumitomo Bank and led by Sumitomo Finance International. The five-year deal has a redemption value of \$100m and was priced at \$88. Less the 1½ per cent fees the yield to maturity is 8.46 per cent, equivalent to around 45 basis points above US

Treasury yields. This was noon at 35 basis points above the Treasury 13½ per cent 2004-08, the finest margin yet seen in this market. The new tranche is in partly-paid form and applications must be made by Thursday morning.

This may prove to be the last bulldog issued by an offer for sale as the changes taking place in the sterling domestic bond market could lead to issues by way of placings.

Austria started the DM 3.0bn March (Deutsche Mark) new issue calendar off with a DM 400m issue for 12 years.

Westdeutsche Landesbank set the coupon at 6 per cent and issue price at 100%. The terms were seen as reasonable given the recent strength of the market and the bonds traded comfortably within the 1½ per cent selling concession.

The fashion for dual-currency issues has reappeared in the Swiss franc foreign bond market and yesterday IBM Credit launched a SFr 200m eight-year deal. This has a 6 per cent coupon and par issue price, but the redemption will be in yen but at an amount determined by the yen/dollar exchange rate at the time. If the yen is at Y160 to the dollar the redemption will be at par. If the yen strengthens further the redemption amount will be less, and vice versa. The coupon at 8 per cent compensates for some of the currency risk. Issue price is 101½.

Saskatchewan launched a similar Y15bn issue which has a five-year life and a 7½ per cent coupon. Issue price was fixed at 101½ by Nikko Securities (Europe). Here the redemption amount will be paid in dollars and an exchange rate of Y171 to the dollar will give a par redemption. Neither of these issues was trading actively yesterday.

The sterling market Barings Brothers announced an offer for sale for a building issue for Inter-American Development Bank which will eventually be merged with an earlier issue. This tranche is for 750m and, like the \$100m deal launched at the end of 1984, has a 2015 maturity and 9½ per cent of around 5 per cent. Credit Suisse is lead manager.

Sadic set the final terms for Charter Medical's SFr 100m 15-

year dual-currency issue as indicated at a 7½ per cent coupon and par issue price. Redemp-

tion will be at \$3,420 per SFr 5,000 increased from an indicated \$3,250. There are put and call options after 12 years.

Currency-linked deals are a regular feature of the Euroyen market at present, though dealers believe that the only real demand for them is in Japan. Bonds from non-Japanese issuers cannot be sold immediately into Japan, however, and some warehousing takes place in Europe. Österreichische Kontrollbank is raising Y20bn through a 10-year deal by Nomura International, the asset of cash-rich Nokya, agricultural co-operatives.

Shinren and guaranteed by Austria.

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However the organisations are threatened by flagging profit margins as their investment in high-return financial instruments are restricted. Such investment is now available only to institutions under the deregulation of the financial industry. The agricultural ministry has seen the need to strengthen the finances of the agricultural organisation by giving them equal access to high-yield instruments.

Initially only the 17 Shinren's handling more than Y700m in savings, will be allowed to invest in foreign currency bonds up to 2 per cent of their savings accounts deposits.

To avoid a massive outflow of capital, their overall buying of foreign bonds in the first year, starting April 1986, will be restricted to \$300m. No limit will be imposed on their purchase of Euroyen bonds, thus treating them the same as that for their buying of domestically issued bonds.

Their net purchases by January totalled \$5.7bn, down from \$6.83bn in December. However, purchases of \$78.66bn and sales of \$70.31bn set all-time records and were far greater than December's purchases of foreign bonds which were \$49.5bn and sales of \$42.66bn.

Investors flocked to foreign bonds in January because of their relatively higher rates of interest. The establishment of several new funds in February and March by Japanese securities houses, which can invest half of their assets in foreign bonds, should help boost purchases of foreign issues in future.

Foreigners bought about \$10.64bn worth of Japanese bonds in January while selling about \$10.45bn for a net purchase of \$125m far below the \$1.48bn seen in December.

Warrant and Shogun bonds for Tokyo

WARRANT BONDS and Shogun bonds were traded on the Tokyo Stock Exchange (TSE) for the first time yesterday, and encountered unexpectedly brisk buying.

Warrant bonds are corporate bonds with a warrant giving the right to buy new shares, while Shogun bonds are foreign bonds denominated in foreign currency. The TSE permitted the listing of the bonds as part of a drive to internationalise the market and expand its functions.

The first warrant bonds listed are those of Tokyo Department Store Co. and the first Shogun bonds are issued by the World Bank.

The warrant bonds traded at Y133.70, a sharp rise from an over-the-counter nominal price of Y118 last weekend. Turnover reached Y2.973m.

World Bank bonds closed at \$10,850, up \$950 with turnover put at \$3.28m.

Speculative funds apparently flowed in because of strong expectation of a further rise in the stock market.

Kyoto

Tietotekhdas seeks FM 10m for expansion

BY OUR FINANCIAL STAFF

TIETOTEHDAS, the leading Finnish data processing and systems company is issuing 47,500 free shares, available for sale to non-Finnish investors, as part of an exercise to raise fresh equity capital for expansion. The proceeds are expected to be around FM 10m (52m).

Tietotekhdas last year earned FM 7.5m in sales of FM 295m. This year it is expected by Unitas, the securities arm of Union Bank of Finland which is underwriting the share issue, to earn FM 11m on sales of FM 375m.

Mr Juhani Luukonen, managing director, said in London yesterday that the group expected this year to consolidate further its leading position in the Finnish data processing services market and would now be looking for opportunities to grow abroad—in the first instance, within Scandinavia.

Tietotekhdas claims around 10 per cent on the domestic Finnish data processing market.

The offering of free shares equal to roughly 12 per cent of the group's present capital, coincides with a rights issue on the Helsinki stock market.

Shinren credit unit's investment rule eased

BY OUR TOKYO STAFF

THE AGRICULTURAL

FORESTRY and FISHERIES

MINISTRY IN JAPAN

is to allow the

Shinren, federations of

agricultural credit co-operatives,

to buy foreign currencies

denominated bonds and

Eurobonds from next month.

The 47 federations manage

the asset of cash-rich Nokya,

agricultural co-operatives.

to assets would be increased to

around 5 per cent—comparable

with those of competing institutions

in other industrial

countries. At present the 13

city banks (commercial banks)

have an average ratio of around

2.4 per cent, the long-term

credit banks 2.5 per cent,

and the trust banks 2.7 per cent.

The MOF's new guidelines

provide for:

• The inclusion in banks' equity

capital of their "hidden re-

serves"—in the Japanese con-

text, the difference between the

historic value and the current

market value of their securities

under revolving underwriting

and net issuance facilities.

Bank capital ratios set to rise in Japan

BY YOKO SHIBATA IN TOKYO

THE Japanese Ministry of Finance is drawing up new guidelines for banks' capital ratios in line with the recommendations of its advisory committee on the financial system.

Under the new guidelines, which are expected to be implemented in May by an administrative order of the MOF's banking bureau, Japanese banks' ratios of equity capital to assets would be increased to

around 5 per cent—comparable

with those of competing institutions

in other industrial

countries. At present the 13

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Such investment is now avail-

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Initially only the 17

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allowed to invest in foreign

currency bonds up to 2 per

cent of their savings accounts

deposits.

City banks (commercial

banks) and regional banks have

in the past been prohibited from

issuing long-term debt capital as

part of the rigid separation of

their banking business from

that of the long-term credit in-

stitutions.

Five large city banks carried

out convertible issues last year

in the Euromarkets in response

to MOF pressure to increase

their equity base.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market.

Closing prices on March 3

US DOLLAR STRAIGHTS	Issued	Bid	Offer	Change on day	week	Yield
ABN Corp. 10% 90 AS	100	94	95½	0	+0½	14.27
Creditanstalt 12% 90 AS	100	87	88½	0	+1.38	
Flet Financ. 14% 90 AS	100	88	89½	0	+1.42	
Gen. Elec. Gr. 10% 90 AS	100	87	88½	0	+1.42	
Amer. Express 10% 90 CS	100	92	93½	0	+1.02	5.92
Atlan. Credit 10% 90 CS	100	102½	103½	-1	-0.5	5.50
Australia Com. 11% 90 CS	100	102	103½	-1	-0.5	5.50
Cap. Capital 11% 92 CS	100	104	105½	-1	-0.	



Guinness' first
stroke of marketing genius
for Distillers.

The only specific thing that Guinness have promised to do with Distillers is to get rid of at least four of their brands at home and halve their UK whisky market volume share.

Argyll. We can revive Distillers' spirits.

UK COMPANY NEWS

Rank in court move over IBA decision

By Raymond Soddy

THE Rank Organisation yesterday began the process of taking the Independent Broadcasting Authority (IBA) to court over its decision to block the company's contested £753m bid for the Granada Group.

Rank gave the IBA until 16pm yesterday to reconsider its decision that a Rank takeover of Granada, and with it Granada television, would be "unacceptable" because it would involve a change of ownership of a viable ITV franchise.

No message arrived from the IBA and Rank's legal advisers were instructed to seek permission for a judicial review of the IBA's fulfilment of its duties under the 1981 Broadcasting Act.

It is thought unlikely that a hearing in the Queen's Bench Division of the High Court could be held much before next week.

Mr Michael Gifford, chief executive of Rank, said he regarded the need for litigation as a matter for regret but the IBA had refused to explain its decision or have any discussions about it.

Rank, it is believed, had been strongly advised by its lawyers that the IBA had not acted in accordance with its duties.

The IBA refused to comment last night.

Rank has made it clear it is seeking judicial review to "secure for Granada's shareholders the unmet opportunity of making a proper evaluation of Rank's offer."

SE probes deals in Home Charm shares

By Lionel Barber

The stock exchange has launched an inquiry into share dealing in Home Charm, the UK's second largest DIY retailer, which announced on Friday that it was holding talks with a potential bidder.

Home Charm shares leapt 164p to 300p on Friday, valuing the group at £170m. The shares had already moved sharply upwards before Mr Manny Fogel, Home Charm's chairman, made his announcement.

Yesterday, however, Mr Fogel said that talks with the mystery bidder had ended, following discussions over the weekend. Home Charm shares dropped 185p to 285p, before recovering to close at 28p.

Mr Fogel, who declined to identify the name of the interested bidder, said yesterday: "We assume there was a leak (on Friday). I wish I knew where it came from."

Home Charm trades principally under the Texas Homecare name. The company made pre-tax profits of £10.5m in 1984, though it is thought to have had a flat year in 1985. Mr Fogel and family trusts own just over 18 per cent of the group.

BBA has 83% of Automotive Products

BBA, the West Yorkshire-based conveyor belting and friction materials group, has won acceptance worth 54.1 per cent from shareholders in Automotive Products for its agreed £105m bid.

However, BBA is still waiting for the Office of Fair Trading's verdict on whether the agreed bid will be referred

Gold Greenlees to join market with £14.3m valuation

THE ADVERTISING agency, Gold Greenlees Trott, is joining the stock market this week through an offer for sale of 34.6 per cent of its issue capital.

The flotation, through stockbrokers, James Capel, will release 3m shares at 165p per share. This would capitalise the company at £14.3m. Some 660,000 new shares will be issued which will produce £539,000 for the company after the cost of the issue.

Gold Greenlees Trott was formed in 1980 and has since built up a client list which includes Cadbury Schweppes, the Central Office of Information, the London Docklands Development Corporation, Mazda Cars, Watney Mann and Truman and Toshiba, for which it has produced its best known campaign "Hello Tosh - gotta Toshiba".

The agency's reputation is grounded in its idiosyncratic creative work, which joint chairman, Michael Greenlees, described as: "Innovative, controversial, but also very visible advertising."

In the year to April 30 1985 it produced turnover of £18.65m, an increase of 70 per cent on 1984, and pre-tax profits of £630,000, a rise of more than 80 per cent. For the year to April 30 1986 it anticipates turnover of £29.5m and profits of £1.3m, producing a p/e of 18.

Gold Greenlees Trott is already engaged in an active new business programme. In 1985 it won 50 per cent of the new accounts pitched for and emerged as the fastest growing agency.

Highams board plan fails

By Lionel Barber

Highams, the privately-owned property company, has failed in its bid to place two of its directors on the board of Manchester Ship Canal.

After a poll at last Friday's AGM, the Ship Canal board succeeded in filling three vacancies with its own nominees. Mr Charles Boyle (42,891 votes), Mr Ron Weston (42,893) and

Mr Bernard Lee (42,802).

Mr John Whittaker and Mr Martin Hill, chairman and managing director of Highams respectively, gained just over 38,700 votes apiece. Highams holds 48 per cent of the Ship Canal's equity but, because of the company's preference share structure, controls only 29 per cent of the voting shares.

Mr Bernard Lee (42,802).

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This Advertisement includes information given in compliance with the Regulations of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland ("The Stock Exchange") for the purpose of giving information to the public with regard to the Inter-American Development Bank (the "Bank") and the Stock. Full particulars on the Bank are available in the Ecol Statistical Services System. The Bank has taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. The Bank accepts responsibility accordingly.



INTER-AMERICAN DEVELOPMENT BANK

Issue on a Yield Basis of £75,000,000 9 3/4 per cent. Loan Stock 2015 to be a further issue of the 9 3/4 per cent. Loan Stock 2015

payable as to £30 per cent. of the nominal amount on application and as to the balance of the issue price by May 8, 1986,
with interest payable half yearly on November 15 and May 15, with the first such payment on November 15, 1986

County Bank Limited
Lloyds Merchant Bank Limited

Hambros Bank Limited
Samuel Montagu & Co. Limited

Hill Samuel & Co. Limited
Morgan Grenfell & Co. Limited
S. G. Warburg & Co. Ltd.

Kleinwort, Benson Limited
J. Henry Schroder Wagg & Co. Limited

Application has been made to the Council of The Stock Exchange for the £75,000,000 9 3/4 per cent. Loan Stock 2015 now being issued (the "Stock") to be admitted to the Official List and for dealings to take place in the Gilt-edged market. The Stock will initially only be available in registered form. Renounceable allotment letters (partly paid) in respect of the Stock will be despatched on Wednesday, March 12, 1986 subject to clearance of applicants' remittances and allotments. Stock Certificates will be despatched on May 29, 1986 provided the balance of the moneys payable has been duly paid.

No person is authorised to give any information or to make any representation not contained herein or in the Ecol Card dated January 2, 1986 giving information relating to the Bank (or any abridgement hereof or thereof authorised by the Bank) and any information or representation not contained herein or therein must not be relied upon as having been authorised by the Bank or by any of the Managers named above. This document does not constitute an offer to sell or solicitation of an offer to buy the Stock in any jurisdiction in which, or to any person to whom, it is unlawful to make such an offer or solicitation.

The Stock is not open for applications to subscribe by U.S. persons. "U.S. person" means any person who is a national, citizen or resident of, or who is normally resident in, the United States, including the estate of any such person, corporations and partnerships created or organised in the United States and "United States" means the United States of America, its territories and possessions and all areas subject to its jurisdiction.

The application list will open at 10.00 a.m. on Thursday, March 6, 1986 and will close later the same day.

INFORMATION RELATING TO THE ISSUE

Determination of Issue Yield, Issue Price and Interest Rate

The Stock, will be further issue of the Bank's 9 per cent. Loan Stock 2015 (the "Existing Stock") and will be issued at such price (being not less than £85.50 per cent.) as will result in the Stock having an Issue Yield determined on the basis described below. However, if, to produce this Issue Yield on the basis of a 9 3/4 per cent. interest rate, the issue price of the Stock would need to be less than £85.50 per cent., then the issue price of the Stock will be £85.50 per cent., and the interest rate (for the period from March 12, 1986 to November 15, 1986 (being the date of the first interest payment) on the Stock will be 9 3/4 per cent. and will result in the Stock having an Issue Yield and from November 15, 1986 the interest rate will be 9 1/4 per cent. The issue price and (in the circumstances mentioned in the last preceding sentence) the interest rate for the period to November 15, 1986 will be expressed as a percentage rounded to three decimal places (with 0.005 being rounded upwards).

The Issue Yield shall mean the sum of 0.25 per cent. and the Gross Redemption Yield, rounded to three places of decimal (with 0.005 being rounded upwards), on 131 1/4 per cent. Treasury Stock 2004-2008 (the "Reference Stock") calculated by reference to the price of the Reference Stock on The Stock Exchange, London, at 3.00 p.m. on Wednesday, March 5, 1986, such price to be determined by Baring Brothers & Co. Limited ("Baring's") as being the arithmetic mean of the bid and offered prices quoted on a dealing basis for settlement on the day before the date of the Stock in the Gilt-edged market. The Gross Redemption Yield on the Reference Stock will be expressed as a percentage and will be calculated on the basis set out in the *Journal of the Reference Stock*, Vol. 105, Part 1, 1978, page 18.

It is intended that notice of the Issue Yield, Issue price and the amount of the first interest payment (and, if applicable, the interest rate in respect thereof) relating to the Stock will be published in the *Financial Times* on Thursday, March 6, 1986.

Underwriting Arrangements

By an Underwriting Agreement dated March 3, 1986, Baring Brothers & Co. Limited, 8 Bishopsgate, London EC2N 4AE, County Bank Limited, 11 Old Broad Street, London EC2N 1BB, Hambros Bank Limited, 41 Bishopsgate, London EC2A 2AA, Hill Samuel & Co. Limited, 100 Wood Street, London EC2P 3AJ, Kleinwort, Benson, 20 Fenchurch Street, London EC3P 4BL, Lloyds Merchant Bank Limited, 100 Bishopsgate, London EC2N 4AE, Morgan Grenfell & Co. Limited, 11 Old Broad Street, London EC2P 3FY, Morgan Grenfell & Co. Limited, 23 Great Winchester Street, London EC2P 2AJ, J. Henry Schroder Wagg & Co. Limited, 120 Chancery Lane, London EC2V 6DS and S. G. Warburg & Co. Ltd., 33 King William Street, London EC4R 9AS (the "Managers") have agreed with the Bank, to the extent that the Stock is not otherwise taken up, to subscribe for the Stock.

Barrings, on behalf of the Managers, and the Bank may agree in certain circumstances to terminate the Underwriting Agreement, which is subject to certain conditions and accordingly, if they so agree or, if the Underwriting Agreement does not become unconditional, applications for the Stock will become void or, as the case may be, no applications for Stock will be accepted.

Terms of Payment in Respect of Applications

Each application, unless made by a recognised bank or stockbroker taking advantage of the alternative method of payment described below, will be accompanied by a cheque payable to "Baring Brothers & Co. Limited" and crossed "LADB Loan", representing payment at the rate of £20 per cent. of the nominal amount of the Stock for. Such cheque must be drawn on a branch in the United Kingdom (including Northern Ireland), the Channel Islands or the Isle of Man of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques to be cleared through the facilities provided for the members of those Clearing Houses.

Barrings, on behalf of the Bank, reserves the right to retain the relevant allotment letters and surplus application money (if any) pending clearance of applicants' remittances and allotment.

An alternative method of payment is available in respect of payments of £50,000 or more but only to recognised banks or stockbrokers who irrevocably engage to pay Barrings for credit to the account designated "LADB Loan" by 10.00 a.m. on Wednesday, March 12, 1986 the amount in Town Clearing Funds representing payment at the rate of 20 per cent. of the nominal amount of the Stock in respect of which their application shall have been accepted. The present Town Clearing Funds shall be a client's bankers' payment or bankers' draft which is eligible for presentation in the Town Clearing System in the City of London.

The balance of the amount payable on the Stock allotted must be paid to us as to clear at 12 noon on Thursday, May 8, 1986. Any amount paid in advance of its due date shall not bear interest.

After Thursday, May 8, 1986 all Stock in respect of which the balance payable has not been duly paid shall, upon the Stock being allotted to the relevant allottee (and before any interest is due), whereupon the Bank shall be entitled to retain the first instalment of such Stock and shall be discharged from any obligation to repay such instalment or to pay interest thereon for any period, and the allotment shall be cancelled. Interest at the rate per annum of 4 per cent. above the base rate for the time being of Barrings may be charged on such balance, if accepted after its due date, from (and including) Thursday, May 8, 1986 (but excluding the date of payment of such balance, on the basis of the actual number of days elapsed since 365). Any payment of the balance payable, if accepted after the due time therefor, shall be treated as having been made at the due time. The Bank further reserves the right, without prejudice to any other rights, in default of payment to sell any such Stock fully paid for its own account.

The expression "recognised bank or stockbroker" shall mean any organisation which is a recognised bank for the purposes of the Banking Act 1979 and any firm of stockbrokers which is a member of The Stock Exchange and such other banks or brokers as Barrings shall at its absolute discretion agree for the purposes of the issue.

Delivery

Renounceable allotment letters (partly paid) in respect of Stock allotted will be despatched on Wednesday, March 12, 1986 by first class post to the risk of the person submitting the application in accordance with the instructions for the application of the Stock. All Stock allotted will be despatched on the same day by first class post (above) using the alternative method of payment may, by ticks B or C on the Application Form, indicate that it shall accept its allotment letter and/or cheque for excess subscription money be retained at Baring Brothers & Co. Limited (20th Floor), 8 Bishopsgate, London EC2N 4AE for collection between 12 noon and 3.00 p.m. on Wednesday, March 12, 1986. Any uncollected allotment letters will be despatched by first class post as above.

Allotment letters may be split up to 3.00 p.m. on Tuesday, May 6, 1986 in accordance with the instructions contained therein into denominations or integral multiples of £100 nominal amount of Stock. Allotment letters, once renounced, become bearer documents and are transferable by delivery.

Unless a duly renounced fully paid allotment letter with the application application form duly completed is received by Barrings by 3.00 p.m. on Thursday, May 8, 1986 the Stock represented by such allotment letter will, when fully paid, be registered in the name of the original allottee and thereafter Stock will be transferable only by instrument of transfer.

Stock Certificates will be despatched on May 29, 1986, after which date allotment letters will cease to be valid for any purpose.

TERMS AND CONDITIONS OF THE STOCK

The issue of the Stock has been authorised by a Resolution of the Executive Directors of the Bank passed on December 19, 1985 and will be constituted as an unsecured obligation of the Bank by an instrument to be dated March 12, 1986 to be executed by the Bank and deposited with Barrings. Such instrument will be supplemental to the instrument dated December 19, 1986 constituting the Existing Stock. The expression "Instrument" when used in these terms and conditions means the instrument dated December 19, 1986 and such supplemental instrument.

The Stock is not an obligation of any Government.

The following is a summary of the terms and conditions relating to the Stock:

Status

The Stock will represent a direct and unsecured obligation of the ordinary capital resources of the Bank for the due and punctual payment of principal and interest in respect of the Stock and for the performance of all obligations of the Bank with respect thereto. However, the Agreement Establishing the Inter-American Development Bank (as amended) allows the merger of the inter-regional capital stock and the ordinary capital stock of the Bank at such time as the Bank shall have discharged its liabilities on all its ordinary capital borrowings which were outstanding at December 31, 1974. In the event of such merger, the Stock would be paid off.

The Stock will rank pari passu with all bonds, notes, stock and other evidences of indebtedness issued, assumed or guaranteed by the Bank and payable from the same capital resources for the time being as the Stock.

Negative Pledge

As long as any of the Stock shall be outstanding and unpaid, the Bank will not cause or permit to be created on any of its property or assets a mortgage, pledge or other lien or charge as security for any bonds, notes, stock or other evidences of indebtedness, derivative or otherwise issued or assumed or guaranteed by the Bank for money borrowed or for which the Bank may have purchased money, mortgage, pledge or like property purchased by the Bank as security for all or part of the purchase price thereof, unless the Stock shall be secured by such mortgage, pledge or other lien or charge equally and rateably with such bonds, notes, stock or other evidences of indebtedness.

Interest

The Stock will bear interest from March 12, 1986 to November 15, 1986 at a rate per annum to be determined in accordance with "Determination of Issue Yield, Issue Price and Interest Rate" above and thereafter at the rate of 9 3/4 per cent. Interest will be payable by half yearly instalments on November 15 and May 15 ("Interest Payment Dates") in each year except that the first payment of interest will be for the period from March 12, 1986 to November 15, 1986 and will be calculated using the following formula:

$$57 \times R \times \frac{30}{365} + R \times \frac{191}{365}$$

where
£1 is the first payment of interest on £100 nominal amount of Stock rounded to three decimal places (with 0.005 being rounded upwards),
R is the percentage rate of interest attaching to the Stock for the period from March 12, 1986 to November 15, 1986, and
P is the issue price.

Interest will cease to accrue on the Stock on the due date for redemption thereof unless payment of principal is properly withheld or refused by the Bank.

Form and Transfer

The Stock will initially be issued in registered form and will be transferable in multiples of one penny by an instrument to be signed as if it were a power of attorney to which Section 1 of the Stock Transfer Act 1963 and The Stock Exchange (Completion of Bargains) Act 1976 of Great Britain applied or by any other form approved by the Stock Exchange. A initial Register and Transfer Office for the Stock will be at Barrings, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU.

The Bank reserves the right to terminate the appointment of the Registrar provided that no such termination shall take effect until a registrar having a specified office in London has been appointed and notice of whose appointment has been given to holders of the Stock in accordance with "Notices" below.

Redemption and Purchase

(a) **Redemption**

Unless previously purchased and cancelled or redeemed, the Bank will redeem the Stock at par on May 15, 2015.

(b) Purchases and Cancellation

The Bank may at any time purchase Stock on any recognised stock exchange or by tender (available to all holders of the Stock) at any price or by private treaty at a price (exclusive of accrued interest and all costs of purchase) not exceeding 10 per cent. of the midday market quotation of the Stock on The Stock Exchange (or, failing such quotation, on such other stock exchange on which the Stock is listed for the time being) at the close of business on the last business day before the date of purchase, but save as aforesaid, the Bank may not purchase any Stock. The Bank will be entitled to hold and deal with Stock purchased under this paragraph (b), which may be cancelled or not by the Bank thinks fit.

Payments

Payments of principal and interest will be made in pounds sterling by warrant, drawn on a Town Clearing Branch of a bank in the City of London, which will be sent at the holder's risk by post to persons who are registered as holders of Stock at the close of business on the relevant Record Date (as defined below) or to their nominated agents and made payable to such holders or as they direct. In the case of joint holders, the warrant will be sent to the first-named unless instructions to the contrary are given in writing. The "Record Date" shall mean the thirtieth day before an Interest Payment Date but should such thirtieth day fall on a day on which the specified office of the Registrar is not open for business then the Record Date shall mean the first day thereafter on which such specified office is open for business.

Events of Default

If the Bank shall default in the payment of the principal of, or interest on, or in the performance of any covenant in respect of a purchase fund or a sinking fund, or any bonds or notes (including the Stock) or similar present or future obligations which have been issued, assumed or guaranteed by the Bank or in the performance of any other obligation arising from "Negative Pledge" above, and such default shall continue for a period of 90 days, then at any time thereafter and during the continuance of such default the holder of any of the Stock may deliver or cause to be delivered to the Bank at its Principal Office in the City of Washington, District of Columbia, United States of America, written notice that such holder elects to declare the principal of all Stock held by him to be due and payable, and on the thirtieth day after such notice shall be so delivered to the Bank the principal of such Stock shall become due and payable, unless prior to that time all such defaults theretofore existing shall have been cured.

Prescription

Principal will cease to be payable on the expiry of a period of 10 years and interest will cease to be payable on the expiry of a period of 5 years, each case from the due date.

Replacement of Stock Certificates

If any Stock Certificate is mutilated, defaced, destroyed, stolen or lost it may be replaced at the specified office of the Registrar upon payment by the claimant of such cost as may be incurred in connection therewith and on such terms as to evidence and indemnity as the Bank and the Registrar may require. Mutilated or defaced Stock Certificates must be surrendered before replacements will be issued.

Bearer Stock

The Instrument will provide that the Bank may, by executing a supplemental instrument in form satisfactory to the Registrar but without the consent of the holders of the Stock, make provision for the Stock to be exchangeable for Stock in bearer form and for such Stock to be exchangeable for Stock in registered form, in each case at the option of the holder, all on such terms as will set forth in such supplemental instrument. To such extent the terms of the Stock shall, as from the date specified in such supplemental instrument, be deemed to include such provisions and all the Stock will be entitled to the benefit of, and be held subject to, such provisions.

Further Issues

If the Bank wishes to issue further stock so as to form a single issue with the Stock, it shall at liberty to constitute such further stock by a supplemental instrument on terms that it shall be become consolidated and form a single issue with the Stock.

Modification of Rights

Except as mentioned above, the conditions of the Stock, the provisions of the Instrument and the rights of the holders of the Stock will be subject to modification by Extraordinary Resolution of the holders of the Stock and of the Existing Stock and of any further stock forming a single issue with the Stock as provided in the Instrument. Such a Resolution will require a majority of not less than three-quarters of the votes cast thereon.

Notices

All notices shall be valid if despatched by post to holders of the Stock at their registered addresses (in the case of joint holders to the address of the holder whose name stands first in the Register). Any such notice shall be deemed to have been given on the day following the date of such despatch.

Governing Law

The Stock and the provisions of the Instrument will be governed by and construed in accordance with the laws of England. Legal proceedings in connection therewith may be brought in the courts of England.

INFORMATION RELATING TO THE STOCK

Current United Kingdom Tax Treatment and Stamp Duty

The Bank has been advised, on the basis of current law and practice, as follows:-

- interest on the Stock paid to the Bank will be payable without deduction of United Kingdom income tax. On the occasion of each interest payment the Registrar will supply the Inland Revenue with the names and addresses of the holders of the Stock to whom interest is paid on behalf of the Stock held by them, the names and addresses of any other persons to whom interest is paid on the instructions of such holders and the amount of interest paid to each such person;
- the Stock will be a qualifying corporate bond within the meaning of section 64 of the Finance Act 1984; as such the Finance Act 1983 provides that gains on Stock disposed of on or after July 2, 1986 will be exempt from United Kingdom tax on capital gains regardless of when the Stock is purchased (and any losses on disposals on or after that date will no longer be capable of qualifying as allowable losses) and that in the meantime the Stock will not attract any taxation allowance;
- the Stock will be a deep discount security within the meaning of section 36 of the Finance Act 1984, for the purposes of United Kingdom tax on income. Notwithstanding that the issue price of the Stock will be below its nominal value, no part of the nominal value paid on redemption of the Stock pursuant to the paragraph headed "Redemption" under "Redemption and Purchase" above will be treated as subject to United Kingdom tax as income (except where the recipient is a person holding the Stock as a dealer for United Kingdom tax purposes). On a disposal of the Stock in the open market by a holder of the Stock (other than a disposal by a person holding the Stock as a dealer for United Kingdom tax purposes), but including any disposal by any other person on a purchase made by the Bank pursuant to the paragraph headed "Purchase and Cancellation" under "Redemption and Purchase" above, no part of the disposal proceeds

NOTICE OF REDEMPTION
To the Holders ofQueensland Alumina Finance N.V.
8 1/4% Collateral Trust Bonds Due 1987

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Queensland Alumina Finance N.V. Collateral Trust Indenture dated as of April 1, 1972, U.S. \$2,500,000 principal amount of the above described Bonds have been selected for redemption on April 1, 1986, at the principal amount thereof together with accrued interest to date fixed for redemption \$1,000,000 principal amount of said Debentures, each in the denomination of U.S. \$1,000 as follows:

Outstanding Bonds of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers
Ending in the Following Two Digits:

63	05	06	07	20	41	45	46	51	53	56	64	65	70	84	87	88
2	1055	3668	4465	6958	7408	10288	17856	16262	20208	21608	22308	24108				
1255	3768	4558	6258	7758	12258	18058	20758	21758	22358	24358						
1668	3668	4658	6568	14688	18088	19588	21258	22468	24468							
2268	3168	6768	6768	17688	18768	19768	21268	22668	22668	24668						
2328	2328	3428	3428	10288	13088	13688	13688	13688	13688	13688	13688	20288				
2428	3428	3568	7308	9268	17088	19268	20568	21568	22368	24368						

On April 1, 1986, the Bonds designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for public and private debts. Said Bonds will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, N.Y. 10013, or (b) subject to applicable laws and regulations at the main office of Bank Mess & Hoge NV in Amsterdam, Franklin (Main), London or Paris or at the main office of Bank Mess & Hoge NV in Amsterdam or Banque Internationale a Luxembourg S.A. in Luxembourg. Payment at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account, with a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipients fail to provide the payee with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employee identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Coupons due April 1, 1986, should be detached and collected in the usual manner.

On and after April 1, 1986 interest shall cease to accrue on the Bonds herein designated for redemption.

Following the aforesaid redemption, \$1,000,000 principal amount of the Bonds will remain outstanding.

QUEENSLAND ALUMINA FINANCE N.V.
By JOHN T. LaDUC, Managing Director

Dated: February 28, 1986

NOTICE

The following Bonds previously called for redemption have not as yet been presented for payment:

24 473	2422	2644	3228	3971	5173	5591	6308	15128	18573	18594	20160				
1525	2323	2661	3943	3973	5677	6398	6392	15123	18573	18597	20161				
3712	3659	2661	3944	3979	5775	5829	10198	15123	18562	18598	20294				
1171	2323	2661	3945	3979	5776	5829	10198	15123	18562	18598	20294				
2287	2321	3235	3953	3982	5829	11267	15143	18567	18591	20158	20297				
2428	2322	3326	3969	5171	5390	6397	13855	15144	18569	18592	20159	24508			

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Contact Mr. D.M. Fletcher, Hong Kong Government Industrial Promotion Office, Dept. F, 6 Grafton Street, London W1X 3LB. Telephone: 01-499 9821.

Hong Kong works

NOTICE OF REDEMPTION

To the Holders of

CITY OF BERGEN

8% Debentures due 1987

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Debentures of the above-described issue, Morgan Guaranty Trust Company of New York, as Fiscal Agent, has drawn by lot through operation of the Sinking Fund for redemption on April 1, 1986, at the principal amount thereof together with accrued interest to the date fixed for redemption \$1,000,000 principal amount of said Debentures, each in the denomination of U.S. \$1,000 as follows:

Outstanding Debentures bearing serial numbers with the prefix letter "M" and ending in any of the following two digits:

12	21	23	30	33	40	43	46	47	49	52	54	56	58	61	67	71	76	77	81	92	93	94
Also Debentures bearing the following serial numbers with the prefix letter "M":																						

On April 1, 1986, the Debentures designated above will become due and payable at the redemption price aforesaid in such coin or currency of the United States of America as at the time of payment is legal tender for the payment thereof of public and private debts and will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the Corporate Trust Department of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, N.Y. 10013, or (b) subject to applicable laws and regulations, at the main office of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt (Main), London, Paris or Zurich or the main office of Bank Mess & Hoge NV in Amsterdam, Credito Romagnolo S.p.A. in Milan or Kreidtbank S.A. Luxembourg or Luxembourg. Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee not recognized as exempt recipients fail to provide the payee with an executed IRS Form W-8, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employee identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Coupons due April 1, 1986, should be detached and collected in the usual manner.

From and after April 1, 1986 interest shall cease to accrue on the Debentures herein designated for redemption.

Following the aforesaid redemption, \$1,000,000 principal amount of the Debentures will remain outstanding.

CITY OF BERGEN
By: MORGAN GUARANTY TRUST COMPANY
OF NEW YORK, Fiscal Agent

February 28, 1986

John Moore reports on a merchant bank's approach to an ambitious reorganisation

Hill Samuel prepares for a transformation

HILL SAMUEL, the merchant bank, will next month be completing its acquisition of Wood Mackenzie, the Edinburgh-based stockbroker, as part of plans to create an integrated investment banking business.

The move is one of the most important developments for the group since its formation in the early part of the 19th century. Indeed, the planned integration of the two businesses is one of the more ambitious structural reorganisations attempted by a merchant banking group in the City's financial services revolution.

In September 1984 Hill Samuel signed an agreement to purchase 50 per cent stake in Wood Mackenzie for £5.8m and to buy the remaining 70.1 per cent once stock exchange rules on ownership of its member firms were relaxed. At the time the deal valued Wood Mackenzie at £20m.

Next month Hill Samuel is to acquire the remaining 70.1 per cent stake and implement reorganisation plans designed to create a "full service" internationally-oriented investment banking operation with a total staff of more than 1,600. Hill Samuel considered three

options in drawing up its plans: (i) Combining the present staff and activities of the bank and of Wood Mackenzie—including securities market-making operations—in a single division of Hill Samuel Group.

(ii) Creating a "securities" division

Hill Samuel believes clients' needs will call for a fusion of merchant bankers' and brokers' roles

Under the reorganisation plans, the integrated businesses of Wood Mackenzie and Hill Samuel will be run by an executive committee of eight. Mr John Chilene, head of Wood Mackenzie, will have overall responsibility for equity and corporate finance business. Other executives will be responsible for commercial banking and the Eurobond operations; services for small companies and financing activities such as large leasing deals; equity business; personnel and administration; internal budgeting; treasury, gilts and Eurobond trading and distribution; and the bank's corporate finance activities.

Hill Samuel argues that its chosen route will break down the cultural differences between

It believes the transaction requirements of corporate and other clients will call for a fusing of the current, rigidly-defined roles of the merchant bank and the stockbroker, much as the role of the broker and jobber or market maker will become fused in October, when the Stock Exchange rules requiring the separation of the functions of broker and jobber will be relaxed.

Under the reorganisation

plans, the integrated businesses of Wood Mackenzie and Hill Samuel will be run by an executive committee of eight. Mr John Chilene, head of Wood Mackenzie, will have overall responsibility for equity and corporate finance business. Other executives will be responsible for commercial banking and the Eurobond operations; services for small companies and financing activities such as large leasing deals; equity business; personnel and administration; internal budgeting; treasury, gilts and Eurobond trading and distribution; and the bank's corporate finance activities.

Hill Samuel argues that its chosen route will break down the cultural differences between

securities dealers and bankers—merging, as far as possible, the disciplines of both in an organisation which is trying to eliminate fragmentation.

Hill Samuel says its compa-

ties have shown reluctance to

"shape" their organisations

It is of critical importance that

they keep corporate finance information confidential

for the new era because of the cultural and physical obstacles associated with acquiring suitable premises.

The new Hill Samuel group will house investment banking, investment management, research and securities distribution and market making, which Hill Samuel recognises will enlarge the areas of potential conflicts of interest, because of its links with Wood Mackenzie.

Hill Samuel realises that if

it had chosen the second option and established a separate securities division, it would have demonstrated the separation of functions more visibly and avoided accusations of conflicts of interest. But the group has decided that the advantages of the present arrangement outweigh the disadvantages in terms of organisation.

"The route we have chosen is arguably the boldest and, to some extent, the most difficult to implement," said an executive. Evan so, Hill Samuel is convinced that it is the best way to capitalise on opportunities in a deregulated market and minimise risks.



Robert McCrindle, chairman of Miboc

Eric Short reports on reaction to demands by a Commons committee

Dilemma for life industry over disclosure plans

THE life assurance industry has been thrown into turmoil by the demand made last week by MPs in the standing committee on the Financial Services Bill that all life assurance salesmen, whatever their status, must disclose to consumers the commissions received on the sales of all life contracts.

The move also has serious implications for the Marketing of Investment Board Organising Committee, the body handling the marketing of investments aspects of the financial services proposals

FT COMMERCIAL LAW REPORTS

Spare parts exception to copyright law

BRITISH LEYLAND MOTOR CORPORATION LTD v. ARMSTRONG PATENTS CO LTD

House of Lords (Lord Scarman, Lord Edmund-Davies, Lord Bridge of Harwich, Lord Templeman and Lord Griffiths): February 27 1986

A CAR manufacturer's copyright in engineering drawings does not prevent the copying of exhaust pipes by spare part manufacturers, in that car owners have a right to repair their cars in the most economical way possible, unrestricted by monopoly.

The House of Lords so held when allowing an appeal by Armstrong Patents Co Ltd, spare part manufacturers, from a Court of Appeal decision (1984 FSR 501) which had given an injunction which effectively prevented it from manufacturing replacement exhaust pipes for the Marine.

If the injunction was rightly granted, any motorist who drove a BL car must buy his spare parts from BL or from fixed by BL or bear the burden of a royalty payable to BL for the privilege of buying his spare part from somebody else.

In designing the Marina BL had used a draughtsman who made engineering drawings from instructions given them by design engineers. Armstrong had never seen BL's engineering drawings and did not copy them directly. It took a BL exhaust pipe and copied that.

Armstrong said first, that copyright did not extend to a reproduction of this article. The right could not be withheld by the manufacturer of the car by contract with the first purchaser, and could not be withheld from any subsequent purchaser.

Copyright in a drawing of a functional article was not granted to the draughtsman in section 3(5) as including "indirect copying" in circumstances where it was not necessary to do so to achieve the purpose of the Act.

The purpose was to protect the commercial value of the artist's work and labour not to grant a monopoly to a manufacturer.

To construe copying as including "indirect copying" was to give an unusual and extended meaning to "copying". It was justifiable to do so if necessary to achieve the purpose of the Act, but it was not justifiable to do so to achieve a result which was manifestly not the purpose of the Act, as had happened to

Armstrong.

Section 3(8): "The making of an object, of any description which is in three dimensions shall not be taken to infringe the copyright in an artistic work in two dimensions, if the object was made to order for persons who are not experts in relation to objects of that description, to be a reproduction of the artistic work."

Section 48(1): "...reproduction... in the case of an artistic work, includes a version... by... three-dimensional

* * *

LORD BRIDGE said that it was clear on authority that a copyright drawing must be considered as a whole. In the light of section 3(8) of the Copyright Act 1986, if the relation between the drawing and object was apparent to the non-expert, there would be infringement of copyright.

But to allow BL to enforce its copyright to maintain a monopoly was to detract from the car owners' right to a free market in spare parts.

There was inconsistency between the drafting and the rights attached to ownership on the one hand, and acting to restrain the free exercise of those rights on the other. The law did not countenance such inconsistencies. If the BL car owner was to enjoy the freedom to have his car repaired in the most economical way possible when the exhaust pipe required repair, that would undoubtedly be achieved only by "straight" copying.

The appeal should be allowed.

LORD SCARMAN and Lord Edmund-Davies gave concurring judgments.

* * *

LORD GRIFFITHS

agreeing that the appeal should be allowed for different reasons said that section 3(8) of the 1986 Act provided that the mechanical drawing might not be reproduced in any material form without the consent of the owner of the copyright.

ARMSTRONG: Alan Turrell QC, A. J. D. Wilson and Michael Hicks (Alice and Overy).

FOR BL: Roger Henderson QC, Hugh Ladde and Andrew Waugh (R. P. A. Coles).

By Rachel Davies
Barister

patient protection the period was limited to 20 years; but if it was entitled to copyright protection through the mechanical drawing, protection might be as long as 100 years—the life of the draughtsman and 50 years after his death.

It was inconceivable that Parliament, having explicitly denied the benefit of design copyright to a purely functional object such as an exhaust pipe, could have intended on effectively greater protection to be granted through an author's artistic copyright.

But manufacturers and their lawyers had recently managed to persuade the courts to extend the protection of artistic copyright to protect the shapes of various types of purely functional objects. They had in effect achieved copyright in an exhaust pipe.

That bizarre result was the consequence of the courts' construing "indirect copying" in section 3(5) as including "indirect copying" in circumstances where it was not necessary to do so to achieve the purpose of the Act.

The purpose was to protect the commercial value of the artist's work and labour not to grant a monopoly to a manufacturer.

To construe copying as including "indirect copying" was to give an unusual and extended meaning to "copying". It was justifiable to do so if necessary to achieve the purpose of the Act, but it was not justifiable to do so to achieve a result which was manifestly not the purpose of the Act, as had happened to

Armstrong.

Reproducing" in section 3(5) should not be given the extended meaning of "indirect copying" where the mechanical drawing or blueprint was of a purely functional object. The right should be limited to the natural meaning of the words, namely direct copying including using the drawing to make the object depicted.

Applying that definition, Armstrong had not infringed the copyright in the mechanical drawing by copying the exhaust pipe without seeking or receiving any assistance from the drawings. The appeal would be allowed for that reason.

Had the 1956 Act on its true construction extended the protection of indirect copying to all mechanical drawings and blueprints, there would have been difficulty in refusing to enforce that protection. It was not for the courts to refuse to enforce a right that Parliament had given.

ARMSTRONG: Alan Turrell QC, A. J. D. Wilson and Michael Hicks (Alice and Overy).

FOR BL: Roger Henderson QC, Hugh Ladde and Andrew Waugh (R. P. A. Coles).

By Rachel Davies
Barister

THESE REPORTS, together with full text of judgments, are published in monthly volumes. For subscription details contact Kluwer Law Publishing, Africa House, 68 Kingsway, London WC2B 6BD. Phone 01-831 0381.

APPOINTMENTS

Board changes at BET subsidiaries

Vieira, general manager exploration and production, Petrofina SA.

Owen Bavinton has been appointed joint managing director of BRIDGE OIL SERVICES, operator of the Aredor Diamond Project in Guinea, which has its headquarters at Aylesbury, Bucks. He was formerly manager of Western Mining Corporation's Brazilian activities.

Mr Colin Dave has been appointed managing director of BRITISH ALCAN CONSUMER PRODUCTS after three years as sales and marketing director.

Mr Richard Homan has been appointed chairman of the SPECIALISED ORGANICS ECONOMIC DEVELOPMENT COMMITTEE. He was industrial director at the National Economic Development Office.

EVODE GROUP has appointed Mr Anthony J. Wain as company secretary and finance director (designate).

MORPHY RICHARDS (a Glen Dimplex company) has appointed from March 1 Mr Jim Cadman as sales and marketing director. He was with Swan Housewares.

CHARTERHOUSE PETROLEUM has appointed to Pierre Jungels, managing director responsible for the City and Mr Bryan Hammond, regional director for the home counties, based at Poitiers Bar.

F.T. CROSSWORD PUZZLE No. 5,963



ACROSS

- Fruit-drinks brought round very quietly (6)
- Dog posing problems at the moment! (6)
- About to go to church at one point with proof of payment? (7)
- Went back and paid for drinks all round again (9)
- Talk idly about the Spanish priest (7)
- House on island for Irish Protestant (6,3)
- Some have reason to make positive declaration (4)
- Not in soldier to be extravagant (5)
- Liberal turning over animal book (6)
- Unreasonable supporter of irregular fighter (8)
- Weary of object turning colour (7)
- Prince has a try to get one King out (4)
- Formerly acting as servant to Canning! (10)
- Burst in to reveal child on dole perhaps? (7)
- Novice proving the French composer right (7)
- Back part felt tender through sting (6)
- Stick queen shakes about head (6)
- Sphere of action defined in clear enactment (5)
- Tense when put on stage (7)

DOWN

1. DATED ALBION (a CAKE INTERSECT) KEEPS THE AEROSPACE INDUSTRY IN INSECTICIDE (8)

2. PAYLOAD (ICKLEBURN) RACK PARTIALITY (7)

3. CHARTERHOUSE PETROLEUM has appointed to Pierre Jungels, managing director responsible for the City and Mr Bryan Hammond, regional director for the home counties, based at Poitiers Bar.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Abbey Unit Trust Managers (a)

80 Holborn Viaduct, London EC1N 2HT

0317 212 3753

Open 9.30-17.00

Unit Trust Managers (a) (c)

80 Holborn Viaduct, London EC1N 2HT

0317 212 3753

Open 9.30-17.00

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Catton Asset Management (a)

35 William IV Street, London SW1P 4AF

01 242 3534

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COMMODITIES AND AGRICULTURE

Collapse of cocoa talks deepens doubts about commodity pacts

BY WILLIAM DULLFORCE IN GENEVA

ANOTHER international commodity agreement has bitten the dust with the collapse of negotiations to renew the cocoa pact. The cocoa talks were overshadowed from the start by the unresolved four-month crisis over the tin agreement. Now UN officials fear, the double failure may sour the climate for next month's attempt to negotiate a new buffer agreement.

The cocoa pact was doomed from the moment last week that the Ivory Coast, the biggest producer, announced that it would not participate. On Friday two days later, after receiving confirmation from President Félix Houphouët-Boigny that the Ivory Coast meant what it said, the European Community, the largest consumer, delivered the coup de grâce.

An agreement with binding economic provisions but without the biggest producer was inconceivable, the EEC said. It proposed that the UN cocoa conference be wound up with an administrative agreement providing a forum for future co-operation between producers and consumers.

The difficulty with the proposal was that the current cocoa agreement stipulates that the buffer stock should be liquidated if the agreement lapses. The producing countries want at all costs to avoid the unloading of a 100,000-tonne buffer stock onto a market where prices recently touched 27-month lows.

The consuming countries

except in principle the need for an orderly market but yesterday expressed doubts about the form of an agreement on the handing of the buffer stock and of the clause to \$200m from collected levies in the bank.

They did not want another agreement with ongoing economic commitments but without the Ivory Coast.

This problem was delaying efforts in Geneva yesterday to effect a decision on the buffer stock. It was not until the end of September, when the current cocoa agreement will expire, and the two sides will have to agree to stay to decide at a later date within that period the technicalities of dealing with the buffer stock.

Yesterday's argument, however, illustrates the suspicious climate which has characterised the latest cocoa negotiations. "I do not want to believe that some consumers are aiming to get their hands now on the buffer stock but what is delaying them from coming to a sensible arrangement about running it down?" Mr M. G. Mohammed, managing director of Ghana's Cocoa Marketing Company, said yesterday.

Earlier a veteran African diplomat commented that he had never before taken part in trade negotiations where consuming countries had shown such willingness to reach an agreement.

The talks have highlighted the fundamental confrontation between the political demand

of the producing countries for a price-stabilising and "sufficiently remunerative" agreement and the consumers' insistence that any accord would have to reflect economic realities and allow for market fluctuations.

The consumers concentrated on getting included in a new agreement a mechanism for fairly frequent automatic adjustments of prices in line with currency fluctuations and buffer stock changes. The producers put most emphasis on obtaining a good reference price—115 US cents a pound—and limiting adjustments to an annual review.

The consuming countries' line had been clearly signalled before the conference but the producers' negotiators apparently arrived with instructions which were too inflexible to allow for compromise over the price revision mechanism or even a meeting of minds at the intellectual level.

The International Cocoa Organisation secretariat had nevertheless underlined the market realities at the start of the talks by tabling projections indicating an excess of production over cocoa consumption for the next five years.

Mr David Green, energy adviser to the本着 committee of the Association of Metropolitan Authorities, called for the problem of Britain's cold homes to be recognised for the national scandal is."

Speaking in Liverpool at a national energy conference organised by the Merseyside Energy Advice Unit in association with Merseyside County Council.

Minister for warmth urged

THE GOVERNMENT should appoint a minister for warmth to help elderly people and poor families overcome the dangers and discomfort they face during cold weather, an energy adviser said yesterday.

The International Cocoa Organisation secretariat had nevertheless underlined the market realities at the start of the talks by tabling projections indicating an excess of production over cocoa consumption for the next five years.

Mr David Green, energy adviser to the本着 committee of the Association of Metropolitan Authorities, called for the problem of Britain's cold homes to be recognised for the national scandal is."

Speaking in Liverpool at a national energy conference organised by the Merseyside Energy Advice Unit in association with Merseyside County Council.

LONDON MARKETS

CHART-INSPIRED technical selling returned to the coffee futures market yesterday, wiping out last week's gains. The May position, which rose \$11.50 last week, ended the day \$11.50 down at \$2,522.50 a tonne after slipping to \$2,491 at one stage. Meanwhile the cocoa market continued last week's late recovery with the May position ending \$11 higher at \$1,558.50 a tonne. The rise was attributed to further technical short-covering following the recent heavy fall. The collapse of the Geneva talks on a new International Cocoa Agreement, anticipation of which was an important influence in the decline, has already been largely discounted dealers said. World sugar prices continued to firm up in response to a recent wave of consumer buying interest. In the maturing London daily raws price was fixed \$10 higher at \$156 a tonne, the highest level since October 1983. On the London futures market nearby positions added around \$10 to Friday's \$5 gains.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Unofficial + or - 1 personne

Close High Low Prev

March 2020 2020 2020

April 2050 2050 2050

May 2080 2080 2080

June 2110 2110 2110

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Mar 2290 2290 2290

Apr 2310 2310 2310

May 2330 2330 2330

June 2350 2350 2350

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Sept 2410 2410 2410

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May 4010 4010 4010

June 4030 4030 4030

July 4050 4050 4050

Aug 4070 4070 4070

Sept 4090 4090 4090

Oct 4110 4110 4110

Nov 4130 4130 4130

Dec 4150 4150 4150

Jan 4170 4170 4170

Feb 4190 4190 4190

Mar 4210 4210 4210

Apr 4230 42

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and sterling weaker

£ IN NEW YORK

Close	Mar. 3	Prev. close
5 spot	\$1.5410-1.5420	\$1.5420-1.5440
1 month	10.40-10.50pm	10.50-10.70pm
3 months	10.45-10.50pm	10.50-10.70pm
6 months	10.45-10.50pm	10.45-10.70pm

Forward premiums and discounts apply to the U.S. dollar.

index fell 0.7 to 72.5, compared with DM 2,2207 on Friday. There were no new factors, but confidence in the dollar continued to ebb after last week's January US trade deficit of \$16.45bn, and on speculation about possible discount rate cuts by Germany and Japan. Falling oil prices depressed sterling. It was fixed at a record low of DM 3,1890 in Frankfurt, compared with DM 3,2650 on Friday, as attention turned away from the quietly trading dollar, which closed at DM 2,2270, compared with DM 2,2183 previously.

The dollar was nervous of intervention by the Bank of Japan and German Bundesbank around these levels, and also suspected that the Japanese and German discount rates may be cut this week. The Bundesbank could not be sure. The market opinions were divided whether the German authorities would be willing to lead Japan with a rates cut.

Factors depressing the dollar remained the belief that the Administration in Washington would welcome a further orderly decline in the dollar's value, and recent poor US economic data, especially Friday's January trade deficit of \$16.45bn.

The dollar fell 0.5 to 2,2185 from DM 2,2205; FF 8,8255 from FF 8,8255; SF 1,8775 from SF 1,8775; and Y197.55 from Y198.45. On Bank of England figures the dollar's index fell to 117.8 from 117.5.

STERLING — Trading range against the dollar in 1985-86 is 1,4900 to 1,6350. February average 1,5210. Exchange rate index 135.7 against 125.4 six months ago.

The pound traded fairly steadily against the dollar in Frankfurt yesterday. There was no intervention by the German Bundesbank when the dollar was

fixed at DM 2,2207, compared with DM 2,2186 on Friday. There were no new factors, but confidence in the dollar continued to ebb after last week's January US trade deficit of \$16.45bn, and on speculation about possible discount rate cuts by Germany and Japan. Falling oil prices depressed sterling. It was fixed at a record low of DM 3,1890 in Frankfurt, compared with DM 3,2650 on Friday, as attention turned away from the quietly trading dollar, which closed at DM 2,2270, compared with DM 2,2183 previously.

The pound touched a low of DM 3,1815, and fell to a low of DM 3,1826 against the D-mark, the lowest level ever, before closing at DM 3,20, compared with DM 3,2275. Depressed oil prices undermined confidence in sterling, with May delivery North Sea crude quoted at \$12 a barrel. The pound also fell to FF 8,8255 from SF 1,8775; and Y197.55 from Y198.45.

D-MARK — Trading range against the dollar in 1985-86 is 3,4515 to 3,2195. February average 3,2310. Exchange rate index 135.7 against 125.4 six months ago.

The D-mark traded fairly steadily against the dollar in Frankfurt yesterday. There was no intervention by the German Bundesbank when the dollar was

fixed at DM 2,2207, compared with DM 2,2186 on Friday. There were no new factors, but confidence in the dollar continued to ebb after last week's January US trade deficit of \$16.45bn, and on speculation about possible discount rate cuts by Germany and Japan. Falling oil prices depressed sterling. It was fixed at a record low of DM 3,1890 in Frankfurt, compared with DM 3,2650 on Friday, as attention turned away from the quietly trading dollar, which closed at DM 2,2270, compared with DM 2,2183 previously.

The pound showed little change in quiet Tokyo trading. The dollar closed at Y198.45, compared with Y198.50 on Friday, after touching a low of Y197.90. In terms of a bearish undertone dealers were reluctant to take out short positions against the dollar on four of central bank intervention and speculation about possible cuts in interest rates. In Japan and West Germany the dollar was generally expected to remain around the Y190 level this week, and not threaten the record trading low of Y175.50.

YEN — Trading range against the dollar in 1985-86 is 1,4900 to 1,6350. February average 1,5210. Exchange rate index 135.7 against 125.4 six months ago.

The yen showed little change in quiet Tokyo trading. The dollar closed at Y198.45, compared with Y198.50 on Friday, after touching a low of Y197.90. In terms of a bearish undertone dealers were reluctant to take out short positions against the dollar on four of central bank intervention and speculation about possible cuts in interest rates. In Japan and West Germany the dollar was generally expected to remain around the Y190 level this week, and not threaten the record trading low of Y175.50.

POUND SPOT—FORWARD AGAINST POUND

March 3	Day's spread	Close	One month	% p.e.	Three months	% p.e.	One year	% p.e.
US	1.4915-1.4920	1.4915-1.4925	0.83-0.86pm	0.51	1.12-1.15pm	0.51	1.4915-1.4920	0.51
Canada	2.0410-2.0585	2.0497-2.0585	0.02c-0.14d	-0.32	2.0510-2.0510pm	-0.32	2.0410-2.0585	-0.32
Netherlands	0.88-0.92	0.87-0.92	2.40-2.45pm	0.75	0.85-0.95pm	0.43	0.88-0.92	0.43
Belgium	0.82-0.85	0.82-0.85	1.75-2.00pm	0.24	0.82-0.85pm	0.24	0.82-0.85	0.24
Ireland	1.0524-1.0577	1.0527-1.0575	1.10-1.15pm	0.43	1.0524-1.0575pm	0.43	1.0524-1.0577	0.43
W. Ger.	0.1874-0.1924	0.1874-0.1924	0.51-0.55pm	0.43	0.1874-0.1924pm	0.43	0.1874-0.1924	0.43
Portugal	211.02-211.05	218.00-218.05	0.00-0.05pm	0.43	211.02-211.05pm	0.43	211.02-211.05	0.43
Italy	218.00-219.04	217.00-217.08	12.00-12.00pm	0.43	218.00-219.04pm	0.43	218.00-219.04	0.43
Norway	10.04-10.11	10.10-10.11	0.00-0.05pm	0.43	10.04-10.11pm	0.43	10.04-10.11	0.43
France	0.97-0.98	0.97-0.98	0.85-0.95pm	0.43	0.97-0.98pm	0.43	0.97-0.98	0.43
Japan	229.00-229.05	229.00-229.05	0.00-0.05pm	0.43	229.00-229.05pm	0.43	229.00-229.05	0.43
Austria	22.22-22.54	22.00-22.54	13.11-14.00pm	0.43	22.22-22.54pm	0.43	22.22-22.54	0.43
Switz.	1.70-1.72	1.70-1.71	24.00-24.00pm	0.43	1.70-1.72pm	0.43	1.70-1.72	0.43
Belgium	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
Yen	1.4900-1.4920	1.4900-1.4920	0.00-0.05pm	0.43	1.4900-1.4920pm	0.43	1.4900-1.4920	0.43
Swiss	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
UK and Ireland	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
Belgian	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43

1 UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency.

Belgian rate is for convertible francs. Financial times 40.80-50.50.

Yen/mth forward dollar 3.20-2.25pm. 12-month 3.10-4.50pm.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Mar. 3	Day's spread	Close	One month	% p.e.	Three months	% p.e.	One year	% p.e.
UK	1.4915-1.4920	1.4915-1.4925	0.63-0.66pm	0.51	1.12-1.15pm	0.51	1.4915-1.4920	0.51
Canada	2.0410-2.0585	2.0497-2.0585	0.02c-0.14d	-0.32	2.0510-2.0510pm	-0.32	2.0410-2.0585	-0.32
Netherlands	0.88-0.92	0.87-0.92	2.40-2.45pm	0.75	0.85-0.95pm	0.43	0.88-0.92	0.43
Belgium	0.82-0.85	0.82-0.85	1.75-2.00pm	0.24	0.82-0.85pm	0.24	0.82-0.85	0.24
Ireland	1.0524-1.0577	1.0527-1.0575	1.10-1.15pm	0.43	1.0524-1.0575pm	0.43	1.0524-1.0577	0.43
W. Ger.	0.1874-0.1924	0.1874-0.1924	0.51-0.55pm	0.43	0.1874-0.1924pm	0.43	0.1874-0.1924	0.43
Portugal	1.4655-1.4749	1.4655-1.4749	0.00-0.05pm	0.43	1.4655-1.4749pm	0.43	1.4655-1.4749	0.43
Spain	1.40-1.40	1.40-1.40	1.10-1.15pm	0.43	1.40-1.40pm	0.43	1.40-1.40	0.43
Monaco	0.90-0.91	0.90-0.91	1.10-1.15pm	0.43	0.90-0.91pm	0.43	0.90-0.91	0.43
France	0.97-0.98	0.97-0.98	0.85-0.95pm	0.43	0.97-0.98pm	0.43	0.97-0.98	0.43
Japan	229.00-229.05	229.00-229.05	0.00-0.05pm	0.43	229.00-229.05pm	0.43	229.00-229.05	0.43
Austria	22.22-22.54	22.00-22.54	13.11-14.00pm	0.43	22.22-22.54pm	0.43	22.22-22.54	0.43
Switz.	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
Belgium	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
Yen	1.4900-1.4920	1.4900-1.4920	0.00-0.05pm	0.43	1.4900-1.4920pm	0.43	1.4900-1.4920	0.43
Swiss	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
UK and Ireland	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
Belgian	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
Yen	1.4900-1.4920	1.4900-1.4920	0.00-0.05pm	0.43	1.4900-1.4920pm	0.43	1.4900-1.4920	0.43
Swiss	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
UK and Ireland	1.70-1.71	1.70-1.71	24.00-24.00pm	0.43	1.70-1.71pm	0.43	1.70-1.71	0.43
Belgian	1.70-1.71	1.70-1.						

LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Account Dealing Dates	
Option	
First Dealings	Last Account
Dealing Days	Dealing Day
Feb 24	Mar 6
Mar 10	Mar 17
Mar 26	Mar 27
Apr 1	Apr 10
Now-on	Apr 11
Dealing may take place from 2.30 pm on two business days earlier.	Apr 21

The combination of a weaker pound and lower crude oil prices overshadowed London stock markets yesterday. Institutional investors went to ground, leaving both share and bond markets at the mercy of profit-taking after the recent surge forward. To facilitate the sales from professional and short-term operators had some impact, but fresh weakness soon appeared in the sterling exchange index.

News later of a further drop in North Sea oil prices to around \$12.50 a barrel exerted further pressure. Optimism about lower bank rates began to fade despite reports that Japanese banks had some reduction in international interest rates and the tone became uncertain. The profit-taking eventually ran its course as business slowed to a trickle but the market remained sensitive.

Hopes of renewed US buying inquiries in the wobbly eastern ports were not fulfilled and, with Wall Street moving to lower levels early yesterday, the majority of blue chip industrials settled as the session's lowest.

The FT Ordinary share index, after starting the day marginally higher, closed 10.9 at 1,265.50. Its broader-based FTSE 100 share index lost 9.0 to 1,334.9.

Activity was清淡, with takeover situations, actual or rumoured, also subsided. Hanson Trust was said to be still trying to increase its stake in Imperial Group, but there was little else of note. Home Charm, which soared over 100p on Friday following a bid approach, slipped out just as dramatically on news that the talks had been terminated, falling to 285p. Home Charm closed 72 down on the day of 318p.

Government bonds suffered volatility for the second consecutive session. Longer-dated stocks followed the exchange rate down to register falls of a point and sometimes more before recovering strongly with sterling. Most of the rally occurred in the after-hours trade to leave selected bonds only 1 easier on the day. Medium and shorter life issues picked up accordingly.

Clearers good

—Encouraged by Lloyd's impressive start to the dividend season, investors keenly supported the clearing banks ahead of this week's batch of results. Awaiting today's preliminary figures, NatWest moved up 6 to 708p; brokers' estimates range between 740p and 780p. Lloyd's increased 11 to 3,620, following the news of a 10% fall in profit-taking on the figure, while Midland gained 6 to 478p ahead of tomorrow's annual results. Barclays, scheduled to conclude the season on Thursday, rose 10 to 432p. Foreign issues were also well to the fore with Australian banks strong in the wake of a buy recommendation

Sterling and oil price weakness unsettles shares and bonds

FINANCIAL TIMES STOCK INDICES

	Mar. 3	Feb. 28	Feb. 27	Feb. 20	Feb. 25	Feb. 10	Year ago
Government Secs	25.21	26.42	26.55	26.29	26.05	24.82	20.13
Fixed interest	89.69	90.16	90.13	89.76	89.07	88.35	85.56
Ordinary	1,266.6	1,277.4	1,281.6	1,270.9	1,264.2	1,275.2	1,079.8
Gold Mines	342.7	336.5	332.8	337.0	336.3	355.1	477.8
Ord. Inv. Yield (full)	4.16	4.13	4.11	4.15	4.17	4.09	4.30
Earnings, Yld. (full)	2.65	0.76	2.20	0.98	0.92	1.10	—
P/E Ratio (net)	12.83	12.52	12.68	12.57	12.61	12.70	10.53
Total bargains (Est.)	£7,007,022,000	£1,865,000	£504,359,000	£35,025,000	£45,000	£45,000	—
Equity turnover £m	—	708.4	602.84	804.00	633.21	1,047.78	454.06
Equity bargains	—	53,616	56,233	53,764	40,259	40,259	24,008
Shares traded (mln)	—	3,484.4	3,740.0	3,600.0	3,322.3	4,352.5	2,113.3

10 am 1272.7, 11 am 1272.1, 1 pm 1272.1, 4 pm 1272.7. Day's High 1277.5, Day's Low 1272.5. Basis 100. Government 129/55, SE Activity 1974. Latest index 01-24 8028. "Nil" = 12.08. Gold Mines 129/55, SE Activity 1974. Latest index 01-24 8028. "Nil" = 12.08. Total bargains (Est.) £7,007,022,000 £1,865,000 £504,359,000 £35,025,000 £45,000 £45,000. Equity turnover £m — 708.4 602.84 804.00 633.21 1,047.78 454.06. Equity bargains — 53,616 56,233 53,764 40,259 40,259 24,008. Shares traded (mln) — 3,484.4 3,740.0 3,600.0 3,322.3 4,352.5 2,113.3.

HIGHS AND LOWS

	1980/81	Since Complatin:	INDICES	Feb. 28	Feb. 27	
High	Low	High	Low	High	Low	
Low	High	Low	High	Low	High	
Diff. Edged	Sarpani	185.2	227.8			
Ordinary	185.6	187.4	182.18	187.0	186.42	187.8
Gold Mines	342.7	336.5	332.8	337.0	336.3	355.1
Ord. Inv. Yield (full)	4.16	4.13	4.11	4.15	4.17	4.09
Earnings, Yld. (full)	2.65	0.76	2.20	0.98	0.92	1.10
P/E Ratio (net)	12.83	12.52	12.68	12.57	12.61	12.70
Total bargains	£7,007,022,000	£1,865,000	£504,359,000	£35,025,000	£45,000	£45,000
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Prices at 3pm, March 3

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Kidder, Peabody Securities Limited

Market Makers in Euro-Securities

An affiliate of
Kidder, Peabody & Co.
incorporated

Founded 1865

WTB	83	3	278	3
WTC	16	57.6	57.2	57.8

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Steady fall diluted by features

US FEDERAL bonds continued their surge to yet higher levels yesterday, bringing into focus the prospect of 6 per cent yields on long-dated issues, writes *Byron York* in New York.

The stock market showed signs of being overbought and twice plunged below the Dow 1,700 level in heavy trading.

By 3pm the Dow Jones industrial average was 11.01 down at 1,696.05.

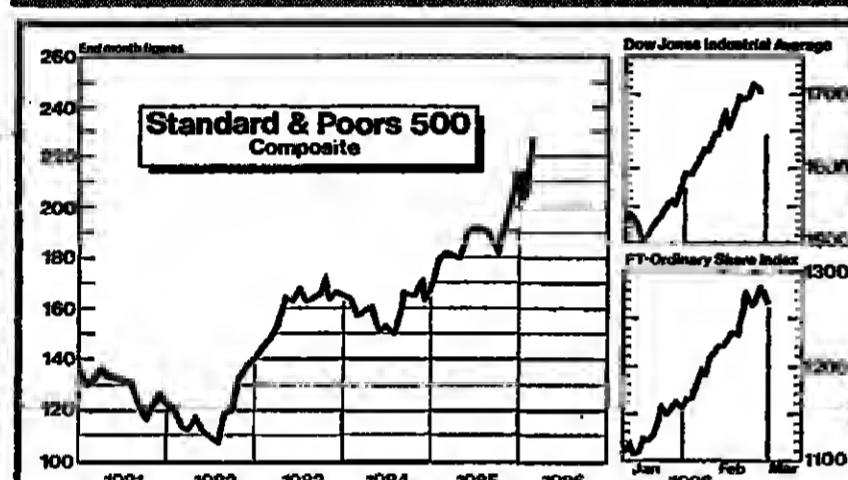
Takeover situations provided many features.

Speculation over impending cuts in discount rates in Japan and West Germany continued, and a further \$1.5bn in customer repurchase arrangements by the Federal Reserve fuelled hopes for a similar trend in the US.

Long-term optimism for low US inflation rates was encouraged by cuts in crude oil prices by US companies to less than \$13 a barrel and by forecasts of a \$10 a barrel oil price by Sheik Yamani, the Saudi oil minister.

Yields on long-dated bonds slipped to 8.13 per cent at mid-session, reflecting gains of more than 1½ points in bond prices. Treasury bill yields turned easier after the Fed's intervention and this also spurred prices for mid-term T-bills.

KEY MARKET MONITORS



STOCK MARKET INDICES			
NEW YORK	March 3	Previous	Year ago
DJ Industrials	1,698.05	1,708.06	1,299.36
DJ Transport	790.24	792.26	635.30
DJ Utilities	164.14	185.83	146.80
DJ Composite	225.19	226.92	183.23
LONDON			
FT Ord	1,266.5	1,277.4	979.9
FT-SE 100	1,545.2	1,543.9	1,250.8
FT-A All-share	747.39	750.63	610.53
FT-A 500	822.51	827.94	667.02
FT Gold mines	342.7	336.2	477.8
FT-A Long gilt	9.98	9.94	10.85
TOKYO			
Nikkei	13,757.63	13,640.83	12,412.10
Tokyo SE	1,098.8	1,090.7	981.9
AUSTRALIA			
All Ord.	1,053.3	1,060.1	790.3
Metals & Mins.	513.0	512.7	475.0
AUSTRIA			
Credit Aktien	111.39	112.29	74.59
BELGIUM			
Belgian SE	3,269.32	3,257.19	2,252.79
CANADA			
Toronto			
Metals & Mins	2,247.9*	2,227.3	2,109.0
Composite	2,865.0*	2,855.8	2,625.2
Montreal			
Portfolio	1,495.57*	197.92	131.50
DENMARK			
SE	234.31	232.06	176.97
FRANCE			
CAC Gen	303.0	312.9	203.0
Ind. Tendance	113.3	116.5	105.6
WEST GERMANY			
FAZ-Aktien	636.55	638.86	411.42
Commerzbank	1,921.4	1,913.7	1,196.4
HONG KONG			
Hang Seng	1,685.05	1,685.3	1,401.15
ITALY			
Banca Comm.	571.11	567.35	276.85
NETHERLANDS			
ANP-CBS Gen	240.4	242.1	200.8
ANP-CBS Ind	234.0	235.1	159.2
NORWAY			
Oslo SE	357.78	362.05	319.18
SINGAPORE			
Straits Times	624.57	623.27	841.20
SOUTH AFRICA			
JSE Golds	-	1,197.0	903.0
JSE Industrials	-	1,156.8	851.5
SPAIN			
Madrid SE	135.04	129.52	112.70
SWEDEN			
J & P	1,851.68	1,838.63	1,434.14
SWITZERLAND			
Swiss Bank Ind	557.8	554.7	417.7
WORLD			
Feb 28	Prev	Yearago	
MS Capital Int'l	282.6	283.3	170.0
COMMODITIES			
(London)	March 3	Prev	
Silver (spot fixing)	383.20p	386.15p	
Copper (cash)	£92.60	£99.00	
Coffee (Mar)	£2,450.00	£2,568.75	
Oil (spot Arabian Light)	n/a	n/a	
GOLD (per ounce)			
London	March 3	Prev	
\$336.00	\$337.00		
Zürich	\$336.50	\$338.25	
Paris (fixing)	\$342.17	\$340.63	
Luxembourg	\$340.00	\$338.00	
New York (April)	\$338.70*	\$341.00	

Turnover in stocks remained heavy. Prices fell sharply at first with most analysts agreeing that the market is overbought. But losses were cut as bonds soared, and a rash of speculative situations kept the market on the boil.

The rally in the stock market was led by IBM, \$1.14 up at \$152.40 in heavy trade as investors brushed off last week's downgrading of the stock by several brokerage houses.

Motor stocks also steadied. General Motors adding 5% to 78.75 as rumours that the car group might bid for American Express were firmly denied. At \$67.14, American Express jumped 5.1%.

Chrysler shed \$1 to \$56 after First Boston turned bearish on the stock, in marked contrast to recent investment comment.

The unexpected \$45-a-share bid from Electrolux of Sweden sent White Consolidated Industries to \$49, a gain of 10% in heavy turnover as the arbitrageurs built up stakes and looked for a counter bidder.

There was a renewed spate of takeover speculation in CBS which bounded \$4 to \$142. In airlines, still buzzing with bid speculation, Western Air rose 5% to \$10.40, with turnover in the stock leading the NYSE active list.

Also responding to huge turnover, Eastern gained 5% to \$94, while Texas Air, the bidder, fell \$1.25 to \$23. Ozark Holdings, facing a \$250m offer from TWA, eased 5% to \$17.40, while TWA at \$16.40 shed \$1.40.

Speculation surrounded BankAmerica as Wall Street awaited the outcome of the board meeting expected to discuss moves to unseat Mr Sam Armstrong, the chief executive. At \$16.40, stock in the

Californian bank fell \$1.40 in busy trading.

A weaker dollar brought falls in chemicals. The firm exception was Union Carbide, up 1.1% at \$97.40, with the when-issued stock heavily traded but unchanged at \$19.40. Drug stocks, also currency-influenced, moved lower. Key Pharmaceuticals, the asthma treatment group, eased 5% to \$14.40 on bid talks with Schering-Plough.

Oils showed only small, irregular changes, despite the slide in posted prices for US crude. Standard Oil, formerly Standard Ohio, fell 1.1% to \$47.40 as Wall Street assessed the implications of British Petroleum's restructuring of the management of Standard.

At \$41.40 Merrill Lynch added \$1 as it awaited today's decision on its application to become a member firm of the London Stock Exchange.

In the credit markets, federal funds traded at 7% per cent. Traders believed that the Fed, while not making any great shift in policy, appears to be leaning towards accommodation in the markets pending further evidence on the pace of the US economy. Today brings the latest federal statistics on economic indicators.

Money market rates eased in line with Treasury bills which fell 5 basis points or so. Bonds remained close to the day's peak levels in busy trading.

LONDON

Sterling and oil prices overshadow

A WEAKER pound and lower crude oil prices overshadowed London yesterday. Institutional investors went to ground leaving both share and bond markets at the mercy of profit-taking. The FT Ordinary index, after a small opening gain, closed 10.9 lower to 1,286.5 while the broader-based FT-SE 100 index dipped 9.0 to 1,534.9.

Optimism about lower bank base rates failed to support sentiment while the drop in North Sea oil prices to \$12.50 a barrel exerted further pressure.

Interest in takeover situations, real or imagined, also subsided. Home Charn, which soared 100p on Friday after a bid approach, reacted just as dramatically on news that the talks had been terminated with a 72p plunge to 316p.

Gilts were volatile with longs down a full point or more before recovering strongly with sterling. Most of the rally occurred in after-hours trade to leave selected longs only ¼ easier on the day. Shorts and mediums easier on the day.

Chief price changes. Page 43; Details, Page 42; Share information service, Pages 40-41

HONG KONG

A ROUND of bargain-bunting in Hong Kong helped to erase some large early losses, but the Hang Seng index still closed 10.24 lower at 1,658.06.

Some of the bargains were provided by European fund managers unsettled by possible foreign exchange losses although domestic institutions were not heavy sellers.

Properties led the decline, with Cheung Kong and Hongkong Wharf 10 cents cheaper each at HK\$19.60 and HK\$7.75, respectively. Utilities were also lower, with China Light and Hongkong Electric down 10 cents apiece at HK\$15.70 and HK\$8.65, respectively.

Among banks Hang Seng retreated 50 cents to HK\$45.25, and Hongkong Bank dipped 10 cents to HK\$11.20.

Source: Merrill Lynch

INTEREST RATES

(London) March 3 Previous March 3 Previous

US DOLLAR STERLING

(London) March 3 Previous March 3 Previous

C 1.447 1.447

DM 2.2195 2.2306 3.2 3.2275

Yen 179.55 180.45 259.0 261.0

FFr 8.8325 8.8625 9.8525 9.93

SwF 1.8775 1.8875 2.7075 2.7325

SwF 2.509 2.516 3.6175 3.64

Lira 1,510.0 1,515.2 2,177.5 2,193.0

FFr 45.5 45.7 65.6 66.15

C\$ 1.424 1.424 2.052 2.056

INTEREST RATES

(London) March 3 Previous March 3 Previous

Euro-currencies March 3 Previous

(3-month offered rate) 12% 12%

C 12% 12%

DM 3% 3%

Yen 4% 4%

FFr 14% 14%

FT London Interbank fixing (offered rate)

3-month US\$ 7% 7%

6-month US\$ 7% 7%

US\$-month CDs 7.45% 7.6

US\$-month T-bills 8.95% 8.95

US BONDS

Treasury March 3* Prev

Price Yield Price Yield

8 1988 100% 7.534 100% 7.57

8% 1993 104% 7.903 103% 8.027

8% 1998 105% 7.78 104% 8.137

9% 2018 112% 8.163 110% 8.318

Corporate March 3* Prev

Price Yield Price Yield

AT & T 10% June 1990 101% 10.00 101% 10.00

3% July 1990 88 7.25 88 7.25

3% May 2000 95% 9.24 98% 9.24

Xerox 10% Mar 1993 105 8.80 105 8.8